

## LINCOLN PARK

### NEIGHBORHOOD REVITALIZATION PLAN<sup>1</sup>



**November 2012**

*Prepared by the At Home in Duluth Collaborative*

***Contributing Partners:***

***One Roof Community Housing***

***City of Duluth Community Development Office***

***Duluth Local Initiatives Support Corporation (LISC)***

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<sup>1</sup> This project was funded in part by the Minnesota Power Foundation.

### **Why was this plan created?**

We believe that every Duluthian has the right to live in a neighborhood with good housing, good schools, a safe and healthy environment, and economic vitality at the family and the community level. We also believe that people should be engaged in the planning and implementation of projects that make that happen for themselves and their neighbors.

### **What does this plan do?**

This plan is an update of a Neighborhood Revitalization Plan created in April 2007 (<http://duluthlisc.org/Plans/LPplan.pdf>). It summarizes achievements since the 2007 Plan, and outlines priorities and accountabilities for neighborhood revitalization projects over the next three years.

### **Whose plan is this?**

This plan was created through a collaborative process with Lincoln Park residents and businesses under the leadership of the *At Home in Duluth Collaborative*, *Duluth LISC*, the City of Duluth and NHS Duluth (Now part of One Roof Community Housing). The *At Home in Duluth Collaborative* includes 25 governmental and non-profit agencies working in Duluth's core neighborhoods of Morgan Park, West Duluth, Lincoln Park and the Hillside. *Duluth LISC* is part of a national network ([www.lisc.org](http://www.lisc.org)) whose mission is to help residents create neighborhoods of choice and opportunity.

### **How was this plan created?**

The vision and ideas in this plan came from four sources:

- The annual public review process for setting priorities for Community Development Block Grants (CDBG)
- A series of community meetings coordinated by One Roof and the Lincoln Park Round Table;
- Interviews with *At Home in Duluth* partners and other community agencies;
- Review of other plans that relate to Lincoln Park (see "Additional Resources", page 30.)

## BUILDING SUSTAINABLE COMMUNITIES

*Building Sustainable Communities* is the strategy LISC employs nationwide to support neighborhood revitalization. In Duluth, the *At Home in Duluth Collaborative* is responsible for implementing the strategy in partnership with community residents. The purpose of the collaboration is to coordinate activities, to share resources and wisdom, and to provide services and expertise related to all of the challenges a neighborhood might face.

The *Building Sustainable Communities* Initiative has five program objectives:

- To invest in housing and other real estate;
- To build family income and wealth;
- To stimulate local economic activity;
- To improve access to quality education; and
- To develop healthy environments and lifestyles

The *Building Sustainable Communities* objectives are the organizing principle for this plan booklet. After an initial neighborhood description and map, there will be separate sections for each objective, one page for accomplishments since 2007, and one page for priorities for the next three years.

Each neighborhood has special assets and opportunities, and these are outlined and discussed following the section on the *Building Sustainable Communities* objectives.

The next section of the plan will cover citywide programs that cover all neighborhoods, for example the Community Safety Initiative or the Blighted and Vacant Properties Team. The plan will list ways you can be involved in the ongoing revitalization and growth of Duluth, and concludes with contact information for the members of the *At Home Collaborative*.

## INTRODUCING LINCOLN PARK<sup>2</sup>

**Neighborhood Description and History:** Lincoln Park is situated to the west of downtown Duluth. The neighborhood is defined by Interstate 35 to the south, Skyline Parkway to the north, 40<sup>th</sup> Avenue West to the west, and West 15<sup>th</sup> Avenue to the east. Highway 53 cuts through Lincoln Park, somewhat isolating the eastern portion of the neighborhood.

Straddling Miller Creek, and encompassing 35 acres, is Lincoln Park, the "Heart" of the neighborhood. One of the oldest parks in Duluth, Lincoln Park was originally named Garfield Park during its creation in 1890. With natural features including waterfalls, gorges, glacier-formed landscapes, and 120-year-old trees, it has been a popular stopping place for tourists and Duluthians alike for over a hundred years.

Lincoln Park is predominately residential, with single family and multi-family homes inter-mixed with small businesses, community and institutional buildings and industrial sites. The main residential transportation corridor is along Third Street, with major commercial and industrial traffic on Michigan and Superior Streets.

The Lincoln Park Business District stretches from Garfield to 40<sup>th</sup> Ave. West along Superior Street and Michigan Avenue. The Lincoln Park Business Group is leading efforts to attract, retain and expand existing businesses in Lincoln Park.

Recent notable successes in the Lincoln Park neighborhood include the development of Clyde Park; including Clyde Ironworks Restaurant and Event Center, the Goldberg Family Branch of the Boys and Girls Club and the Duluth Heritage Sports Center. The new Lincoln Park Middle School will be ready for occupancy at the start of the 2012 school term.

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<sup>2</sup> Adapted from 2007 Lincoln Park Neighborhood Revitalization Plan

## The Rise of Citizen Planning

Duluth LISC was established in 1997 to bring additional resources, expertise and technical assistance to Duluth’s Community Development Corporations including NHS Duluth (as of January 1, 2012, combined with Northern Communities Land Trust as *One Roof Community Housing*). LISC created the *At Home in Duluth Collaborative* to coordinate revitalization efforts in five neighborhoods including Lincoln Park and NHS Duluth was the *At Home* coordinating agency for creating and implementing neighborhood revitalization in Lincoln Park.

In 2000, as part of an *At Home in Duluth* initiative, Lincoln Park residents worked on revitalization efforts for the Third Street Corridor. Between 2000 and 2006, new lighting, curbs and gutters were installed and additional boulevard trees were planted. Investments were made in other parts of the neighborhood as well, including new homes on West 2<sup>nd</sup> Street, a new playground at Harrison Recreation and Community Center, and the reconstruction of Piedmont Avenue.

In 2006, Duluth was named one of ten demonstration sites for national LISC’s *Building Sustainable Communities Initiative*. Starting in 2006, residents, business owners and community leaders met monthly at the Harrison Recreation and Community Center to hear what each other thought and to discuss possible solutions. A consultant team facilitated and documented the meetings, which became the basis for the 2007 Neighborhood Revitalization Plan.

The 2007 plan identified focus areas, action plans and outcomes. The current plan will review progress made since then (including such notable examples as Clyde Park, the Lincoln Park Citizens Patrol, and Community Action Duluth’s Financial Opportunity Center) and outline priorities and accountabilities for the years 2012 – 2014.

## LINCOLN PARK<sup>3</sup>

**Table 1: Population** (US Census Bureau 2000 and 2010 American Fact Finder Fact Sheet for Duluth City, MN; Neighborhood Data from 2000 and 2010 DP-1. Profile of General Demographic Characteristics and Summary File 1 (SF 1))

|              | YEAR | # Residents | # Households |
|--------------|------|-------------|--------------|
| Lincoln Park | 2000 | 6,504       | 2,860        |
|              | 2010 | 6,304       | 2,767        |
| Duluth       | 2000 | 86,918      | 35,550       |
|              | 2010 | 86,265      | 35,705       |

|              |      | # Residents |       |              |       |            |       |
|--------------|------|-------------|-------|--------------|-------|------------|-------|
|              | YEAR | White       | Black | Native Amer. | Asian | Multi-race | Other |
| Lincoln Park | 2000 | 5,749       | 168   | 347          | 62    | 165        | 13    |
|              | 2010 | 5,217       | 303   | 335          | 75    | 352        | 22    |
| Duluth       | 2000 | 80,532      | 1,415 | 2,122        | 993   | 1,580      | 276   |
|              | 2010 | 77,968      | 1,988 | 2,134        | 1,293 | 2,929      | 253   |

|              |      | % Residents |       |              |       |            |       |
|--------------|------|-------------|-------|--------------|-------|------------|-------|
|              | YEAR | White       | Black | Native Amer. | Asian | Multi-race | Other |
| Lincoln Park | 2000 | 88.4        | 2.6   | 5.3          | 1.0   | 2.5        | 0.2   |
|              | 2010 | 82.8        | 4.8   | 5.3          | 1.2   | 5.6        | 0.3   |
| Duluth       | 2000 | 92.7        | 1.6   | 2.4          | 1.1   | 1.8        | 0.3   |
|              | 2010 | 90.4        | 2.3   | 2.5          | 1.5   | 3.0        | 0.3   |

**Table 2: Age of Housing Stock and Foreclosures**

|              | % housing built 1939 or prior | # Foreclosures 2008-2011 |
|--------------|-------------------------------|--------------------------|
| Lincoln Park | 65%                           | 92                       |
| Duluth       | 45.2                          | 681                      |

<sup>3</sup> US Census Tracts 24, 25, 26, 27, 28 St. Louis Co. MN

## DEMOGRAPHICS

**Table 3: Housing Occupancy: US Census Table QTH3**

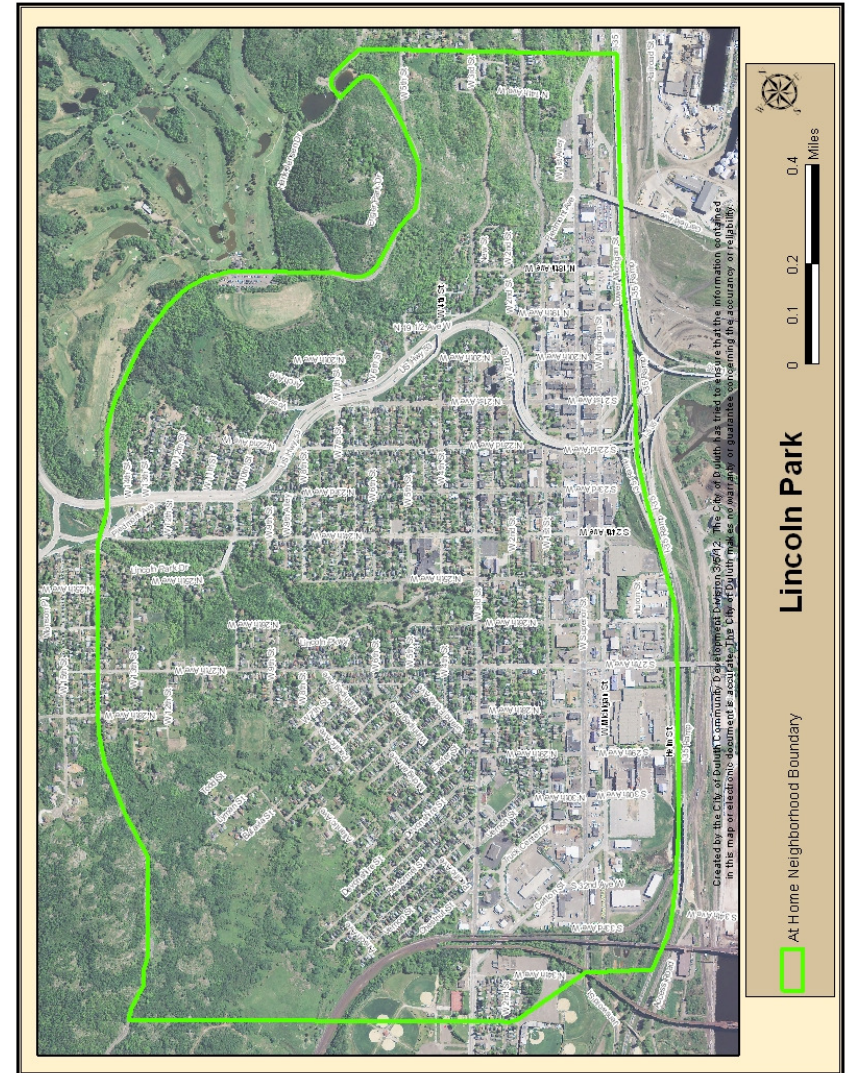
|              |      | # Dwelling units | # (%) Owner-occupied | # (%) Renter Occupied | # (%) Vacant |
|--------------|------|------------------|----------------------|-----------------------|--------------|
| Lincoln Park | 2000 | 3,017            | 1,487 (49.3%)        | 1,373 (45.5%)         | 157 (5.0%)   |
|              | 2010 | 3,018            | 1,341 (44.4%)        | 1,426 (47.2%)         | 251 (8.3%)   |
| Duluth       | 2000 | 36,994           | 22,773 (61.6%)       | 12,727 (34.4%)        | 1,494 (4%)   |
|              | 2010 | 38,208           | 21,569 (56.5%)       | 14,136 (37%)          | 2,503 (6.6%) |

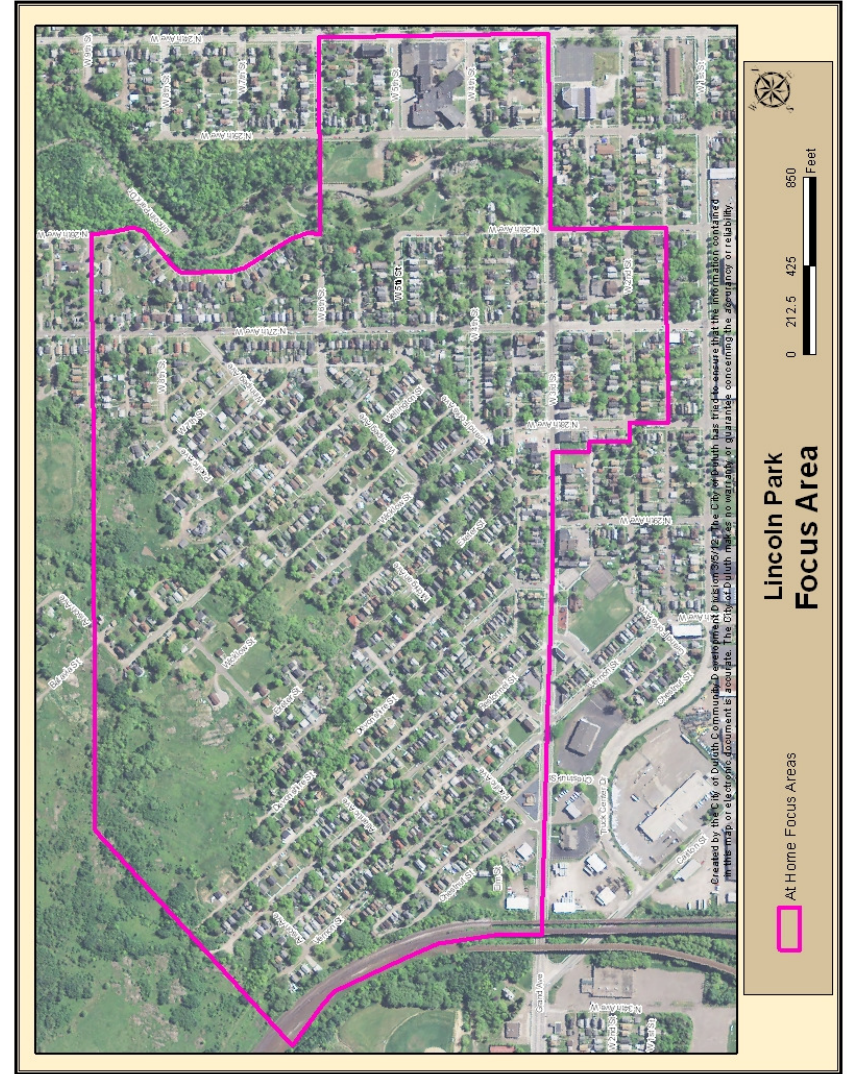
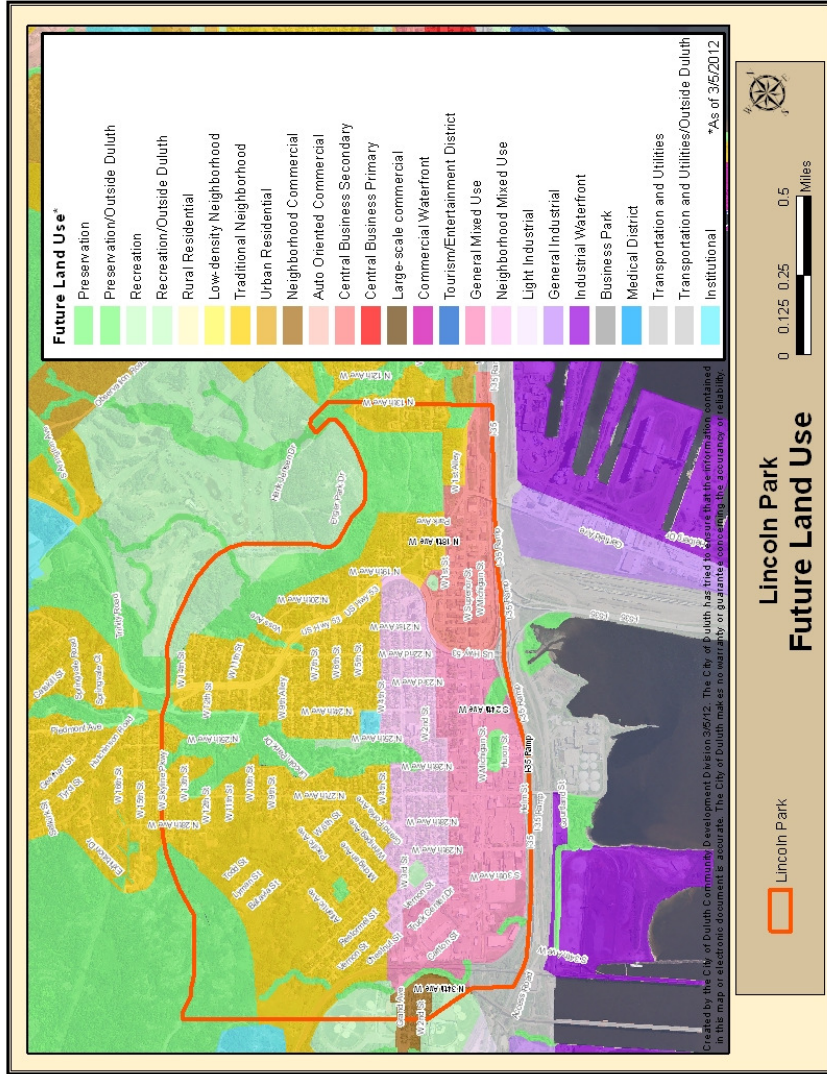
**Table 4: Workforce (2005-2009 American Community Survey 5-Year Estimates, Selected Economic Characteristics)**

|              | # in Labor Force | Unemployed | % Unemployed | Average Travel time to work |
|--------------|------------------|------------|--------------|-----------------------------|
| Lincoln Park | 2,817            | 313        | 11.1%        | 16.5 minutes                |
| Duluth       | 44,940           | 3,630      | 5.2          | 16.4 minutes                |

**Table 5: Income (2005-2009 American Community Survey 5-Year Estimates, Selected Economic Characteristics)**

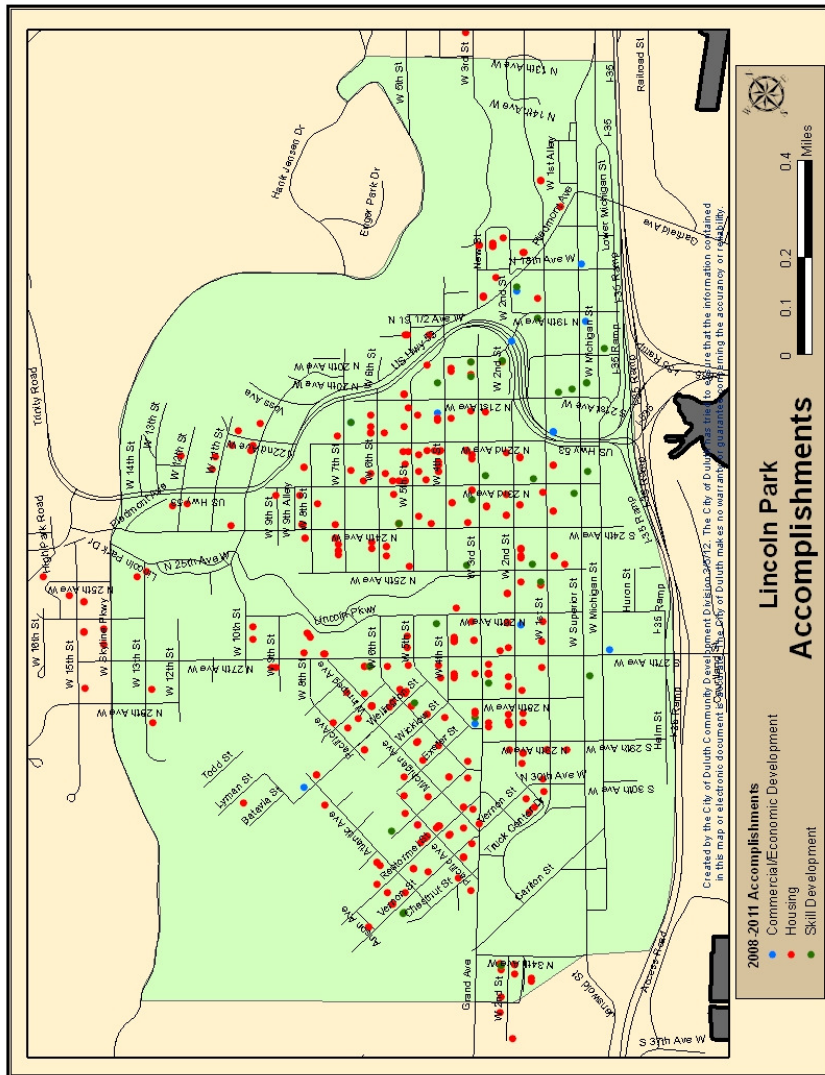
|              | <\$25K | \$25K - \$50K | \$50K - \$75K | >75K |
|--------------|--------|---------------|---------------|------|
| Lincoln Park | 52%    | 26%           | 13%           | 9%   |
| Duluth       | 32%    | 28%           | 18%           | 22%  |





# INVESTING IN HOUSING

## Accomplishments 2008 – 2011



- The *At Home Collaborative* has worked to improve existing housing stock, remove dilapidated properties and increase homeownership:
  - Arrowhead Economic Opportunity Agency (AEOA) rehabbed or weatherized 124 homes
  - Housing and Redevelopment Authority of Duluth (HRA) rehabbed 38 homes and NHS Duluth rehabbed 39
  - 62 homes were purchased with NHS downpayment assistance
  - Northern Communities Land Trust: 1 re-sale, 6 purchase/rehabs, and 2 new homes were built
  - 3 homes acquired, rehabbed and sold by NHS
  - Habitat for Humanity completed one new home
  - 32 people participated in Community Action Duluth’s matched savings account program for home purchases or rehabilitation
- Five homeowners were assisted through employer assisted homeownership programs set up with Essentia and St. Luke’s
- Blight Removal: 4 properties were demolished by HRA as part of the *At Home/Blight Collaborative* (see Citywide Section)
- IN PROGRESS: Lincoln Park School was purchased by Sherman Associates for mixed housing while retaining the Boys and Girls Club and adding other community programming

## AND OTHER REAL ESTATE

### Priorities 2012 – 2014

- Focus investment and improvements in the Lincoln Park Target Area for efficient use and greater impact of CDBG, HOME, MN Housing, Greater Minnesota Housing Fund and other funding sources
- Facilitate reuse of Lincoln Park School (purchased in September 2011 by Twin-Cities based Sherman Associates for mixed-use redevelopment; housing and continued use of space by Boys and Girls Club and other community use)
- Upgrade substandard multi-family housing
- Conduct analysis of housing needs and availability, particularly with reference to seniors who may want to downsize, but retain their homes for homeownership
- Create more housing options for seniors
- Ongoing programs
  - Foreclosure prevention, counseling and assistance (Lutheran Social Service)
  - Acquisition-rehab-resale of vacant, blighted and foreclosed homes (One Roof)
  - Blight removal and code enforcement (Blight and Nuisance Collaborative – see Citywide Section)
  - Improve marketing and outreach for housing assistance programs including curb appeal, rehab, and homeownership
  - Lower barriers to homeownership through training, credit-repair programs, and programs to reduce downpayments and closing costs (One Roof and Community Action Duluth)

## BUILDING FAMILY INCOME

### Accomplishments 2008 – 2011

- Community Action Duluth Free Tax Sites (Lincoln Park and West Duluth) helped with 1,518 returns and brought \$3.1 million in refunds to Duluth families; of these, 544 returns were filed in Lincoln Park, with \$0.6 million in refunds
- Community Action Duluth opened the Financial Opportunity Center, providing bundled services for financial coaching, employment placement and access to public benefits (see also Citywide Section)
- 27 savings accounts were opened at Northern Communities Credit Union by Community Action Duluth
- 109 people in Lincoln Park received credit counseling from Lutheran Social Service
- 8 businesses participated in the Entrepreneur Fund's Growing Neighborhood Business Program
- 14 people were enrolled in *Duluth at Work* job training programs (NYS, CHUM, Life House and SOAR)
- Strengthened partnership between Lake Superior College and Community Action Duluth: regular "orientation to college" programs at Community Action Duluth; cooperation with Financial Opportunity Center for skill development, and cooperation with *Duluth at Work* for educational advancement
- Community Action Duluth Matched Savings Accounts:
  - 13 for business start-up/expansion
  - 6 for education
- Please see the Citywide Section for additional information on *Duluth at Work*, Duluth's citywide integrated workforce development program, and Community Action Duluth's Financial Opportunity Center.

## AND ASSETS

### Priorities 2012 – 2014

- Utilize *Duluth at Work* and all City Workforce programs to provide access to training and job skills
- Continue Community Action Duluth's Tax Site and Financial Opportunity Center in Lincoln Park
- Continue to provide comprehensive income and asset/employment and financial programs and services at Community Action Duluth
- Work with ISD 709 regarding Community Education and neighborhood access to new Lincoln Park Middle School
- Work with DTA on transportation needs relevant to jobs
- Work with United Way, Lincoln Park Children and Family Services and others to develop early childhood education programs
- Use results of Lincoln Park Business Survey (to be completed in 2012 by Lincoln Park Business Group and West Duluth Community Development Corporation) to identify opportunities for business development
- Develop more affordable day care: seek new partners and creative approaches
- Develop opportunities for youth/student jobs that teach occupational skills and the "soft skills" required for success at any job

## STIMULATING

### Accomplishments 2008 – 2011

- New businesses: Clyde Ironworks Restaurant and Event Center, ZMC Hotels, Zenith, Stewart's Cycles, Quiznos, Lorenzo's Boxing, Video Vision, Kestrel, Ecolibrium3, Frost River
- Brownfield reclamation and adaptive reuse of Clyde Ironworks: Investment of \$16.1 million in LISC New Markets Tax Credits and an overall investment of \$25 million in the creation of Clyde Iron Restaurant and Event Center, Duluth Heritage Sports Center, and the Goldberg Family Branch of the Boys and Girls Club
- New entry signs and plantings completed by Lincoln Park Business Group
- Entrepreneur Fund programs such as "Growing Neighborhood Businesses" were made available to Lincoln Park residents (see Citywide Initiatives section)
- New zoning regulations and the form-based code were passed, allowing mixed-use development in business districts; (Superior Street from 17<sup>th</sup> to 22<sup>nd</sup> Avenue West is a form district)
- LISC MetroEdge market study (July 2010) documented gaps in goods and services vs. demand
- Davis/Superior Street/Piedmont Avenue site acquired
- Community Action Duluth and Duluth Transit Authority (DTA) conducted an analysis of bus routes and DTA adjusted schedule to better accommodate workforce needs
- UMD/UMD Extension study on food access in Lincoln Park completed in August 2011; see p. 31 for reference
- Storefront improvements: Duluth Grill, Stewart's, and ZMC
- In progress: ARDC/MIC sidewalk survey, Lincoln Park Business District survey, Lincoln Park Pedestrian Study (see p. 31 for link).



## ECONOMIC ACTIVITY

### Priorities 2012 – 2014

- Fully utilize DEDA and *At Home* storefront renovation programs, LISC’s 0% Capital Growth Fund and the Entrepreneur Fund’s “Growing Neighborhood Business” program to support business expansion
- Market Job Zone and its benefits more aggressively
- Complete Lincoln Park Business District Development Plan to guide future development
- Implement recommendations of MetroEdge Study
- Revitalize commercial corridor (WDCDC and City Dept. of Business Development)
  - Conduct a Market Study for growth of Business District
  - Identify new business opportunities
  - Identify ways to enhance and grow existing businesses
- Continue brownfield remediation and redevelopment: Garfield, Oneota, W. Superior Street Corridor
- Encourage and promote City Business Development policies that benefit existing as well as new businesses
- Continue to acquire underutilized sites suitable for business development
- Improve access to food with a grocery store or Farmer’s Market, or increased access to healthy food in existing stores
- Complete Lincoln Park Pedestrian and Wayfinding Plan (Duluth-Superior Metropolitan Interstate Council - MIC)
- Build out Clyde Park Complex, help it “grow wings” and really take off: including the Duluth Children’s Museum; attracting new businesses; providing landscaping and better signage (onsite and on the freeway); and improving connectivity to the Lincoln Park/West Duluth Sports and Recreation Corridor

## IMPROVING ACCESS TO

### Accomplishments 2008 – 2011

- Implementation of ISD 709 Long Range Facilities Plan with integration of Lincoln Park students in the new Piedmont School
- Maintenance of youth programming at the former Lincoln Park School:
  - ISD 709 provides bus service from Piedmont, Morgan Park and the Edison School for after school tutoring, mentoring and recreation
  - Lincoln Park Boys and Girls Club programming (600 children per year)
- Partnership between City, School District, Duluth Children’s Museum and the Goldberg Family Branch of the Boys and Girls Club at Clyde Park/Heritage Sports Center

### In process: 2011 – 2012

- Complete new Lincoln Park Middle School (August 2012)
- Improving connectivity between new Lincoln Park school, Clyde Park and City’s trail systems (One Roof, Healthy Duluth Area Coalition, Duluth LISC, West Duluth CDC, Metropolitan Interstate Council (see <http://www.dsmic.org/Default.asp?PageID=967> for more information))

## QUALITY EDUCATION

### Priorities 2012 – 2014

- Work with ISD 709, United Way, and others to increase graduation rates for all students and decrease racial disparities in graduation and achievement
- Ensure safe routes to schools: New Lincoln Park Middle School and Piedmont School
- Tutoring and computer lab programs at the Goldberg Family Branch of the Boys and Girls Club at Duluth Heritage Sports Center
- Expand the partnerships between Community Action Duluth, the Financial Opportunity Center and Lake Superior College to provide educational access
- Strengthen relationships with schools
  - Increase family engagement
  - Expand service learning programs related to community development
  - Improve pedestrian and bicycle connectivity between new school, Clyde Park Complex and Duluth's various trail systems
  - Increase opportunities for adult education and life skills training for all ages
- Promote low cost computer and internet access at Lincoln Park Community Center

## PROMOTING HEALTHY

### Accomplishments 2008 – 2011

- Sidewalks completed on Superior Street between 19<sup>th</sup> and 22<sup>nd</sup> Avenue West
- Cross City Trail completed through Lincoln Park
- City of Duluth Park and Recreation Master Plan completed
- Funding acquired for extension of Willard Munger Trail from Indian Point Campground another 1.5 miles east to 37<sup>th</sup> Avenue West
- Harrison Community Center rebuilt, including new playground, basketball courts and Miracle Field, with synthetic turf, fencing and covered dugouts
- New permanent bleachers installed at Seitz Arena at Duluth Heritage Sports Center
- Very active and successful Lincoln Park Citizens Patrol (75+ members); recognized as part of the 2011 Met-Life First Place Award for Community-Police Partnerships
- New signs at entrances to Lincoln Park
- Harrison Community Club events such as neighborhood clean-ups, Family Fun Fest, Breakfast with Santa and National Night Out, are bringing people together
- Green Jobs Development Program of Community Action Duluth: Seeds of Success and Stream Corps
- VCAP and Harrison newsletters keep residents informed
- Lincoln Park Family and Children's Collaborative, a newly formed non-profit to maintain services that used to be in the former Lincoln Park Elementary School
- Petroleum decontamination completed at Rohlfling site (S. 24<sup>th</sup> and S. 25<sup>th</sup> Ave. W.)
- New wayfinding signs along the Skyline Parkway

## ENVIRONMENTS AND LIFESTYLES

### Priorities 2012 – 2014

- Implement city's infrastructure, parks and schools plans
- Build on concept of Lincoln Park as part of a Sports Corridor from Duluth Heritage Sports Center to the Wade/Wheeler complex and Spirit Mountain in West Duluth
- Improve walkability, safety and connectivity for bicycles and pedestrians:
  - Complete Cross City Trail
  - Link Clyde Park complex to trail systems and schools
  - Link Piedmont School and Lincoln Park Middle School to pedestrian, ski and bike trails, and to Clyde Park and to Wade/Wheeler
  - Calm traffic at Clyde Park and 30<sup>th</sup> Ave. W. and in corridor between Lincoln Park Middle School and Wade/Wheeler
- Utilize the new Lincoln Park Middle School as a recreational and community center for neighborhood families
- Maintain Boys and Girls Club in reuse of Lincoln Park School
- Improve waterfront access: determine need for new boat launch and fishing pier
- Brownfield remediation and wetland restoration near 21<sup>st</sup> Avenue West
- Promote senior programs at Lincoln Park Community Center and Harrison

## INFRASTRUCTURE PRIORITIES

- Roadway Improvements:
  - New curbs from 24<sup>th</sup> Ave W. to 30<sup>th</sup> Ave W. along Michigan Avenue
  - 27<sup>th</sup> Avenue W. (scheduled for 2014)
  - 24<sup>th</sup> Avenue W, 21<sup>st</sup> Avenue W.
  - Superior Street
  - Skyline Blvd.
  - 1<sup>st</sup> Street becoming one-way
- Opportunities for Complete Streets: 27<sup>th</sup> Avenue W., Wellington, Devonshire and Restormel
- Bike paths
  - On-street bike routes
  - Continue Willard Munger State Trail to Lakewalk
  - 29<sup>th</sup> Avenue Corridor
  - Safe Routes to School
- Pedestrian
  - Complete sidewalks on Atlantic and 29<sup>th</sup> Avenue Corridor
  - Replace brick sidewalks between 19<sup>th</sup> and 22<sup>nd</sup> Ave. W.
  - Fix sidewalks on Superior Street and 27<sup>th</sup> Avenue W.
  - Sidewalks along Superior to Garfield
  - Maintain trail system
- Sewers and waterlines
- Waterproof Harrison basement
- Better street lighting: Superior Street to Garfield, Michigan from 27<sup>th</sup> to Carlton; Third Street: 19<sup>th</sup> to 40<sup>th</sup> Aves. W.
- Parks and Recreation and Green Space
  - Skate Shack (25<sup>th</sup> Ave. W.): needs new roof
  - Maintain Lincoln Park Pavilion
  - Improve signage and wayfinding
  - 10<sup>th</sup> Street Bridge in Lincoln Park

## ST. LOUIS RIVER CORRIDOR

The St. Louis River, the largest U.S. tributary to Lake Superior, has its headwaters at Seven Beavers Lake, near Hoyt Lakes, Minnesota from which the river flows southwesterly for 179 miles before forming a 12,000-acre freshwater estuary into Lake Superior. Below Jay Cooke State Park, the river turns to the northeast, and flows between Duluth, Minnesota, and Superior Wisconsin. Morgan Park, West Duluth and Lincoln Park are on the St. Louis River corridor.

The St. Louis River was designated as an Area of Concern (AOC) -one of 43 on the Great Lakes- because of pollution problems remaining from past industrial practices. Unlike many other AOCs on the Great Lakes, the St. Louis River also has a lot of high quality habitat for plants and animals.

Currently the St. Louis River Corridor, particularly the lower 39 miles and estuary, is a high priority of the EPA, State of Minnesota, local governments, the *At Home Collaborative*, and local non-profit organizations for environmental remediation and restoration.

The EPA, St. Louis River Alliance ([www.stlouisriver.org](http://www.stlouisriver.org)), the St. Louis River Working Group, Duluth's Department of Economic Development, and the US Army Corps of Engineers are the principal agencies working to implement the St. Louis River System Remedial Action Plan Phase One <http://www.stlouisriver.org/rap2.html>

The St. Louis River is an underutilized resource for Lincoln Park and the entire City. The corridor has outstanding potential for balanced mixed-use: restoration and conservation of natural areas, recreation, industrial redevelopment, and housing.

## CITYWIDE INITIATIVES

**Community Safety Initiative (CSI):** The *At Home* Community Safety Initiative includes citywide crime prevention meetings, block meetings, and citizen crime patrols. Call One Roof Community Housing at 218 727-5372 for more information.

**Blighted and Nuisance Collaborative:** The Blighted and Nuisance Collaborative is a united effort of Duluth's Fire and Police Departments, Life Safety Division, Community Development Division, and the City Attorney, the Western Lake Superior Sanitation District, Duluth LISC, One Roof Community Housing, West Duluth CDC, the St. Louis County Land Department, and the Housing and Redevelopment Authority of Duluth. The team meets monthly to coordinate efforts on the city's worst properties. To date, 30 properties have been demolished, 33 brought into compliance, 20 are targeted for demolition and 14 are targeted for rehabilitation; 361 properties remain on the list. Call One Roof Community Housing at 218 727-5372 for more information.

**Duluth at Work:** Duluth LISC co-administers *Duluth at Work*, with the City of Duluth. Over 300 job seekers and small business owners have been served by *Duluth at Work* since 2008. *Duluth at Work* partners with six organizations which provide training, skill development, peer groups, employment support and small business development for participants seeking to increase their incomes or revenues by 25% over the course of 3 years. For more information, call 218-355-8070.

**Financial Opportunity Center:** Funded by a national LISC grant and opened in April 2011, Duluth's Financial Opportunity Center is a program of Community Action Duluth (CAD). Financial Opportunity Centers provide families with integrated services across three areas: employment placement and career improvement; financial education and coaching; and public

benefits access. As of December 2012, more than 400 people have enrolled in and benefitted from the CAD Financial Opportunity Center. For more information, call Community Action Duluth 218-726-1665.

### **Ecolibrium3's Duluth Energy Efficiency Program**

**(DEEP):** The Duluth Energy Efficiency Program, or DEEP, is open to all Duluth and assists homeowners and landlords with understanding and completing cost effective energy improvements. Ecolibrium3 offers free energy scores, access to home energy assessments, financial bundling of rebates and loans available to pay for energy improvements, bidding services for identified home improvements so residents can find trained contractors, and quality assurance follow-up. Rebates up to \$2,500 are available for a limited time. For more information call 218-336-1038 or visit [www.duluthenergy.org](http://www.duluthenergy.org).

### **Entrepreneur Fund**

The Entrepreneur Fund helps people start and grow successful, locally owned small businesses. The Fund provides training, consulting and financing to emerging and small businesses in northeast Minnesota and northwest Wisconsin. The Entrepreneur Fund offers free on-line basic business workshops, flexible financing for start-ups and established businesses, and "Be Strategic. Grow your Business," a program targeted toward established business owners who are seeking to build business performance and revenue. The Entrepreneur Fund also administers the *At Home in Duluth* storefront loan program. For more information call: 218-623-5747 or visit [www.entrepreneurfund.org](http://www.entrepreneurfund.org)

## **WHERE YOU CAN HELP**

### **VOLUNTEER AND SERVICE OPPORTUNITIES IN LINCOLN PARK**

**Lincoln Park Community & Senior Center:** 2014 West Third Street (55806); (218) 722-4107

**Community Action Duluth:** 19 N. 21<sup>st</sup> Ave. W. (55806); (218) 726-1665; [www.communityactionduluth.org](http://www.communityactionduluth.org)

**Lincoln Park Citizen's Patrol:** 2012 W. Superior Street: email [toodieinduluth@yahoo.com](mailto:toodieinduluth@yahoo.com) with LPCP in the subject line or call (218) 722-7178 to find out more

**VCAP: Volunteers Caring and Patrolling:** [lpcp1600@aol.com](mailto:lpcp1600@aol.com)

**Lincoln Park Business Group:** 2002 W Superior St, Suite 8 Duluth, MN 55806; (218) 727-6573; meets Tuesday mornings at 8:00 am at 2002 W. Superior St.

**Harrison Community Club:** Meets fourth Monday of every month at the Harrison Community Center 3002 W. Third Street; for more information call 628-1929.

**\*Additional volunteer opportunities in the community can be found at [www.volunteerduluth.org](http://www.volunteerduluth.org).**

## WHERE YOU CAN GO FOR HELP:

### Financial Health and Education:

#### **Tax Preparation/Earned Income Tax Credit:**

Community Action Duluth Community Action Duluth:  
19 N. 21<sup>st</sup> Ave. W. (55806); (218) 726-1665;  
[www.communityactionduluth.org](http://www.communityactionduluth.org)

#### **Education, Employment, Financial and Housing Education/Coaching/Counseling - Financial**

**Opportunity Center:** Community Action Duluth, 19 N.  
21<sup>st</sup> Ave. W. (55806); (218) 726-1665;  
[www.communityactionduluth.org](http://www.communityactionduluth.org)

#### **Foreclosure Prevention, Counseling and Assistance:**

Lutheran Social Service, 424 West Superior Street #600  
(55802); (218) 529-2289; [www.lssmn.org](http://www.lssmn.org)

### Small Business Assistance, including storefront upgrades

Duluth Economic Development Authority (DEDA):  
City Hall Room 402; (218) 730-5322

Entrepreneur Fund: 202 W. Superior Street #311  
(55802); (218) 623-5747; [www.entrepreneurfund.org](http://www.entrepreneurfund.org)

West Duluth CDC: 331 N. Central Avenue (55807);  
(218) 624-8326; [www.westduluth.org](http://www.westduluth.org)

Lincoln Park Business Group: 2002 W. Superior Street  
(55806); (218) 727-1741; [www.lpbg.org](http://www.lpbg.org)

**Health Care Access:** Lake Superior Health Center  
4325 Grand Avenue (55807); (218) 722-1497;  
[www.lschc.org](http://www.lschc.org)

## WHERE YOU CAN GO FOR HELP (Con't)

### Blighted Property:

Duluth Fire Department – Life Safety Division, 615 W.  
1<sup>st</sup> St. (55802); (218) 730-4380; [www.duluthmn.gov](http://www.duluthmn.gov)

One Roof Community Housing 12 E. 4<sup>th</sup> Street (55805);  
(218) 727-5372; [www.1roofhousing.org](http://www.1roofhousing.org)

### Owner-occupied and Rental Housing repair/remodeling

One Roof Community Housing 12 E. 4<sup>th</sup> Street (55805);  
(218) 727-5372; [www.1roofhousing.org](http://www.1roofhousing.org)

Housing and Rehabilitation Authority of Duluth: 222 E.  
2<sup>nd</sup> Street (55816); (218) 529-6300;  
[www.duluthhousing.com](http://www.duluthhousing.com)

Arrowhead Economic Opportunity Agency (AEOA):  
3112 Truck Center Dr; Suite B (55806); (218) 624-7625

Community Action Duluth, 19 N. 21<sup>st</sup> Ave. W. (55806);  
(218) 726-1665; [www.communityactionduluth.org](http://www.communityactionduluth.org)  
(matched savings account program)

Western Lake Superior Habitat for Humanity: 2002 W.  
Superior Street #9, (55806); (218) 722-3875;  
[www.twinportshabitat.org](http://www.twinportshabitat.org)

## WHERE YOU CAN GO FOR HELP (Con't)

### Energy Efficiency and Environmental Concerns

Comfort Systems: 520 Garfield Avenue (55806);  
(218) 730-4050; [www.comfortsystems.ws](http://www.comfortsystems.ws)

Ecolibrium3: 2304 W. Superior Street (55806);  
(218) 336-1038; [www.duluthenergy.org](http://www.duluthenergy.org)

### Job training and workforce development:

City of Duluth Workforce Development, 332 City Hall  
Duluth, MN 55802; (218) 730-5770;  
[www.duluthworks.org](http://www.duluthworks.org)

MN Workforce Center – Duluth, 320 W 2<sup>nd</sup> St, Suite 205  
Duluth, MN 55802; (218) 723-4730  
[www.positivelyminnesota.com/Job\\_Seekers/Workforce](http://www.positivelyminnesota.com/Job_Seekers/Workforce)

Duluth at Work: Emily Larson, coordinator:  
(218) 355-8070

Financial Opportunity Center: Community Action  
Duluth, 19 N. 21<sup>st</sup> Ave. W. (55806); (218) 726-1665;  
[www.communityactionduluth.org](http://www.communityactionduluth.org)

**If you need assistance finding the resources you need, simply call United Way 211 Information and Referral. Dial 211 or from a cell phone 1-800-543-7709.**

## ADDITIONAL PLANNING RESOURCES

### Coordinating Agency:

One Roof Community Housing 12 E. 4<sup>th</sup> Street (55805);  
(218) 727-5372; [www.1roofhousing.org](http://www.1roofhousing.org)

### For Business Development:

West Duluth Community Development Corporation  
(formerly SVCNDA), 331 N. Central Avenue (55807);  
(218) 624-8326; [www.westduluth.org](http://www.westduluth.org); [svcnda@gmail.com](mailto:svcnda@gmail.com)

### Prior Neighborhood Plans:

Lincoln Park Business District Michigan Street Realignment  
Corridor Strategic Vision (April, 1999), prepared by The  
Northspan Group in cooperation with LHB Engineers and  
Architects.

Lincoln Park – Third Street Corridor Revitalization Plan.  
Prepared by RLK-Kuusisto, LTD

“Lincoln Park Community Neighborhood Revitalization Plan”  
(April 2007) prepared by LHB Inc. for the City of Duluth  
Community Development Office, Local Initiatives Support  
Corporation, and Neighborhood Housing Services of Duluth,  
<http://duluthlisc.org/Plans/LPplan.pdf>

Lincoln Park Business Group: 2006 Strategic Plan

Lincoln Park Market Analysis (2010), LISC MetroEdge and  
University of Minnesota Extension Center for Community  
Vitality

[Food Access in Duluth's Lincoln Park/West End Neighborhood](#) (August 2011), Adam Pine (UMD) and John Bennett (University of Minnesota Extension Center for Community Vitality)

### City Planning Resources:

City of Duluth Parks and Recreation Master Plan Action Steps: [http://www.duluthmn.gov/parks/pdf%20files/master\\_plan\\_chapters/Action\\_Steps\\_Strategies.pdf](http://www.duluthmn.gov/parks/pdf%20files/master_plan_chapters/Action_Steps_Strategies.pdf)

City of Duluth Comprehensive Plan (2006) [http://www.duluthmn.gov/planning/comp\\_plan/index.cfm](http://www.duluthmn.gov/planning/comp_plan/index.cfm)

Duluth-Superior Metropolitan Interstate Council: 2011-2012 Unified Transportation Planning Workplan and Budget (December 2010) For sidewalk study see: <http://www.dsmic.org/Default.asp?PageID=950>

Duluth-Superior Metropolitan Interstate Council Lincoln Park Pedestrian Study: (in process) <http://www.dsmic.org/Default.asp?PageID=967>

### Other Resources:

“*Preservation Guidelines for Duluth Houses*” (2007) by Robert Roscoe, NHS Duluth and the Midwest Office, National Trust for Historic Preservation

## AT HOME IN DULUTH COLLABORATIVE

Duluth LISC (Local Initiatives Support Corporation): 202 W. Superior Street #401 (55802); (218) 727-7761; [www.duluthlisc.org](http://www.duluthlisc.org)

City of Duluth Community Development Office: 407 City Hall, (55802); (218) 730-5480; [www.duluthmn.gov/community\\_development](http://www.duluthmn.gov/community_development)

Center City Housing Corporation: 105 ½ West First Street (55802); (218) 722-7161; [www.centercityhousing.org](http://www.centercityhousing.org)

Churches United in Ministry (CHUM): 102 W. 2<sup>nd</sup> Street (55802); (218) 720-6521; [www.chumduluth.org](http://www.chumduluth.org)

Community Action Duluth: 19 N. 21<sup>st</sup> Ave. W. (55806); (218) 726-1665; [www.communityactionduluth.org](http://www.communityactionduluth.org)

Ecolibrium3: 2304 W. Superior Street (55806); (218) 336-1038; [www.duluthenergy.org](http://www.duluthenergy.org)

Entrepreneur Fund: 202 W. Superior Street #311; (55802); (218) 623-5747; [www.entrepreneurfund.org](http://www.entrepreneurfund.org)

Healthy Duluth Area Coalition: Duluth YMCA, 302 W. First Street (55802); (218) 722-3325; [www.healthyduluth.org](http://www.healthyduluth.org)

Housing and Redevelopment Authority of Duluth: 222 E. 2<sup>nd</sup> Street (55816); (218) 529-6300; [www.duluthhousing.com/](http://www.duluthhousing.com/)

ISD 709: 215 N. 1<sup>st</sup> Ave. E. (55802); (218) 336-8700; [www.duluth.k12.mn.us](http://www.duluth.k12.mn.us)

Lincoln Park Business Group: 2002 W. Superior Street #8 (55816); (218) 727-6573; [www.lpbg.org](http://www.lpbg.org)

One Roof Community Housing<sup>4</sup>: 12 E. 4<sup>th</sup> Street (55805); (218) 727-5372; [www.1roofhousing.org](http://www.1roofhousing.org)

United Way of Greater Duluth: 424 W. Superior St. #402 (55802); (218) 726-4770; [www.unitedwayduluth.org](http://www.unitedwayduluth.org)

West Duluth Community Development Corporation: 331 N. Central Avenue (55807); (218) 624-8326; [www.westduluth.org](http://www.westduluth.org)

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<sup>4</sup> One Roof Community Housing is the new organization formed on 1/1/2012 from the merger of Northern Communities Land Trust (NCLT) and Neighborhood Housing Services of Duluth (NHS)