#### **Capital Improvement Plan**

The City of Duluth's Capital Budget and Plan addresses current and future improvements to the City's infrastructure, facilities, and properties by combining elements of both budgeting (current year needs) and planning (five-year plan). The purpose of the capital budget is two-fold: first, to prioritize and fund the most urgent needs in the coming year's budget; and second, to identify future capital needs with sufficient lead-time so decisions may be made to the City's best advantage.

The City's capital budget includes capital improvement projects to City infrastructure, such as facility enhancements and expansion, upgrades to parks and trails, and improvements to streets and utilities. Also included in the capital budget are capital equipment rolling stock, such as public safety and maintenance vehicles, and non-rolling stock such as technology and public safety equipment. This section presents a summary of the 2022 capital improvement budget and the 2022 through 2026 capital improvement plans.

#### **2022 Proposed Improvements**

The 2022 capital improvement program outlines total proposed projects in the amount of \$78,822,002 funded through various sources including bonding, State bonding, City Tourism Tax bonding, the Parks fund, the ½ and ½ tax, state and federal grants, the Permanent Improvement fund levy, the Street System Maintenance levy, Street Lighting Levy, the local sales tax dedicated to streets (.5%) and utilities revenue. Included in the capital improvement budget are projects for facilities, state bonding projects, parks and trails, streets and bridges, and the Water, Gas, Sewer, Stormwater and Street Lighting utilities.

To identify funded projects, the City looks at both organizational needs and facility needs. The City then generates reports from the asset management and work order systems to define facility system end of life cycle issues. These projects are identified in collaboration between the project management team and the building maintenance team. The City tries to balance operational needs with maintaining asset integrity and addressing pressing end of life cycle issues. These recommended projects are then brought to the City Council for final approval.

Capital improvements to city buildings and infrastructure will be funded by issuing a capital improvement bond in the amount of \$1,800,000.

State Bonding Projects are to be funded by Federal Funding totaling \$2,625,000, State Bonds totaling \$13,500,000 and Other City Funding totaling \$5,500,000 for a combined total of \$21,625,000.

Parks and trails are to be funded by federal grants totaling \$2,903,726; ARPA Funding totaling \$250,000; state grants totaling \$1,455,307; St Louis River Corridor bond proceeds (½ and ½ tax) of \$1,488,430; other Grants and Donations totaling \$8,025,138; Other City funding of \$625,000 and the Parks fund contribution of \$1,807,613 for a combined program total of \$16,555,214.

#### **Capital Improvement Plan**

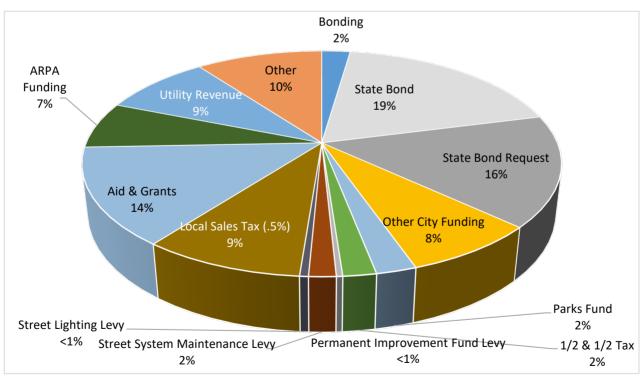
The Street and Bridge Improvement and Preservation program for 2022 totals \$27,336,788. Funding sources include \$3,213,788 from aids and grants, \$1,250,000 from State Bond, \$12,525,000 from State Bonding requests, \$280,000 from property tax dollars levied in the Permanent Improvement fund, \$7,250,000 from the local sales tax dedicated to street improvement (.5%), \$1,212,000 from the Street System Maintenance levy, \$390,000 from the Street Lighting Fund and \$1,216,000 from other City funding sources.

2022 Capital Utility Projects total \$11,505,000 and will be funded using \$5,000,000 from ARPA Funding and \$6,505,000 from utility revenue.

### **Capital Improvement Plan**

### **2022 Funding Sources**

1,800,000 **Bonding** State Bond 14,750,000 State Bond Request 12,525,000 Other City Funding 6,125,000 Parks Fund 1,807,613 1/2 & 1/2 Tax 1,488,430 Permanent Improvement Fund Levy 280,000 Street System Maintenance Levy 1,212,000 Street Lighting Levy 390,000 Local Sales Tax (.5%) 7,250,000 Aid & Grants 10,998,821 **ARPA Funding** 5,250,000 **Utility Revenue** 6,920,000 Other 8,025,138 Total 78,822,002

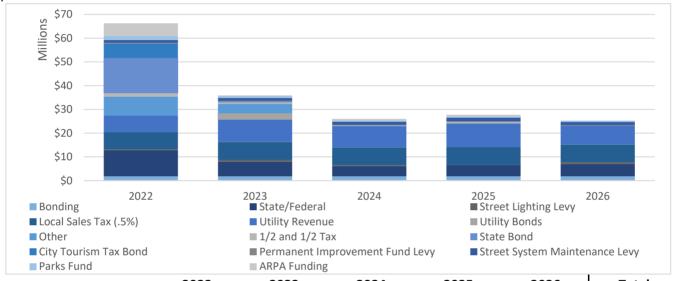


### **Capital Improvement Plan**

#### **5 Year Funding Sources**

#### Five Year Improvement Plan Funding

The City has identified \$193.8 million in improvements along with funding sources over the course of the next five years. The City will bond for certain types of improvements as allowed in State Statute. As can be seen below, over the next five years, the City is proposing to bond for a total of \$18.07 million in capital improvements. Shown in the chart below are the funding sources by year for the five-year capital improvement plan.



| _                                  | 2022       | 2023       | 2024       | 2025       | 2026       | Total       |
|------------------------------------|------------|------------|------------|------------|------------|-------------|
| Bonding                            | 1,800,000  | 1,800,000  | 1,800,000  | 1,800,000  | 1,800,000  | 9,000,000   |
| State Bond                         | 14,750,000 | -          | -          | -          | -          | 14,750,000  |
| State Bond Request                 | 12,525,000 | -          | -          | -          | -          | 12,525,000  |
| City Tourism Tax Bond              | 6,125,000  | 271,750    | 25,000     | 25,000     | 25,000     | 6,471,750   |
| State/Federal                      | 10,998,821 | 6,250,000  | 4,325,000  | 4,860,000  | 5,250,000  | 31,683,821  |
| ARPA Funding                       | 5,250,000  | 302,000    | 723,000    | 725,000    | -          | 7,000,000   |
| Permanent<br>Improvement Fund Levy | 280,000    | 280,000    | 280,000    | 280,000    | 280,000    | 1,400,000   |
| Street System<br>Maintenance Levy  | 1,212,000  | 1,300,000  | 1,300,000  | 1,500,000  | 1,300,000  | 6,612,000   |
| Street Lighting Levy               | 390,000    | 760,000    | 400,000    | -          | 700,000    | 2,250,000   |
| Local Sales Tax (.5%)              | 7,250,000  | 7,500,000  | 7,500,000  | 7,400,000  | 7,500,000  | 37,150,000  |
| Utility Revenue                    | 6,920,000  | 9,457,500  | 8,962,500  | 10,097,500 | 7,860,000  | 43,297,500  |
| Utility Bonds                      | -          | 2,600,000  | -          | -          | -          | 2,600,000   |
| Parks Fund                         | 1,807,613  | 735,000    | 525,000    | 525,000    | 525,000    | 4,117,613   |
| Other                              | 8,025,138  | 4,000,000  | 6,600      | -          | -          | 12,031,738  |
| 1/2 and 1/2 Tax                    | 1,488,430  | 651,700    | 175,000    | 567,500    | -          | 2,882,630   |
| Total Plan                         | 78,822,002 | 35,907,950 | 26,022,100 | 27,780,000 | 25,240,000 | 193,772,052 |

# City of Duluth 2022-2026 Capital Improvement Plan

# **2022** Funding Sources by Project

| CIP Eligible Capital Maintenance Building Improvements/COVID Studies 300,000  Maintenance Buildings Improvements 250,000  Civic Buildings (CCW/City Hall/Library) 1,250,000  Total 1,800,000 | ·DΛ          |
|--|--------------|
| Maintenance Buildings Improvements 250,000  Civic Buildings (CCW/City Hall/Library) 1,250,000  Total 1,800,000   | ·DΛ          |
| Civic Buildings (CCW/City Hall/Library) 1,250,000 Total 1,800,000  | ·DΛ          |
| Total 1,800,000  | · <b>D</b> Λ |
|  | ·D <b>Λ</b>  |
| AF   | ·DΛ          |
| AF   | אסי          |
|  |              |
|  | ding         |
| St. Louis River Land Conveyance 240,000 - 4,200,000  | -            |
| St. Louis River Natural Area Land  |              |
| Acquisition 30,000 - 900,000 2,800,000   | -            |
| Lincoln Park Restoration 587,500 810,000 1,092,026 186,575   | -            |
| Hartley Legacy Project 266,113 - 905,782 838,563   | -            |
| Spirit Landing Project - 375,000 - 375,000 -   | -            |
| Enger Golf Course Renovation 500,000   | -            |
| Projects 25  | 50,000       |
| Parks Strategic Master Plan 80,000   | -            |
| Neighborhood Parks 25,000 54,430   | -            |
| Signage & Wayfinding 100,000   | -            |
| Sustainable Infrastructure 237,000 25,000  | -            |
| Lakewalk Shoreline Improvements 100,000  | -            |
| Brighton Beach Park Restoration and  |              |
| Lakewalk Extension 127,000 - 500,000 -   | -            |
| Waabisheshikana (The Marten Trail)   |              |
| Storm Damage Repair & Extension  |              |
| 487,000 -  | -            |
| Grand Avenue Nordic Center – Phase II  |              |
| - 50,000 224,225 -   | -            |
| Cross City Trail- Irving Park to Greene  |              |
| Street - 199,000   | -            |
| Other Trail Improvements 115,000   |              |
|  | 50,000       |
| Other City Federal   |              |
| State Bonding Projects State Bond Funding Funding  |              |
| Seawall & Surface Improvements 13,500,000 5,500,000 2,625,000  |              |

5,500,000

2,625,000

13,500,000

**Total** 

# City of Duluth 2022-2026 Capital Improvement Plan

# **2022** Funding Sources by Project

|  | Permanent     |             | Street Mtc |         |             |
|--|---------------|-------------|------------|---------|-------------|
| Street & Bridge Reconstruction and   | Improvem-     |             | Levy/Local |         | State Bond/ |
| Preservation Program   | ent Fund Levy | Aids/Grants | Sales Tax  | Other   | Request     |
| Aerial Lift Bridge Painting and Misc.  |               |             |            |         | _           |
| Structural Repairs   | -             | 840,000     | -          | -       | 12,000,000  |
| Brighton Beach Rd Reconstruction   | -             | 801,000     | 349,000    | -       | -           |
| Lakewood Rd Reclaim (with County) St. Andrews Bridge Replacement at  | -             | -           | 350,000    | -       | -           |
| Tischer Creek 21st Av E Reconditioning London Rd to  | 200,000       | -           | -          | -       | 525,000     |
| Woodland Ave Replacement (City share of County   | -             | -           | 1,300,000  | 300,000 | 1,250,000   |
| Projects)  | -             | -           | -          | 90,000  | -           |
| Arrowhead Rd & Woodland Ave Signal<br>Replacement (City Share of Cty project)<br>Arrowhead Rd Mill & Overlay | -             | 225,000     | -          | -       | -           |
| (w/County) Glenwood & Snively Intersection   | -             | 925,000     | -          | -       | -           |
| Improvements (County)  | -             | 923,788     | -          | -       | -           |
| Engineering for 2023 Federal project   | -             | 300,000     | -          | -       | -           |
| Street Preservation (Various Locations)  | -             | -           | 6,363,000  | -       | -           |
| Patch Project  | 60,000        | -           | -          | 415,000 | -           |
| Sidewalks  | 20,000        | -           | 100,000    | -       | -           |
| Total  | 280,000       | 4,014,788   | 8,462,000  | 805,000 | 13,775,000  |
|  | Utility       | ARPA        |            |         |             |
| Capital Utility Projects   | Rev/Bond      | Funding     |            |         |             |
| Cathodic Protection System on 42-inch  |               |             | •          |         |             |
| steel construction   | 10,000        | -           |            |         |             |
| East 2nd St  | -             | -           |            |         |             |
| Hidden Valley Phase 2 water main   | 25,000        | 1,400,000   |            |         |             |
| Lead Service Line Revolving Loan Fund  | -             | 2,000,000   |            |         |             |
| Lead Service Replacement   | -             | 1,600,000   |            |         |             |

# City of Duluth 2022-2026 Capital Improvement Plan

# **2022** Funding Sources by Project

|                                    | Utility   | ARPA      |
|------------------------------------|-----------|-----------|
| Capital Utility Projects Continued | Rev/Bond  | Funding   |
| Lead Service Replacement (Misc)    | 30,000    | -         |
| Morris Thomas Rd. (with County)    | 1,260,000 | -         |
| Water Mains and Services (By Ops)  | 15,000    | -         |
| 3rd St, Vernon St, 2nd St Alley    | 200,000   | -         |
| Building shell at Stora Enso       | 140,000   | -         |
| Patch Projects                     | 10,000    | -         |
| Street Projects                    | 280,000   | -         |
| Gas Blanket Project                | 1,500,000 | -         |
| Meter relocations/bollards         | 250,000   | -         |
| Michigan Street 10-inch            | 120,000   | -         |
| Steel main replacements            | 440,000   | -         |
| Uprating of Upper Woodland         | 5,000     | -         |
| Clarkhouse Creek                   | 100,000   | -         |
| Citywide sanitary sewer            | 1,425,000 | -         |
| Lift Station rehabilitation        | 450,000   | -         |
| Citywide manhole adjustments       | 100,000   | -         |
| Non-Capital storm projects         | 145,000   | -         |
| Total                              | 6,505,000 | 5,000,000 |

# City of Duluth 2022-2026 Capital Improvement Plan

| Facilities                   | 2022      | 2023      | 2024      | 2025      | 2026      | Total           |
|------------------------------|-----------|-----------|-----------|-----------|-----------|-----------------|
| CIP Eligible VFA Building    |           |           |           |           |           |                 |
| Improvements                 | 300,000   | 375,000   | 520,000   | 600,000   | 500,000   | 2,295,000       |
| Facilities Building          |           |           |           |           |           |                 |
| Improvements                 | -         | -         | -         | 415,000   | -         | 415,000         |
| Fleet Building               |           |           |           |           |           |                 |
| Improvements                 | -         | -         | -         | 35,000    | -         | 35,000          |
| 42nd Tool House              |           |           |           |           |           |                 |
| Improvements                 | -         | -         | -         | -         | 300,000   | 300,000         |
| 40th Tool House              |           |           |           |           |           |                 |
| Improvements                 | -         | 250,000   | -         | -         | -         | 250,000         |
| Tree Farm/Riley Road         |           |           |           |           |           |                 |
| Improvements                 | 250,000   | -         | -         | -         | -         | 250,000         |
| City Center West             |           |           |           |           |           |                 |
| Improvements                 | -         | 500,000   | -         | -         | 100,000   | 600,000         |
| City Hall Improvements       | 1,250,000 | 250,000   | 250,000   | 400,000   | 400,000   | 2,550,000       |
| Library Improvements         | -         | 425,000   | -         | -         | -         | 425,000         |
| Firehall #1 Improvements     | -         | -         | 300,000   | -         | 250,000   | 550,000         |
| Firehall #2 Improvements     | -         | -         | 250,000   | -         | -         | 250,000         |
| Firehall #4 Improvements     | -         | -         | 200,000   | -         | -         | 200,000         |
| Firehall #7 Improvements     | -         | -         | -         | 100,000   | -         | 100,000         |
| Firehall #10 Improvements    | -         | -         | 280,000   | 250,000   | -         | 530,000         |
| Public Safety Building       |           |           |           |           |           |                 |
| (Police)                     | -         | -         | -         | -         | 250,000   | 250,000         |
| Facilities Total             | 1,800,000 | 1,800,000 | 1,800,000 | 1,800,000 | 1,800,000 | 9,000,000       |
| Parks and Trails             | 2022      | 2023      | 2024      | 2025      | 2026      | Total           |
| St. Louis County Tax Forfeit |           |           |           |           |           |                 |
| Land Conveyance              | 4,440,000 | _         | _         | _         | _         | 4,440,000       |
| St. Louis River Natural Area | .,        |           |           |           |           | 1, 1 . 5, 5 5 6 |
| Land Acquisition             | 3,730,000 | _         | _         | -         | _         | 3,730,000       |
| Lincoln Park Restoration     | 2,676,101 | _         | _         | -         | _         | 2,676,101       |
| Hartley Legacy Project       | 2,010,458 | _         | _         | _         | _         | 2,010,458       |
| Spirit Landing Project       | 625,000   | _         | _         | _         | _         | 625,000         |
| Enger Golf Course            | ,         |           |           |           |           | ,               |
| Renovation                   | 500,000   | 4,000,000 | _         | _         | _         | 4,500,000       |
|                              | ,         | .,,       |           |           | I         | .,=,=           |

# City of Duluth 2022-2026 Capital Improvement Plan

| Parks and Trails Continued     | 2022       | 2023      | 2024      | 2025      | 2026    | Total      |
|--------------------------------|------------|-----------|-----------|-----------|---------|------------|
| Lester Park Golf Course-       |            |           |           |           |         |            |
| public planning process        | -          | 75,000    | -         | -         | -       | 75,000     |
| ARPA Projects                  | 250,000    | 302,000   | 723,000   | 725,000   | -       | 2,000,000  |
| Parks Strategic Master Plan    | 80,000     | -         | -         | -         | -       | 80,000     |
| Memorial Park MMP              |            |           |           |           |         |            |
| Implementation                 | _          | _         | 85,000    | 510,000   | -       | 595,000    |
| Neighborhood Parks             | 79,430     | 235,000   | 221,600   | 127,500   | 150,000 | 813,530    |
| Signage & Wayfinding           | 100,000    | -         | 100,000   | 80,000    | 100,000 | 380,000    |
| Sustainable Infrastructure     | 262,000    | 170,000   | 210,000   | 210,000   | 185,000 | 1,037,000  |
| Other Park Improvements -      |            |           |           |           |         |            |
| TBD                            | -          | _         | -         | -         | 25,000  | 25,000     |
| Lakewalk Improvements          | 100,000    | -         | 75,000    | -         | -       | 175,000    |
| Brighton Beach Park            |            |           |           |           |         |            |
| Restoration and Lakewalk       |            |           |           |           |         |            |
| Extension                      | 627,000    | 50,000    | -         | -         | -       | 677,000    |
| Waabisheshikana (The           |            |           |           |           |         |            |
| Marten Trail) Extension        | 487,000    | 420,000   | -         | -         | -       | 907,000    |
| Grand Avenue Nordic            |            |           |           |           |         |            |
| Center – Phase II              | 274,225    | -         | -         | -         | -       | 274,225    |
| Cross City Trail - Irving Park |            |           |           |           |         |            |
| to Greene Street               | 199,000    | 931,500   | -         | -         | -       | 1,130,500  |
| St. Louis River Estuary        |            |           |           |           |         |            |
| Water Trail Improvements       | -          | 100,000   | -         | -         | -       | 100,000    |
| Amity Creek Multi-Purpose      |            |           |           |           |         |            |
| Trail                          | -          | 10,000    | -         | -         | -       | 10,000     |
| Trailhead                      |            |           |           |           |         |            |
| Improvements/Parking           | -          | -         | -         | 125,000   | -       | 125,000    |
| Other Trail Improvements       | 115,000    | 56,950    | 40,000    | 65,000    | 90,000  | 366,950    |
| Parks and Trails Total         | 16,555,214 | 6,350,450 | 1,454,600 | 1,842,500 | 550,000 | 26,752,764 |
| State Bonding Projects         | 2022       | 2023      | 2024      | 2025      | 2026    | Total      |
| Seawall & Surface              |            |           |           |           |         |            |
| Improvements                   | 21,625,000 | -         | -         | -         | -       | 21,625,000 |
| State Bonding Projects         |            |           |           |           |         | , -,       |
| Total                          | 21,625,000 | -         | -         | _         | -       | 21,625,000 |

# City of Duluth 2022-2026 Capital Improvement Plan

| Stroot & Bridge                    |            |            |            |           |            | _          |
|------------------------------------|------------|------------|------------|-----------|------------|------------|
| Street & Bridge Reconstruction and |            |            |            |           |            |            |
|                                    | 2022       | 2022       | 2024       | 2025      | 2026       | Tatal      |
| Preservation Program               | 2022       | 2023       | 2024       | 2025      | 2026       | Total      |
| Assist Lift Duides Deinting        |            |            |            |           |            |            |
| Aerial Lift Bridge Painting        | 12.040.000 |            |            |           |            | 12 040 000 |
| and Misc. Structural               | 12,840,000 | -          | -          | -         | -          | 12,840,000 |
| Brighton Beach Rd                  | 4 450 000  |            |            |           |            | 4 450 000  |
| Reconstruction                     | 1,150,000  | -          | -          | -         | -          | 1,150,000  |
| Lakewood Rd Reclaim (with          | 250.000    |            |            |           |            | 250.000    |
| County)                            | 350,000    | -          | -          | -         | -          | 350,000    |
| St. Andrews Bridge                 |            |            |            |           |            |            |
| Replacement at Tischer             |            |            |            |           |            |            |
| Creek                              | 725,000    | -          | -          | -         | -          | 725,000    |
| 21st Ave E Reconditioning          |            |            |            |           |            |            |
| London Rd to Woodland              |            |            |            |           |            |            |
| Ave                                | 2,850,000  | -          | -          | -         | -          | 2,850,000  |
| Engineering for Next Year's        |            |            |            |           |            |            |
| Federal Project                    | 300,000    | 300,000    | 300,000    | 300,000   | 300,000    | 1,500,000  |
| Federal Projects TBD               | -          | -          | -          | -         | 1,850,000  | 1,850,000  |
| Snively Rd & Woodland Ave          |            |            |            |           |            |            |
| Signal Replacement (City           | 90,000     | -          | -          | -         | -          | 90,000     |
| Arrowhead Rd &                     | 225,000    | -          | -          | -         | -          | 225,000    |
| Arrowhead Rd Mill &                |            |            |            |           |            |            |
| Overlay (w/County)                 | 925,000    | -          | -          | -         | -          | 925,000    |
| Glenwood & Snively                 |            |            |            |           |            |            |
| Intersection Improvements          | 923,788    | -          | -          | -         | -          | 923,788    |
| Street Preservation                |            |            |            |           |            |            |
| (Various Locations)                | 6,363,000  | 11,700,000 | 10,575,000 | 8,400,000 | 10,500,000 | 47,538,000 |
| 3rd St Recondition- Mesaba         |            |            |            |           |            |            |
| Ave to 12th Ave E                  | -          | 2,500,000  | -          | -         | -          | 2,500,000  |
| Cross City Trail Segment 3-        |            |            |            |           |            |            |
| Irving Park to Keenes Creek        |            |            |            |           |            |            |
| Park                               | -          | 810,000    | -          | -         | -          | 810,000    |
| Gogebic Creek/Steel Creek          |            |            |            |           |            |            |
| (MNDOT)                            | -          | 290,000    | -          | -         | -          | 290,000    |
| MNDOT ADA upgrades                 |            |            |            |           |            |            |
| along I-35 ramps 68th Ave          |            |            |            |           |            |            |
| W to 26th Ave E (City              |            |            |            |           |            |            |
| Match)                             | -          | -          | 200,000    | -         | -          | 200,000    |

# City of Duluth 2022-2026 Capital Improvement Plan

| Street & Bridge Program     |            |            |            |            |            |            |
|-----------------------------|------------|------------|------------|------------|------------|------------|
| Continued                   | 2022       | 2023       | 2024       | 2025       | 2026       | Total      |
| Railroad St -Canal Park Dr  | 2022       | 2023       | 2021       | 2023       | 2020       | 10141      |
| to 5th Ave W                | _          | _          | 2,250,000  | _          | _          | 2,250,000  |
| Garfield Ave and Port       |            |            | _,,        |            |            | _,,        |
| Terminal Reconditioning     |            |            |            |            |            |            |
| Engineering NHS Federal     |            |            |            |            |            |            |
| 2025 project                | _          | _          | 100,000    | 360,000    | _          | 460,000    |
| Lake Ave/Canal Park         |            |            |            | 223,222    |            | ,          |
| Dr/Buchanan St              |            |            |            |            |            |            |
| Reconditioning              | _          | _          | _          | 2,600,000  | _          | 2,600,000  |
| London Rd 26th Ave E to     |            |            |            | _,,,,,,,,  |            | _,000,000  |
| 60th Ave E (MNDOT)          | _          | _          | _          | 2,000,000  | _          | 2,000,000  |
| Central Ent Reconstuction   |            |            |            | _,,,,,,,,  |            | _,000,000  |
| (MNDOT project)             | _          | _          | _          | _          | 1,700,000  | 1,700,000  |
| Mesaba Ave Turn             |            |            |            |            | ,,         | ,,         |
| Lane/Signal 1st St (MNDOT)  | _          | _          | _          | _          | 300,000    | 300,000    |
| Patch Project               | 475,000    | 475,000    | 475,000    | 475,000    | 475,000    | 2,375,000  |
| Misc Annual Infrastructure  | -          | 200,000    | 200,000    | 200,000    | 200,000    | 800,000    |
| Sidewalks                   | 120,000    | 120,000    | 120,000    | 120,000    | 120,000    | 600,000    |
| Street, Bridge, and         |            | .,         | -,         | .,         | -,         |            |
| Preservation Total          | 27,336,788 | 16,395,000 | 14,220,000 | 14,455,000 | 15,445,000 | 87,851,788 |
|                             | , ,        | , ,        | , ,        | , ,        | , , ,      | , ,        |
| Capital Utility Projects    | 2022       | 2023       | 2024       | 2025       | 2026       | Total      |
| 1st St E: 9th Ave E to 12th |            |            |            |            |            |            |
| Ave E                       | -          | -          | 202,500    | -          | -          | 202,500    |
| 40th Avenue West (County)   | -          | -          | 600,000    | -          | -          | 600,000    |
| 4th Street water main, 6th  | -          | -          | -          | 200,000    | -          | 200,000    |
| 5th Street water main, 6th  |            |            |            |            |            |            |
| Ave East to Mesaba Ave      | -          | -          | -          | 1,100,000  | -          | 1,100,000  |
| 6th Ave East- 3rd St to 6th |            |            |            |            |            |            |
| St                          | -          | 157,500    | -          | -          | -          | 157,500    |
| Cathodic Protection System  |            |            |            |            |            |            |
| on 42-inch steel            |            |            |            |            |            |            |
| construction                | 10,000     | 80,000     | 80,000     | -          | -          | 170,000    |
| Duluth Heights Phases #1    |            |            |            |            |            |            |
| and #2                      | -          | 490,000    | -          | -          | -          | 490,000    |
| Duluth Heights #3           | -          | -          | -          | -          | 1,000,000  | 1,000,000  |

# City of Duluth 2022-2026 Capital Improvement Plan

| Capital Utility Projects    |           |           |         |           |         |           |
|-----------------------------|-----------|-----------|---------|-----------|---------|-----------|
| Continued                   | 2022      | 2023      | 2024    | 2025      | 2026    | Total     |
| Electrical upgrades at WTP  | -         | -         | -       | 1,500,000 | -       | 1,500,000 |
| Far East Superior Street    | -         | 300,000   | 300,000 | 700,000   | -       | 1,300,000 |
| Fascia repairs at main WTP  |           |           |         |           |         |           |
| pump building               | -         | 100,000   | -       | -         | -       | 100,000   |
| Hidden Valley Phase 2       |           |           |         |           |         |           |
| water main replacement      | 1,425,000 | -         | -       | -         | -       | 1,425,000 |
| Lead Service Line Revolving |           |           |         |           |         |           |
| Loan Fund                   | 2,000,000 | -         | -       | -         | -       | 2,000,000 |
| Lead Service Replacement    |           |           |         |           |         |           |
| (ARP Funded)                | 1,600,000 | -         | -       | -         | -       | 1,600,000 |
| Lead Service Replacement    |           |           |         |           |         |           |
| (Misc)                      | 30,000    | -         | -       | -         | -       | 30,000    |
| MNDOT Gogebic Creek         | -         | 200,000   | -       | -         | -       | 200,000   |
| MNDOT TH23 Mission          |           |           |         |           |         |           |
| Creek Bridge                | -         | 650,000   | -       | -         | -       | 650,000   |
| MNDOT US Steel Creek        | -         | 120,000   | -       | -         | -       | 120,000   |
| Morris Thomas Rd. (with     |           |           |         |           |         |           |
| County)                     | 1,260,000 | 20,000    | -       | -         | -       | 1,280,000 |
| Pump #4 Study               | -         | -         | -       | -         | 50,000  | 50,000    |
| Raleigh St, 59th Ave W to   |           |           |         |           |         |           |
| Grand Ave                   | -         | 530,000   | -       | -         | -       | 530,000   |
| Upper Lakeside phase 1,     |           |           |         |           |         |           |
| connection on Glenwood      | -         | -         | 900,000 | -         | -       | 900,000   |
| Upper Lakeside phase 2,     |           |           |         |           |         |           |
| connection at golf course   | -         | -         | -       | 787,500   | -       | 787,500   |
| Upper Lakeside phase 3      |           |           |         |           |         |           |
| upgrades                    | -         | -         | -       | -         | 800,000 | 800,000   |
| Water Mains and Services    |           |           |         |           |         |           |
| (By Ops)                    | 15,000    | -         | -       | -         | -       | 15,000    |
| Water Plant Bldg &          |           |           |         |           |         |           |
| Structural Repairs          | -         | -         | -       | -         | 650,000 | 650,000   |
| Woodland Pump Station       |           |           |         |           |         |           |
| construction                | -         | 2,600,000 | -       | -         | -       | 2,600,000 |
| 20th Ave W, 23rd Ave W,     |           |           |         |           |         |           |
| 10th St                     | -         | 500,000   | 500,000 | -         | -       | 1,000,000 |
| 3rd St, Vernon St, 2nd St   |           |           |         |           |         |           |
| Alley                       | 200,000   | -         | -       | -         | -       | 200,000   |

# City of Duluth 2022-2026 Capital Improvement Plan

| Capital Utility Projects                                 |            |            |            |            |            |             |
|--|------------|------------|------------|------------|------------|-------------|
| Continued  | 2022       | 2023       | 2024       | 2025       | 2026       | Total       |
| Building shell at Stora Enso                             | 140,000    | -          | -          | -          | -          | 140,000     |
| Gas Blanket Project                                      | 1,500,000  | 1,500,000  | 1,500,000  | 1,500,000  | 1,500,000  | 7,500,000   |
| Meter relocations/ bollards                              | 250,000    | 250,000    | 250,000    | 250,000    | 250,000    | 1,250,000   |
| Michigan Street 10-inch                                  | 120,000    | -          | -          | -          | -          | 120,000     |
| MNDOT Central entrance, 8                                |            |            |            |            |            |             |
| inch replacement   | -          | -          | 320,000    | -          | -          | 320,000     |
| MNDOT Gogebic culverts                                   | -          | 100,000    | -          | -          | -          | 100,000     |
| Steel main replacements                                  | 440,000    | 500,000    | 500,000    | 500,000    | 500,000    | 2,440,000   |
| Patch Projects   | 10,000     | -          | -          | -          | -          | 10,000      |
| Uprating of Upper  |            |            |            |            |            |             |
| Woodland   | 5,000      | -          | -          | -          | -          | 5,000       |
| 40th Ave W with SLC                                      | -          | -          | 50,000     | -          | -          | 50,000      |
| 4th St water main replace                                |            |            |            |            |            |             |
| 6th Ave E to Mesaba Ave                                  | -          | -          | -          | 150,000    | -          | 150,000     |
| Citywide manhole   |            |            |            |            |            |             |
| adjustments  | 100,000    | 100,000    | 100,000    | 100,000    | 100,000    | 500,000     |
| rehabilitation/lining                                    | 1,425,000  | 1,900,000  | 1,950,000  | 1,850,000  | 1,850,000  | 8,975,000   |
| Heights 1 & 2  | -          | 100,000    | 100,000    | -          | -          | 200,000     |
| Lift Station rehabilitation<br>Annual Transportation SIP | 450,000    | 450,000    | 450,000    | 450,000    | 450,000    | 2,250,000   |
| projects   | 280,000    | 150,000    | 150,000    | 150,000    | 150,000    | 880,000     |
| 40th Ave W (County)                                      | -          | -          | 150,000    | -          | -          | 150,000     |
| Clarkhouse Creek   | 100,000    | -          | -          | -          | -          | 100,000     |
| Gogebic Creek CIPP and                                   |            |            |            |            |            |             |
| storm improvements                                       | -          | 275,000    | -          | -          | -          | 275,000     |
| Kenwood Avenue box                                       |            |            |            |            |            |             |
| culvert fish passage -                                   |            |            |            |            |            |             |
| Chester Creek  | -          | 40,000     | 300,000    | 300,000    | -          | 640,000     |
| Lower Coffee Creek                                       | -          | 100,000    | -          | -          | -          | 100,000     |
| Non-Capital storm projects                               | 145,000    | 145,000    | 145,000    | 145,000    | 145,000    | 725,000     |
| US Steel Creek   | -          | 5,000      | -          | -          | -          | 5,000       |
| Capital Utility Projects                                 | 11,505,000 | 11,362,500 | 8,547,500  | 9,682,500  | 7,445,000  | 48,542,500  |
| GRAND TOTAL  | 78,822,002 | 35,907,950 | 26,022,100 | 27,780,000 | 25,240,000 | 193,772,052 |

# City of Duluth 2022-2026 Capital Improvement Plan

# **5 Year Funding Sources**

| _                        | 2022       | 2023       | 2024       | 2025       | 2026       | Total       |
|--------------------------|------------|------------|------------|------------|------------|-------------|
|                          |            |            |            |            |            |             |
| Bond                     | 1,800,000  | 1,800,000  | 1,800,000  | 1,800,000  | 1,800,000  | 9,000,000   |
| State Bond               | 14,750,000 | -          | -          | -          | -          | 14,750,000  |
| State Bond Request       | 12,525,000 | -          | -          | -          | -          | 12,525,000  |
| Other City Funding       | 6,125,000  | 271,750    | 25,000     | 25,000     | 25,000     | 6,471,750   |
| Parks Fund               | 1,807,613  | 735,000    | 525,000    | 525,000    | 525,000    | 4,117,613   |
| 1/2 & 1/2 Tax            | 1,488,430  | 651,700    | 175,000    | 567,500    | -          | 2,882,630   |
| Permanent                |            |            |            |            |            |             |
| Improvement Fund         |            |            |            |            |            |             |
| Levy                     | 280,000    | 280,000    | 280,000    | 280,000    | 280,000    | 1,400,000   |
| Street System            |            |            |            |            |            |             |
| Maintenance Levy         | 1,212,000  | 1,300,000  | 1,300,000  | 1,500,000  | 1,300,000  | 6,612,000   |
| Street Lighting Levy     | 390,000    | 760,000    | 400,000    | -          | 700,000    | 2,250,000   |
| Local Sales Tax (.5%)    | 7,250,000  | 7,500,000  | 7,500,000  | 7,400,000  | 7,500,000  | 37,150,000  |
| Minnesota State Aid      | 1,873,788  | 3,650,000  | 2,845,000  | 3,020,000  | 3,770,000  | 15,158,788  |
| State Grants             | 1,741,307  | -          | -          | -          | -          | 1,741,307   |
| Federal Grants/Aid       | 7,383,726  | 2,600,000  | 1,480,000  | 1,840,000  | 1,480,000  | 14,783,726  |
| ARPA Funding             | 5,250,000  | 302,000    | 723,000    | 725,000    | -          | 7,000,000   |
| Other Funding Sources    | 8,025,138  | 4,000,000  | 6,600      | -          | -          | 12,031,738  |
| Utilities - Bond         | -          | 2,600,000  | -          | -          | -          | 2,600,000   |
| Utilities - Current Year |            |            |            |            |            |             |
| Revenue                  |            |            |            |            |            |             |
| -Water                   | 1,321,000  | 2,793,500  | 2,248,500  | 4,453,500  | 2,666,000  | 13,482,500  |
| -Gas                     | 2,798,800  | 2,953,800  | 3,173,800  | 2,353,800  | 2,353,800  | 13,634,000  |
| -Sewer                   | 2,278,700  | 2,603,700  | 2,703,700  | 2,603,700  | 2,453,700  | 12,643,500  |
| -Stormwater              | 521,500    | 1,106,500  | 836,500    | 686,500    | 386,500    | 3,537,500   |
| Total                    | 78,822,002 | 35,907,950 | 26,022,100 | 27,780,000 | 25,240,000 | 193,772,052 |

### City of Duluth 2022-2026 Capital Improvement Plan

#### **Capital Improvement Program Summary**

#### **Operating Cost Implications of Proposed Projects:**

The Capital Improvement Program is the principal funding program the City uses to make large, planned improvements and corrections to its building inventory and infrastructure. It traditionally consists of issuing general obligation bonds for city hall, public safety facilities, libraries and public works facilities. The City maintains 148 structures with an average age of over 40 years. These structures require continued accessibility and code compliance efforts.

| Projects                  | 2022      | 2023      | 2024      | 2025      | 2026      | Total     |
|---------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
|                           |           |           |           |           |           |           |
| CIP Eligible VFA Building |           |           |           |           |           |           |
| Improvements              | 300,000   | 375,000   | 520,000   | 600,000   | 500,000   | 2,295,000 |
| Maintenance Buildings     |           |           |           |           |           |           |
| Improvements              | 250,000   | 250,000   | -         | 450,000   | 300,000   | 1,250,000 |
| Civic Buildings (CCW/City |           |           |           |           |           |           |
| Hall/Library)             | 1,250,000 | 1,175,000 | 250,000   | 400,000   | 500,000   | 3,575,000 |
| (Fire/Police)             | -         | -         | 1,030,000 | 350,000   | 500,000   | 1,880,000 |
| Total                     | 1,800,000 | 1,800,000 | 1,800,000 | 1,800,000 | 1,800,000 | 9,000,000 |
|                           |           |           |           |           |           |           |
| Funding                   | 2022      | 2023      | 2024      | 2025      | 2026      | Total     |
|                           |           |           |           |           |           |           |
| Capital Improvement Bond  | 1,800,000 | 1,800,000 | 1,800,000 | 1,800,000 | 1,800,000 | 9,000,000 |

### City of Duluth 2022-2026 Capital Improvement Plan

#### **CIP Eligible VFA Building Improvements**

#### **Description:**

It is important to maintain a city-wide program of facility system replacements and accessibility compliance for structures. Many remote sites need masonry tuck pointing; this is our primary point of water migration into finished spaces. We have damaged window heads, sills and parapets which also need repairs. Additionally, many remote sites are being heated with boilers or furnaces which are 20 years old and beyond. Replacing these with modern, high efficient units with electronic controls can realize significant annual energy savings over the continued life of the structure. All of these types of system replacements and facility upgrades are aimed at keeping these public buildings in the best state of repair and function possible with the funding available.

| Project                   | 2022    | 2023    | 2024    | 2025    | 2026    | Total     |
|---------------------------|---------|---------|---------|---------|---------|-----------|
|                           |         |         |         |         |         |           |
| CIP Eligible VFA Building |         |         |         |         |         |           |
| Improvements              | 300,000 | 375,000 | 520,000 | 600,000 | 500,000 | 2,295,000 |
| Total                     | 300,000 | 375,000 | 520,000 | 600,000 | 500,000 | 2,295,000 |
| Funding                   | 2022    | 2023    | 2024    | 2025    | 2026    | Total     |
| 1 dildillig               |         | 2023    | 2027    | 2023    | 2020    | iotai     |
| Capital Improvement Bond  | 300,000 | 375,000 | 520,000 | 600,000 | 500,000 | 2,295,000 |

### City of Duluth 2022-2026 Capital Improvement Plan

### **CIP Eligible VFA Building Improvements**

### Project Title:

CIP Eligible VFA Building Improvements

#### **Description:**

These fund improvements related to deferred maintenance, end-of-life-cycle systems, and other facility improvement requirements identified in the City's asset management system.

#### **Funding Source:**

FY 2022-2026



#### City of Duluth 2022-2026 Capital Improvement Plan

#### Maintenance

#### **Description:**

As a group of CIP eligible facilities, the Maintenance buildings that support the activities of Property and Facilities Management and Maintenance Operations represent some of the most rapidly deteriorating CIP eligible facilities that the City currently owns. Each of these facilities have significant capital needs that are extremely critical to maintain facility integrity and to continue operations as viable assets housing core City services. The group of maintenance facilities represents many challenges and opportunities. As part of a longer term strategy for this element of the portfolio, the reality that most of these facilities have capital improvement needs in excess of 50% of their replacement value has driven Property and Facilities Management to consider investments that are primarily aimed at maintaining the facility integrity and ensuring the safety and comfort of City staff working out of these facilities while not significantly improving the assets. As assets, this group of buildings have significant value for potential resale, as most are located on prime real estate, and should a longer term solution aimed at a total consolidation of maintenance activities into one newly constructed facility come to fruition, the focus of this part of the capital plan is on – primarily – maintaining the status quo in a manner that sufficiently meets the operational needs and protects the assets from significant deterioration over the next 5 years.

| Project                          | 2022    | 2023    | 2024 | 2025    | 2026    | Total     |
|----------------------------------|---------|---------|------|---------|---------|-----------|
| Facilities Building Improvements | -       | -       | -    | 415,000 | -       | 415,000   |
| Fleet Building Improvements      | -       | -       | -    | 35,000  | -       | 35,000    |
| 42nd Ave W Tool House            |         |         |      |         |         |           |
| Improvements                     | -       | -       | -    | -       | 300,000 | 300,000   |
| 40th Ave W Tool House            |         |         |      |         |         |           |
| Improvements                     | -       | 250,000 | -    | -       | -       | 250,000   |
| Tree Farm/Riley Road             |         |         |      |         |         |           |
| Improvements                     | 250,000 | -       | -    | -       | -       | 250,000   |
| Total                            | 250,000 | 250,000 | -    | 450,000 | 300,000 | 1,250,000 |
|                                  |         |         |      |         |         |           |
| Funding                          | 2022    | 2023    | 2024 | 2025    | 2026    | Total     |
|                                  |         |         |      |         |         |           |
| Capital Improvement Bond         | 250,000 | 250,000 | -    | 450,000 | 300,000 | 1,250,000 |

#### City of Duluth 2022-2026 Capital Improvement Plan

#### Maintenance

**Project Title:** 

Facilities Building - HVAC

**Description:** 



Capital Improvement Bond \$ 415,000

**Project Title:** 

Fleet Roof (Design)

**Description:** 

Design (\$35,000 FY 2025), Roof replacement (\$950,000 FY 2027+)



Capital Improvement Bond \$ 35,000

Project Title:

42nd Ave W Toolhouse - Structural Repairs

**Description:** 

Structural study and repairs



**Funding Source:** 

FY 2026

### City of Duluth 2022-2026 Capital Improvement Plan

#### Maintenance

**Project Title:** 

Tree Farm / Riley Road

**Description:** 

Fiber connectivity

**Funding Source:** 

FY 2022

Capital Improvement Bond \$ 250,000

**Project Title:** 

40th Ave W Toolhouse

**Description:** 

Portable/above ground material storage

**Funding Source:** 

FY 2023





### City of Duluth 2022-2026 Capital Improvement Plan

### **Civic (City Center West/City Hall/Library)**

#### **Description:**

These are the public facing facilities that are owned and operated by the City. Much of the activity in these facilities support the operation of City business by housing staff and serving as points of direct engagement with the public seeking City services such as Construction Services, Planning, Engineering, City Clerk, Elections, Public Library, City Council, Public Commissions and the like. These investments constitute renewal and improvement of core facility infrastructure systems such as lighting, HVAC, emergency systems, and building envelope improvements.

| Project                       | 2022      | 2023      | 2024    | 2025    | 2026    | Total     |
|-------------------------------|-----------|-----------|---------|---------|---------|-----------|
|                               |           |           |         |         |         |           |
| City Center West Improvements | -         | 500,000   | -       | -       | 100,000 | 600,000   |
| City Hall Improvements        | 1,250,000 | 250,000   | 250,000 | 400,000 | 400,000 | 2,550,000 |
| Library Improvements          | -         | 425,000   | -       | -       | -       | 425,000   |
| Total                         | 1,250,000 | 1,175,000 | 250,000 | 400,000 | 500,000 | 3,575,000 |

| Funding                  | 2022      | 2023      | 2024    | 2025    | 2026    | Total     |
|--------------------------|-----------|-----------|---------|---------|---------|-----------|
|                          |           |           |         |         |         |           |
| Capital Improvement Bond | 1,250,000 | 1,175,000 | 250,000 | 400,000 | 500,000 | 3,575,000 |

#### City of Duluth 2022-2026 Capital Improvement Plan

### **Civic (City Center West/City Hall/Library)**

**Project Title:** 

**City Center West Improvements** 

**Description:** 

EOC Driveway/Parking Lot



**Funding Source:** 

FY 2023

Capital Improvement Bond \$ 500,000

**Project Title:** 

City Hall Improvements

**Description:** 

Mechanical Electrical and Plumbing Renewal



**Funding Source:** 

FY 2022

Capital Improvement Bond \$ 800,000

**Project Title:** 

City Hall Improvements

**Description:** 

**Grounds/Priley Circle Improvements** 



**Funding Source:** 

FY 2022-2026

### City of Duluth 2022-2026 Capital Improvement Plan

### **Civic (City Center West/City Hall/Library)**

**Project Title:** 

**Library Improvements** 

**Description:** 

Elevator Upgrade

**Funding Source:** 

FY 2023

Capital Improvement Bond \$ 425,000

**Project Title:** 

City Center West Improvements

**Description:** 

Flooring and Paint

**Funding Source:** 

FY 2026



### City of Duluth 2022-2026 Capital Improvement Plan

### **Public Safety (Fire/Police)**

#### **Description:**

Over the next five years, the City is proposing to invest \$1.9 million in capital maintenance projects at firehalls and police facilities throughout the City. There are remodeling projects to accommodate staff reorganizations as part of the Fire Department consolidation plan. Energy improvements consist of installing new windows and overhead doors, lighting, building controls and replacing furnaces and roofs. Repair and maintenance projects consist of masonry and brick repair, as well as resolving drainage issues and replacing driveways, apparatus bay doors, heating systems, ventilation systems and deferred maintenance requirements identified by the City asset management system (VFA).

| Project                         | 2022 | 2023 | 2024      | 2025    | 2026    | Total     |
|---------------------------------|------|------|-----------|---------|---------|-----------|
|                                 |      |      |           |         |         |           |
| Firehall #1 Improvements        | -    | -    | 300,000   | -       | 250,000 | 550,000   |
| Firehall #2 Improvements        | -    | -    | 250,000   | -       | -       | 250,000   |
| Firehall #4 Improvements        | -    | -    | 200,000   | -       | -       | 200,000   |
| Firehall #7 Improvements        | -    | -    | -         | 100,000 | -       | 100,000   |
| Firehall #10 Improvements       | -    | -    | 280,000   | 250,000 | -       | 530,000   |
| Public Safety Building (Police) |      |      |           |         | 250,000 | 250,000   |
| Total                           | -    | -    | 1,030,000 | 350,000 | 500,000 | 1,880,000 |
| Funding                         | 2022 | 2023 | 2024      | 2025    | 2026    | Total     |
|                                 |      |      |           |         |         |           |
| Capital Improvement Bond        | -    | -    | 1,030,000 | 350,000 | 500,000 | 1,880,000 |

### City of Duluth 2022-2026 Capital Improvement Plan

### **Public Safety (Fire/Police)**

**Project Title:** 

Firehall #1 Improvements

**Description:** 

ADA / Bathroom Upgrades



**Funding Source:** 

FY 2024

Capital Improvement Bond \$ 300,000

**Project Title:** 

Firehall #1 Improvements

**Description:** 

Living Quarters Upgrade / Reorganization



**Funding Source:** 

FY 2026

Capital Improvement Bond \$ 250,000

**Project Title:** 

Firehall #2 Improvements

**Description:** 

Flooring Upgrades & Interior Remodel



**Funding Source:** 

FY 2024

### City of Duluth 2022-2026 Capital Improvement Plan

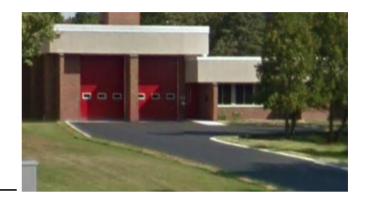
### **Public Safety (Fire/Police)**

**Project Title:** 

Firehall #4 Improvements

**Description:** 

Flooring Upgrades & Interior/Kitchen Remodel



**Funding Source:** 

FY 2024

Capital Improvement Bond \$ 200,000

**Project Title:** 

Firehall #10 HVAC

**Description:** 

Implement HVAC study/install furnace



**Funding Source:** 

FY 2024

Capital Improvement Bond \$ 280,000

**Project Title:** 

Firehall #10 Tuckpointing

**Description:** 

**Tuckpointing** 



**Funding Source:** 

FY 2025

### City of Duluth 2022-2026 Capital Improvement Plan

### **Public Safety (Fire/Police)**

**Project Title:** 

Firehall #7 Electrical

**Description:** 

electrical distribution

**Funding Source:** 

FY 2025

Capital Improvement Bond \$ 100,000

**Project Title:** 

**PSB Misc Maintenance** 

**Description:** 

Capital maintenance based on asset management system (VFA)

**Funding Source:** 

FY 2026



### City of Duluth 2022-2026 Capital Improvement Plan

### **State Bonding Projects**

#### **Description:**

The City of Duluth was awarded \$13.5 million in 2020 state bonds to predesign, design, construct, furnish, and equip seawall and Lakewalk infrastructure with related surface improvements, including a boardwalk and bike trails, public gathering spaces, and loading areas, along the shore of Lake Superior in the City of Duluth. This appropriation may also be used for demolition and removal of existing seawall and Lakewalk structures. A complementary Federal Economic Development Administration grant was awarded to contribute to seawall construction including enhancements to accommodate large draft cruise ships.

| Projects                | 2022                     | 2023                  | 2024                  | 2025                  | 2026 | Total                  |
|-------------------------|--------------------------|-----------------------|-----------------------|-----------------------|------|------------------------|
|                         |                          |                       |                       |                       |      |                        |
| Seawall & Surface       |                          |                       |                       |                       |      |                        |
| Improvements            | 21,625,000               | -                     | -                     | -                     | -    | 21,625,000             |
| Total                   | 21,625,000               | -                     | -                     | -                     | -    | 21,625,000             |
|                         |                          |                       |                       |                       |      | •                      |
|                         |                          |                       |                       |                       |      |                        |
| Funding                 | 2022                     | 2023                  | 2024                  | 2025                  | 2026 | Total                  |
| Funding                 | 2022                     | 2023                  | 2024                  | 2025                  | 2026 | Total                  |
| Funding Federal Funding | <b>2022</b><br>2,625,000 | 2023                  | 2024                  | 2025                  | 2026 | <b>Total</b> 2,625,000 |
|                         |                          | <b>2023</b><br>-<br>- | <b>2024</b><br>-<br>- | <b>2025</b><br>-<br>- |      |                        |
| Federal Funding         | 2,625,000                | <b>2023</b>           | 2024<br>-<br>-<br>-   | 2025<br>-<br>-<br>-   | -    | 2,625,000              |

### City of Duluth 2022-2026 Capital Improvement Plan

### **Parks and Trails Summary**

#### **Description:**

Park and trail capital projects are funded from three major sources: Parks Fund, 1/2 and 1/2 tax, and federal and state grants. The Parks Fund allocates monies each year for small park and trail capital projects (usually less than \$100,000 each). The 1/2 and 1/2 tax was authorized in 2014 to fund a total of \$18 million park, trail, and outdoor recreation projects in the St. Louis River Corridor. The 1/2 and 1/2 tax and the Parks Fund are used to leverage state and federal grants that increase the magnitude of park and trail capital improvements. Selection and design of capital projects is shaped by input and direction from the community, Parks Commission, and City Council.

| Projects | 2022       | 2023      | 2024      | 2025      | 2026    | Total      |
|----------|------------|-----------|-----------|-----------|---------|------------|
| Parks    | 14,752,989 | 4,782,000 | 1,339,600 | 1,652,500 | 460,000 | 22,987,089 |
| Trails   | 1,802,225  | 1,568,450 | 115,000   | 190,000   | 90,000  | 3,765,675  |
| Total    | 16,555,214 | 6,350,450 | 1,454,600 | 1,842,500 | 550,000 | 26,752,764 |

| Funding            | 2022       | 2023      | 2024      | 2025      | 2026    | Total      |
|--------------------|------------|-----------|-----------|-----------|---------|------------|
| Federal Grant      | 2,903,726  | 600,000   | -         | -         | -       | 3,503,726  |
| ARPA Funding       | 250,000    | 302,000   | 723,000   | 725,000   | -       | 2,000,000  |
| State Grant        | 1,455,307  | -         | -         | -         | -       | 1,455,307  |
| Other Grants/      |            |           |           |           |         |            |
| Donations/ Funding | 8,025,138  | 4,000,000 | 6,600     | -         | -       | 12,031,738 |
| Parks Fund         | 1,807,613  | 525,000   | 525,000   | 525,000   | 525,000 | 3,907,613  |
| 1/2 and 1/2 Tax    | 1,488,430  | 651,700   | 175,000   | 567,500   | -       | 2,882,630  |
| Other City Funding | 625,000    | 271,750   | 25,000    | 25,000    | 25,000  | 971,750    |
| Total              | 16,555,214 | 6,350,450 | 1,454,600 | 1,842,500 | 550,000 | 26,752,764 |

# City of Duluth 2022-2026 Capital Improvement Plan

### **Parks Detail**

| Project                        | 2022      | 2023      | 2024    | 2025    | 2026    | Total     |
|--------------------------------|-----------|-----------|---------|---------|---------|-----------|
| St. Louis County Tax Forfeit   |           |           |         |         |         |           |
| Land Conveyance                | 4,440,000 | _         | _       | _       | _       | 4,440,000 |
| St. Louis River Natural Area   | 4,440,000 |           |         |         | _       | 4,440,000 |
| Land Acquisition               | 3,730,000 | _         | _       | _       | _       | 3,730,000 |
| Lincoln Park Restoration       | 2,676,101 | _         | _       | _       | _       | 2,676,101 |
| Hartley Legacy Project         | 2,070,101 | _         | _       | _       | _       | 2,070,101 |
| Spirit Landing Project         | 2,010,430 |           |         |         |         | 2,010,430 |
| Land Purchase/Design           | 370,000   | _         | _       | _       | _       | 370,000   |
| Trail Alignment                | 175,000   | _         | _       | _       | _       | 175,000   |
| Park Restoration               | 80,000    | _         | _       | _       | _       | 80,000    |
| Enger Golf Course Renovation   | 500,000   | 4,000,000 |         |         | -       | 4,500,000 |
| Lester Park Golf Course-public |           |           |         |         |         |           |
| planning process               | -         | 75,000    | -       | -       | -       | 75,000    |
| ARPA Projects                  | 250,000   | 302,000   | 723,000 | 725,000 | -       | 2,000,000 |
| Parks Strategic Master Plan    | 80,000    | -         | -       | -       | -       | 80,000    |
| Memorial Park MMP              |           |           |         |         |         |           |
| Implementation                 | -         | -         | 85,000  | 510,000 | -       | 595,000   |
| Neighborhood Parks:            |           |           |         |         |         |           |
| Fond du Lac and Historical     |           |           |         |         |         |           |
| Parks                          | 20,000    | 160,000   | -       | -       | -       | 180,000   |
| Grassy Point Park              | 34,430    | -         | -       | -       | -       | 34,430    |
| Kingsbury Fishing Pier         | 25,000    | -         | -       | -       | -       | 25,000    |
| Norton Park                    | -         | 55,000    | 215,000 | -       | -       | 270,000   |
| Duluth Heights                 | -         | 20,000    | -       | -       | 150,000 | 170,000   |
| Grant Park                     | -         | -         | -       | 70,000  | -       | 70,000    |
| Lower Chester Park             | -         | -         | 6,600   |         | -       | 6,600     |
| Morgan Park                    |           |           | -       | 50,000  | -       | 50,000    |
| Birchwood Park                 | -         | -         | -       | 7,500   | -       | 7,500     |
| Signage & Wayfinding           | 100,000   | -         | 100,000 | 80,000  | 100,000 | 380,000   |
| Sustainable Infrastructure:    |           |           |         |         |         |           |
| Parks Facilities-Deferred      |           |           |         |         |         |           |
| Maintenance                    | 114,000   | -         | -       | -       | -       | 114,000   |
| Asset Management Plan          | 25,000    | 15,000    | 10,000  | 10,000  | 10,000  | 70,000    |
| Golf Subsidy                   | 25,000    | -         | -       | -       | -       | 25,000    |
| Natural Resources              | 55,000    | 55,000    | 55,000  | 75,000  | 75,000  | 315,000   |

### City of Duluth 2022-2026 Capital Improvement Plan

### **Parks Detail**

| Project                   | 2022       | 2023      | 2024      | 2025      | 2026    | Total      |
|---------------------------|------------|-----------|-----------|-----------|---------|------------|
| Playgrounds               |            |           |           |           |         |            |
| (Full/Component           |            |           |           |           |         |            |
| Replacement)              | 43,000     | 100,000   | 145,000   | 125,000   | 100,000 | 513,000    |
| Other Park Improvements - |            |           |           |           |         |            |
| TBD                       | -          | -         | -         | -         | 25,000  | 25,000     |
|                           |            |           |           |           |         |            |
| Total                     | 14,752,989 | 4,782,000 | 1,339,600 | 1,652,500 | 460,000 | 22,987,089 |

| Funding                       | 2022       | 2023      | 2024      | 2025      | 2026    | Total      |
|-------------------------------|------------|-----------|-----------|-----------|---------|------------|
|                               |            |           |           |           |         |            |
| Federal Grant                 | 1,692,501  | -         | -         | -         | -       | 1,692,501  |
| ARPA Funding                  | 250,000    | 302,000   | 723,000   | 725,000   | -       | 2,000,000  |
| State Grant                   | 1,455,307  | -         | -         | -         | -       | 1,455,307  |
| Other Grants/Donations/Fundin | 8,025,138  | 4,000,000 | 6,600     | -         | -       | 12,031,738 |
| Parks Fund                    | 1,565,613  | 295,000   | 410,000   | 335,000   | 435,000 | 3,040,613  |
| 1/2 and 1/2 Tax               | 1,239,430  | 160,000   | 175,000   | 567,500   | -       | 2,141,930  |
| Other City Funding            | 525,000    | 25,000    | 25,000    | 25,000    | 25,000  | 625,000    |
| Total                         | 14.752.989 | 4.782.000 | 1.339.600 | 1.652.500 | 460.000 | 22.987.089 |

### City of Duluth 2022-2026 Capital Improvement Plan

### 2022-2026 Parks Projects

#### **Project Title:**

St. Louis County Land Conveyance

#### **Description:**

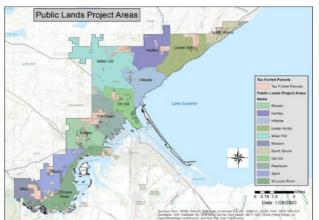
Conveyance from St. Louis County to the City of Duluth of \$4.2 million of tax forfeit green space to be managed as part of the City system of protected green space.

#### **Funding Source:**

Parks Fund
Other Grants/Donations/Funding

| FY 2022   |  |
|-----------|--|
| 240,000   |  |
| 4,200,000 |  |
| 4 440 000 |  |

FY 2022



#### **Project Title:**

St. Louis River Natural Area Land Acquisition

#### **Description:**

Federally funded acquisition of \$3.5 million worth of tax forfeit property located within or immediately around the St. Louis River Natural Area.

#### **Funding Source:**

| Parks Fund                     | 30,000    |
|--------------------------------|-----------|
| Federal Grant                  | 900,000   |
| Other Grants/Donations/Funding | 2,800,000 |
|                                | 2 720 000 |



### City of Duluth 2022-2026 Capital Improvement Plan

### 2022-2026 Parks Projects

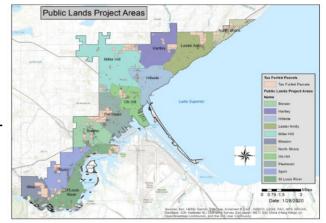
### **Project Title:**

Lincoln Park Restoration

#### **Description:**

Comprehensive restoration of developed lower portion of Lincoln Park.

| Funding Source:                | FY 2022   |
|--------------------------------|-----------|
| Parks Fund                     | 587,500   |
| 1/2 & 1/2                      | 810,000   |
| Federal Grant                  | 792,501   |
| State Grant                    | 299,525   |
| Other Grants/Donations/Funding | 186,575   |
|                                | 2,676,101 |



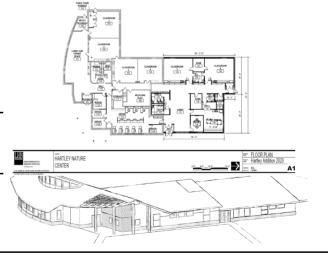
### **Project Title:**

Hartley Legacy Project

#### **Description:**

Renovation and expansion of Hartley Nature

| Funding Source:                | FY 2022   |
|--------------------------------|-----------|
| Parks Fund                     | 266,113   |
| State Grant                    | 905,782   |
| Other Grants/Donations/Funding | 838,563   |
|                                | 2,010,458 |



### City of Duluth 2022-2026 Capital Improvement Plan

### 2022-2026 Parks Projects

#### **Project Title:**

**Spirit Landing Project** 

#### **Description:**

Acquisition and restoration of eight-acre riverfront property and connection of trail systems to and through the property.

| Funding Source: | FY 2022 |
|-----------------|---------|
| 1/2 & 1/2       | 375,000 |
| State Grant     | 250,000 |
|                 | 625,000 |



#### **Project Title:**

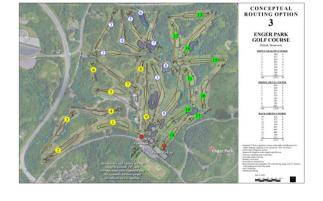
**Enger Golf Course Renovation** 

#### **Description:**

Enger Golf Course renovation items include a new irrigation system, new clubhouse, improvements to fairways, and bunker renovations.

#### **Funding Source:**

FY 2022-2023 Other City Funding 500,000 Other Grants 4,000,000 4,500,000



### City of Duluth 2022-2026 Capital Improvement Plan

### 2022-2026 Parks Projects

#### **Project Title:**

American Rescue Plan Act (ARPA) Projects

#### **Description:**

Neighborhood park improvements and deferred maintenance needs in Qualified Census Tracts: playgrounds, benches, tables, sport courts, etc.

**Funding Source:** 

**ARPA Funding** 

FY 2022-2025

2,000,000



#### **Project Title:**

Parks Strategic Master Plan

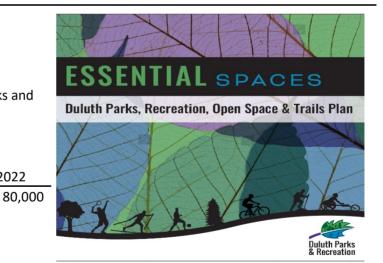
#### **Description:**

Create an updated master plan for the Parks and Recreation Department.

**Funding Source:** 

Parks Fund

FY 2022



### City of Duluth 2022-2026 Capital Improvement Plan

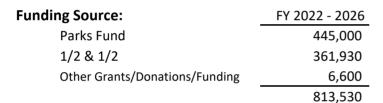
### 2022-2026 Parks Projects

#### **Project Title:**

**Neighborhood Parks** 

#### **Description:**

Implementation of mini-master plan for Norton Park miscellaneous infrastructure renewal throughout the system.





#### **Project Title:**

Signage & Wayfinding

#### **Description:**

Entrance signs, kiosks, and wayfinding at various

#### **Funding Source:**

FY 2022-2026

Parks Fund

380,000



# City of Duluth 2022-2026 Capital Improvement Plan

# 2022-2026 Parks Projects

#### **Project Title:**

Sustainable Infrastructure

#### **Description:**

Deferred and enhanced maintenance and upgrades to outdoor parks' assets and facilities.



#### **Funding Source:**

Parks Fund 937,000
Other City Funding 125,000
1,062,000



#### **Project Title:**

Lester Park Golf Course

#### **Description:**

Lester Park Golf Course will reopen for one final season of golf in 2023. A public process will guide the future use(s) of this parkland.

#### **Funding Source:**

Parks Fund

FY 2023

75,000

FY 2022-2026



# City of Duluth 2022-2026 Capital Improvement Plan

# 2022-2026 Parks Projects

# **Project Title:**

Memorial Park MMP Implementation

#### **Description:**

Development, design, and Phase I implementation of new Memorial Park Mini-Master Plan

FY 2024-2025

## **Funding Source:**

1/2 & 1/2 595,000



# City of Duluth 2022-2026 Capital Improvement Plan

# **Trails Detail**

| Project                         | 2022    | 2023    | 2024   | 2025    | 2026   | Total     |
|---------------------------------|---------|---------|--------|---------|--------|-----------|
| Lakewalk Improvements:          |         |         |        |         |        |           |
| Interpretive Plan               | 100,000 | _       | _      | _       | _      | 100,000   |
| Management Plan                 | -       | _       | 75,000 | _       | _      | 75,000    |
| Brighton Beach Park:            |         |         | ,      |         |        |           |
| Green Space Renewal             | 127,000 | _       | _      | _       | -      | 127,000   |
| Signage & Wayfinding            | ,<br>-  | 50,000  | -      | -       | -      | 50,000    |
| Remove Old Road & Restore       |         |         |        |         |        |           |
| Landscape                       | 500,000 | -       | -      | -       | -      | 500,000   |
| Waabizheshikana-The Marten      |         |         |        |         |        |           |
| Trail:                          |         |         |        |         |        |           |
| Storm Damage Repair             | 487,000 | -       | -      | -       | -      | 487,000   |
| Segment I Construction          | -       | 420,000 | -      | -       | -      | 420,000   |
| Grand Avenue Nordic Center      | 274,225 | -       | -      | -       | -      | 274,225   |
| Cross City Trail:               |         |         |        |         |        |           |
| Phase III: Irving Park to       |         |         |        |         |        |           |
| Greene Street                   | 199,000 | 931,500 | -      | -       | -      | 1,130,500 |
| St. Louis River Estuary Water   |         |         |        |         |        |           |
| Trail Improvements:             |         |         |        |         |        |           |
| Munger Landing Park             |         |         |        |         |        |           |
| Improvements                    | -       | 50,000  | -      | -       | -      | 50,000    |
| Perch Lake Improvements         | -       | 50,000  | -      | -       | -      | 50,000    |
| Amity Creek Mutli-Purpose Trail | -       | 10,000  | -      | -       | -      | 10,000    |
| Trailhead                       |         |         |        |         |        |           |
| Improvements/Parking Lots       | -       | -       | -      | 125,000 | -      | 125,000   |
| Other Trail Improvements:       |         |         |        |         |        |           |
| ADA Access                      | 5,000   | 10,000  | 10,000 | 10,000  | 10,000 | 45,000    |
| Bridges/Infrastructure          |         |         |        |         |        |           |
| Failures                        | 35,000  | 31,950  | 30,000 | 30,000  | 30,000 | 156,950   |
| Central School Connector        | -       | -       | -      | 25,000  | -      | 25,000    |
| Forest Hill Property            |         |         |        |         |        |           |
| Acquisition                     | 40,000  | 15,000  | -      | -       | -      | 55,000    |
| Park Point Beach Access-        |         |         |        |         |        |           |
| matching/design                 | 10,000  | -       | -      | -       | -      | 10,000    |

# City of Duluth 2022-2026 Capital Improvement Plan

# **Trails Detail**

| Project                   | 2022      | 2023      | 2024    | 2025    | 2026   | Total     |
|---------------------------|-----------|-----------|---------|---------|--------|-----------|
| Other Trail Improvements- |           |           |         |         |        |           |
| TBD                       | 25,000    | -         | -       | -       | 50,000 | 75,000    |
| Total                     | 1,802,225 | 1,568,450 | 115,000 | 190,000 | 90,000 | 3,765,675 |

| Funding            | 2022      | 2023      | 2024    | 2025    | 2026   | Total     |
|--------------------|-----------|-----------|---------|---------|--------|-----------|
| Federal Grant      | 1,211,225 | 600,000   | -       | -       | -      | 1,811,225 |
| State Grant        | -         | -         | -       | -       | -      | -         |
| Parks Fund         | 242,000   | 230,000   | 115,000 | 190,000 | 90,000 | 867,000   |
| 1/2 and 1/2 Tax    | 249,000   | 491,700   | -       | -       | -      | 740,700   |
| Other City Funding | 100,000   | 246,750   | -       | -       | -      | 346,750   |
| Total              | 1,802,225 | 1,568,450 | 115,000 | 190,000 | 90,000 | 3,765,675 |

# City of Duluth 2022-2026 Capital Improvement Plan

# 2022-2026 Trails Projects

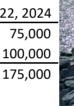
## **Project Title:**

Lakewalk Improvements

## **Description:**

Lakewalk interpretive and management plans.

| Funding Source:    | FY 2022, 2024 |
|--------------------|---------------|
| Parks Fund         | 75,000        |
| Other City Funding | 100,000       |





#### **Project Title:**

Brighton Beach Park Restoration and Lakewalk Extension

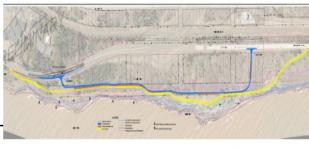
#### **Description:**

Extension of the Lakewalk, construction of new northeast entrance road, stabilization of shoreline, and renewal of park amenities.

| <b>Funding Source:</b> | FY 2022-2023 |
|------------------------|--------------|
| Parks Fund             | 177,000      |

**Federal Grant** 500,000

677,000



# City of Duluth 2022-2026 Capital Improvement Plan

# 2022-2026 Trails Projects

#### **Project Title:**

Waabisheshikana (The Marten Trail) Storm Damage Repair & Extension

#### **Description:**

Repair of storm-damaged segment behind Spirit Cove neighborhood and construction of new segments I, II, and III.

Funding Source: FY 2022-2023

 1/2 & 1/2
 335,000

 Parks Fund
 85,000

 Federal Grant
 487,000

 907,000

\*Excludes construction costs to be paid directly by



# **Project Title:**

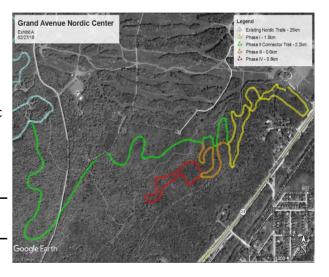
Grand Avenue Nordic Center - Phase II

federal agencies and US Steel.

#### **Description:**

Phase II, the Connector, will provide a two-way trail that connects the Phase I loop to 20 km (12.4 miles) of Spirit Mountain Nordic Center trails, as well as 14 km (8.7 miles) of Magney-Snively Nordic trails, at the top of Spirit Mountain.

| Funding Source: | FY 2022 |
|-----------------|---------|
| 1/2 & 1/2       | 50,000  |
| Federal Grant   | 224,225 |
|                 | 274,225 |



# City of Duluth 2022-2026 Capital Improvement Plan

# 2022-2026 Trails Projects

## **Project Title:**

Cross City Trail - Irving Park to Greene Street

#### **Description:**

Construction of Cross City Trail Segment III from Irving Park to Greene Street

#### **Funding Source:**

Parks Fund Other City Funding 1/2 & 1/2 **Federal Grants** 

| FY 2022-2023 |
|--------------|
| 28,050       |
| 246,750      |
| 255,700      |
| 600,000      |
| 1,130,500    |



## **Project Title:**

St. Louis River Estuary Water Trail Improvements

## **Description:**

New/improved canoe/kayak accesses at Munger Landing and Perch Lake

## **Funding Source:**

1/2 & 1/2

FY 2023



# City of Duluth 2022-2026 Capital Improvement Plan

# 2022-2026 Trails Projects

**Project Title:** 

Other Trail Improvements

**Description:** 

Other trail improvements

**Funding Source:** 

Parks Fund 501,950



## City of Duluth 2022-2026 Capital Improvement Plan

#### **Street Improvement & Bridge Projects Summary**

#### **Description:**

These projects include street reconstruction, street preservation and bridge maintenance. Funding sources include municipal state aid, federal funds, grants, street system maintenance levy, local sales tax, St. Louis County, and developer contributions. Utility Improvements that may occur in conjunction with these projects are included in the Utilities Capital Improvement Plan.

#### **Operating Cost Implications of 2022 Approved Projects:**

Beginning in 2020, the Street Improvement Program began receiving dedicated funding through a local .5% sales tax. The Street Improvement Program (SIP) encompasses the entire City's Street Inventory and street improvements are annually reviewed and prioritized on a variety of factors, in accordance with the SIP plan.

| Project                      | 2022       | 2023    | 2024    | 2025    | 2026      | Total      |
|------------------------------|------------|---------|---------|---------|-----------|------------|
|                              |            |         |         |         |           |            |
| Aerial Lift Bridge Painting  |            |         |         |         |           |            |
| and Misc. Structural Repairs | 12,840,000 | -       | -       | -       | -         | 12,840,000 |
| Brighton Beach Rd            |            |         |         |         |           |            |
| Reconstruction               | 1,150,000  | -       | -       | -       | -         | 1,150,000  |
| Lakewood Rd Reclaim (with    |            |         |         |         |           |            |
| County)                      | 350,000    | -       | -       | -       | -         | 350,000    |
| St. Andrews Bridge           |            |         |         |         |           |            |
| Replacement at Tischer       |            |         |         |         |           |            |
| Creek                        | 725,000    | -       | -       | -       | -         | 725,000    |
| 21st Av E Reconditioning     |            |         |         |         |           |            |
| London Rd to Woodland Ave    | 2,850,000  | -       | -       | -       | -         | 2,850,000  |
| Engineering for Next Year's  |            |         |         |         |           |            |
| Federal Project              | 300,000    | 300,000 | 300,000 | 300,000 | 300,000   | 1,500,000  |
| Federal Projects TBD         | -          | -       | -       | -       | 1,850,000 | 1,850,000  |
|                              |            |         |         |         |           |            |
| Snively Rd & Woodland Ave    |            |         |         |         |           |            |
| Signal Replacement (City     |            |         |         |         |           |            |
| share of County Projects)    | 90,000     | -       | -       | -       | -         | 90,000     |
| Arrowhead Rd & Woodland      |            |         |         |         |           |            |
| Ave Signal Replacement       |            |         |         |         |           |            |
| •                            | 225,000    | _       | _       |         | _         | 225,000    |
| (City Share of Cty project)  | 223,000    | -       | -       | -       | -         | 223,000    |

# City of Duluth 2022-2026 Capital Improvement Plan

# **Street Improvement & Bridge Projects Summary**

| Arrowhead Rd Mill &           |            |            |            |            |            |            |
|-------------------------------|------------|------------|------------|------------|------------|------------|
| Overlay (w/County)            | 925,000    | -          | -          | -          | -          | 925,000    |
| Glenwood & Snively            |            |            |            |            |            |            |
| Intersection Improvements     |            |            |            |            |            |            |
| (County)                      | 923,788    | -          | -          | -          | -          | 923,788    |
| Street Preservation (Various  |            |            |            |            |            |            |
| Locations)                    | 6,363,000  | 11,700,000 | 10,575,000 | 8,400,000  | 10,500,000 | 47,538,000 |
| 3rd St Recondition- Mesaba    |            |            |            |            |            |            |
| Ave to 12th Ave E             | -          | 2,500,000  | -          | -          | -          | 2,500,000  |
| Cross City Trail Segment 3-   |            |            |            |            |            |            |
| Irving Park to Keenes Creek   |            |            |            |            |            |            |
| Park                          | -          | 810,000    | -          | -          | -          | 810,000    |
| Gogebic Creek/Steel Creek     |            |            |            |            |            |            |
| (MNDOT)                       | -          | 290,000    | -          | -          | -          | 290,000    |
| MNDOT ADA upgrades            |            |            |            |            |            |            |
| along I-35 ramps 68th Ave     |            |            |            |            |            |            |
| W to 26th Ave E (City         | -          | -          | 200,000    | -          | -          | 200,000    |
| Railroad St -Canal Park Dr to |            |            |            |            |            |            |
| 5th Ave W                     | -          | -          | 2,250,000  | -          | -          | 2,250,000  |
| Garfield Ave and Port         |            |            |            |            |            |            |
| Terminal Reconditioning       |            |            |            |            |            |            |
| Engineering NHS Federal       |            |            |            |            |            |            |
| 2025 project                  | -          | -          | 100,000    | 360,000    | -          | 460,000    |
| Lake Ave/Canal Park           |            |            |            |            |            |            |
| Dr/Buchanan St                |            |            |            |            |            |            |
| Reconditioning                | -          | -          | -          | 2,600,000  | -          | 2,600,000  |
| London Rd 26th Ave E to       |            |            |            |            |            |            |
| 60th Ave E (MNDOT)            | -          | -          | -          | 2,000,000  | -          | 2,000,000  |
| Central Ent Reconstuction     |            |            |            |            |            |            |
| (MNDOT project)               | -          | -          | -          | -          | 1,700,000  | 1,700,000  |
| Mesaba Ave Turn               |            |            |            |            |            |            |
| Lane/Signal 1st St (MNDOT)    | -          | -          | -          | -          | 300,000    | 300,000    |
| Patch Project                 | 475,000    | 475,000    | 475,000    | 475,000    | 475,000    | 2,375,000  |
| Misc Annual Infrastructure    | -          | 200,000    | 200,000    | 200,000    | 200,000    | 800,000    |
| Sidewalks                     | 120,000    | 120,000    | 120,000    | 120,000    | 120,000    | 600,000    |
| Total                         | 27,336,788 | 16,395,000 | 14,220,000 | 14,455,000 | 15,445,000 | 87,851,788 |

# City of Duluth 2022-2026 Capital Improvement Plan

# **Street Improvement & Bridge Projects Summary**

| Funding                       | 2022       | 2023       | 2024       | 2025       | 2026       | Total      |
|-------------------------------|------------|------------|------------|------------|------------|------------|
|                               |            |            |            |            |            |            |
| Federal                       | 1,855,000  | 2,000,000  | 1,480,000  | 1,840,000  | 1,480,000  | 8,655,000  |
| State                         | 15,934,788 | 3,650,000  | 2,845,000  | 3,020,000  | 3,770,000  | 29,219,788 |
| Street System Mtce Levy       | 1,212,000  | 1,300,000  | 1,300,000  | 1,500,000  | 1,300,000  | 6,612,000  |
| Local Sales Tax (.5%)         | 7,250,000  | 7,500,000  | 7,500,000  | 7,400,000  | 7,500,000  | 37,150,000 |
| Permanent Improvement         | 280,000    | 280,000    | 280,000    | 280,000    | 280,000    | 1,400,000  |
| Street Lighting               | 390,000    | 760,000    | 400,000    | -          | 700,000    | 2,250,000  |
|                               |            |            |            |            |            |            |
| Other (Utility & Parks Funds) | 415,000    | 905,000    | 415,000    | 415,000    | 415,000    | 2,565,000  |
| Total                         | 27,336,788 | 16,395,000 | 14,220,000 | 14,455,000 | 15,445,000 | 87,851,788 |

# City of Duluth 2022-2026 Capital Improvement Plan

#### **Miscellaneous Annual Infrastructure**

#### **Description:**

Miscellaneous annual infrastructure projects include those that are funded by the permanent improvement property tax levy, street system maintenance utility, and limited use of special assessments to the affected property owner. Permanent improvement projects are generally limited to intersections, bridges, and other items that are not eligible for other funding sources. These projects may include repair or replacement of the brick streets and sidewalks, concrete sidewalks, one way street conversions, retaining walls, and guard rail repair.

| Project                 | 2022    | 2023    | 2024    | 2025    | 2026    | Total     |
|-------------------------|---------|---------|---------|---------|---------|-----------|
|                         |         |         |         |         |         |           |
| Permanent Improvements  | -       | 200,000 | 200,000 | 200,000 | 200,000 | 800,000   |
| Patch Project           | 475,000 | 475,000 | 475,000 | 475,000 | 475,000 | 2,375,000 |
| Sidewalks               | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | 600,000   |
| Total                   | 595,000 | 795,000 | 795,000 | 795,000 | 795,000 | 3,775,000 |
|                         |         |         |         |         | ·       | •         |
| Funding                 | 2022    | 2023    | 2024    | 2025    | 2026    | Total     |
|                         |         |         |         |         |         |           |
| PI Fund                 | 80,000  | 280,000 | 280,000 | 280,000 | 280,000 | 1,200,000 |
| Street System Mtce Levy | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 500,000   |
| Other (Utilities Funds) | 415,000 | 415,000 | 415,000 | 415,000 | 415,000 | 2,075,000 |
| Total                   | 595,000 | 795,000 | 795,000 | 795,000 | 795,000 | 3,775,000 |

# City of Duluth 2022-2026 Capital Improvement Plan

# **Street Improvement & Bridge Projects**

## **Project Title:**

Aerial Lift Bridge Painting and Misc. Structural Repairs

#### **Description:**

Grating, Sidewalk, Painting and Misc repairs.

### **Funding Source:**

|            | <u></u>   |   | 2022       |
|------------|-----------|---|------------|
| State Bond | \$        | ; | 12,000,000 |
| MSA        | <u>\$</u> | , | 840,000    |
|            | \$        |   | 12,840,000 |



# **Project Title:**

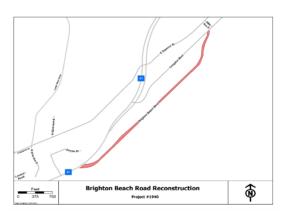
Brighton Beach Rd Reconstruction

#### **Description:**

New road construction in conjunction with Parks.

#### **Funding Source:**

|                           | <br>2022        |
|---------------------------|-----------------|
| Street System Maint. Levy | \$<br>349,000   |
| Federal                   | \$<br>515,000   |
| State                     | \$<br>286,000   |
|                           | \$<br>1,150,000 |



# City of Duluth 2022-2026 Capital Improvement Plan

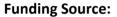
# **Street Improvement & Bridge Projects**

## **Project Title:**

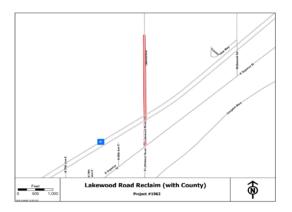
Lakewood Rd Reclaim (County)

## **Description:**

Coordination with county to reclaim Lakewood Rd.



Street System Maint. Levy \$ 350,000



#### **Project Title:**

St. Andrews Bridge Replacement at Tischer Creek

#### **Description:**

**Bridge Replacement** 

#### **Funding Source:**

2022
State \$ 525,000
Permanent Improvements \$ 200,000
\$ 725,000



# City of Duluth 2022-2026 Capital Improvement Plan

# **Street Improvement & Bridge Projects**

# **Project Title:**

21st Ave E Reconditioning- London Rd to Woodland Ave

#### **Description:**

# 2 1st Ave E Reconditioning, From London Rd to Woodland Ave Project #1993

## **Funding Source:**

|                           | <br>2022        |
|---------------------------|-----------------|
| State                     | \$<br>1,250,000 |
| Street Lighting Fund      | \$<br>300,000   |
| Street System Maint. Levy | \$<br>1,300,000 |
|                           | \$<br>2,850,000 |

## **Project Title:**

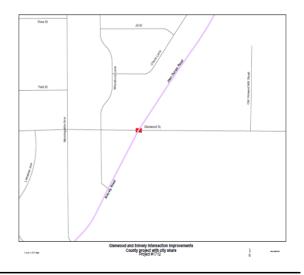
Glenwood St & Snively Rd

## **Description:**

Intersection Improvements (with County)

## **Funding Source:**

|         |    | 2022    |
|---------|----|---------|
| Federal | \$ | 600,462 |
| MSA     | \$ | 323,326 |
|         | \$ | 923.788 |



# City of Duluth 2022-2026 Capital Improvement Plan

# **Street Improvement & Bridge Projects**

# **Project Title:**

Snively Rd & Woodland Ave

#### **Description:**

Signal Replacement (County Project) City share for Hardy St leg.

#### **Funding Source:**

Street Lighting Fund \$ 90,000



## **Project Title:**

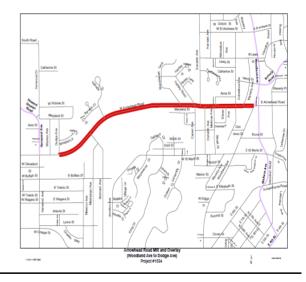
Arrowhead Rd -Dodge Ave to Woodland Ave

#### **Description:**

Mill & Overlay and Signal Replacement (with County)

#### **Funding Source:**

|         | _ | 2022          |
|---------|---|---------------|
| Federal | _ | \$<br>593,288 |
| MSA     |   | \$<br>331,712 |
|         |   | \$<br>925.000 |



# City of Duluth 2022-2026 Capital Improvement Plan

# **Street Improvement & Bridge Projects**

# **Project Title:**

**Street Preservation Projects** 

2022 Project Goal: 15.19 miles of Street

improvements

#### **Description:**

Various Locations: Annual preservation projects are determined on critieria outlined in the City's Street Improvement Program.

#### **Funding Source:**

|                         | <br>2022-2026    |
|-------------------------|------------------|
| MSA                     | \$<br>6,675,000  |
| Local Sales Tax         | \$<br>34,751,000 |
| Street System Mtce Fund | \$<br>6,112,000  |
|                         | \$<br>47,538,000 |

#### 2022 Street Preservation Plan

| Year | 2022 Segments   | Cost                   | Mileage | Const notes    |
|------|---|------------------------|---------|----------------|
|      | 91st Ave W, Idaho to Grace St   | \$126,000              | 0.18    | Mill & Overlay |
|      | Hilton, 88th Ave W to Falcon  | \$161,000              | 0.23    | Mill & Overlay |
| 2022 | Hilton, 91st Ave W to Idaho   | \$84,000               | 0.12    | Mill & Overlay |
| 2022 | Zimmerly Ave, Commonwealth to Grand Ave                                     | \$160,000              | 0.23    | Reclaim        |
| 2022 | 94th Ave W, Zimmerly to Boyd Ave  | \$50,000               | 0.07    | Reclaim        |
| 2022 | Boyd Ave, 93rd to Dead End near 96th Ave W                                  | \$150,000              | 0.21    | Reclaim        |
| 2022 | 95th Ave W, Zimmerly to Clyde   | \$100,000              | 0.14    | Reclaim        |
| 2022 | Clay St, Vinland to Skyline   | \$200,000              | 0.34    | Reclaim        |
| 2022 | Skyline Pkwy, 24th Ave W to Haines Rd                                       | \$1,127,000            | 1.61    | Reclaim        |
| 2022 | Lincoln Park Dr Recondition, 3rd to First Bridge<br>Twin Ponds Wall Repairs | \$100,000<br>\$100,000 | 0.24    | Reclaim        |
|      | 11th Ave W, 1st St to 6th St  | \$217,000              | 0.31    | Reconstruct    |
|      | W 1st St, Mesaba Ave to N 6th Ave W   | \$73,500               | 0.07    | Mill & Overlay |
|      | 1st Ave E, Mesaba Ave to E 4th St   | \$340,000              | 0.34    | Reclaim        |
|      | 7th St, Mesaba Ave to 6th Ave E   | \$420,000              | 0.6     | Mill & Overlay |
|      | 4th Ave E, 4th St to Central Ent  | \$260,000              | 0.37    | Mill & Overlay |
|      | 8th St, 4th Ave E to 5th Ave E  | \$50,000               | 0.07    | Mill & Overlay |
|      | 10th St, 4th Ave E to 5th Ave E   | \$50,000               | 0.07    | Mill & Overlay |
|      | 5th Ave E, 7th St to 10th St  | \$140,000              | 0.2     | Mill & Overlay |
|      | Ridgewood Rd, 34th Ave E to 800ft   | \$106,000              | 0.15    | Mill & Overlay |
|      | Pinewood Ln, Crescent Vw to E 3rd St  | \$133,000              | 0.19    | Mill & Overlay |
|      | E 3rd St, Pinewood Ln to 37th Ave E   | \$135,000              | 0.19    | Mill & Overlay |
|      | E 4th St, Pinewood Ln to 550' S   | \$70,000               | 0.1     | Mill & Overlay |
|      | Melwood Ave, Ridgewood Rd to Cul de Sac                                     | \$219,000              | 0.31    | Reclaim        |
| 2022 | Crescent View Dr, Pinewood Ln to 220' N                                     | \$60,000               | 0.02    | Mill & Overlay |

# City of Duluth 2022-2026 Capital Improvement Plan

# **Street Improvement & Bridge Projects**

| 2022 | N 45th Ave E, E Superior St to London Rd    | \$161,000   | 0.19  | Mill & Overlay |
|------|---|-------------|-------|----------------|
| 2022 | Wyoming St, 51st to 52nd Ave E              | \$11,000    | 0.11  | Overlay        |
| 2022 | N 54th Ave E, Glenwood to E Superior St     | \$27,000    | 0.27  | Overlay        |
| 2022 | Guardrail, Retaining Walls, Bridge, Erosion | \$300,000   |       |                |
|      | Chip Seal                                   | \$350,000   | 6.61  |                |
|      | Engineering                                 | \$300,000   |       |                |
|      | Contingency                                 | \$582,500   |       |                |
|      | Total Street Preservation Project           | \$6,363,000 | 13.54 |                |

#### Other City Projects in 2022:

|      | Brighton Beach Roadway                       | \$350,000   | 0.4  | Reconstruct    |
|------|--|-------------|------|----------------|
| 2022 | Lakewood Reclaim, Superior St to City Limits | \$350,000   | 0.64 | Reclaim        |
|      | 21st Ave E, London Rd to Woodland            | \$1,300,000 | 0.61 | Mill & Overlay |

Total 2022 Miles 15.19

| Total 2022 Construction Cost | \$7,130,500 | | Maint, Engineering & Contingency Cost | \$1,232,500 | \$8,363,000 |

# City of Duluth 2022-2026 Capital Improvement Plan

# **Street Improvement & Bridge Projects**

## **Project Title:**

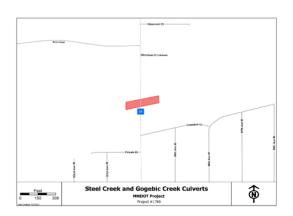
Gogebic Creek/Steel Creek (MNDOT)

#### **Description:**

Culvert replacement with MNDOT project.

#### **Funding Source:**

|                      | <br>2023      |
|----------------------|---------------|
| Utilities Funds      | \$<br>280,000 |
| Street Lighting Fund | \$<br>10,000  |
|                      | \$<br>290 000 |



#### **Project Title:**

MNDOT ADA upgrades along I-35 ramps 68th Ave W to 26th Ave E (City Match)

#### **Description:**

ADA Ramp and sidewalk work adjacent to the I35 cooridor, city match.

#### **Funding Source:**

2024 State \$ 200,000



# City of Duluth 2022-2026 Capital Improvement Plan

## **Street Improvement & Bridge Projects**

#### **Project Title:**

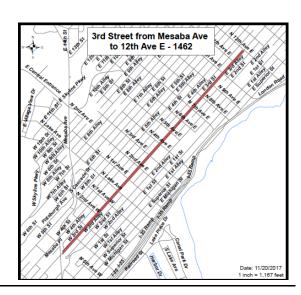
3rd St from Mesaba Ave to 12th Ave E

#### **Description:**

**Street Reconditioning** 

## **Funding Source:**

|                 |    | 2023      |
|-----------------|----|-----------|
| Federal         | \$ | 1,400,000 |
| MSA             | \$ | 350,000   |
| Street Lighting | \$ | 750,000   |
|                 | \$ | 2 500 000 |



#### **Project Title:**

Cross City Trail Segment 3 from Irving Park to Keene Creek Park

#### **Description:**

Connecting the Cross City Trail to the Western part of the City.

#### **Funding Source:**

|            |    | 2023    |
|------------|----|---------|
| Federal    | \$ | 600,000 |
| Parks Fund | \$ | 210,000 |
|            | Ś  | 810.000 |

# City of Duluth 2022-2026 Capital Improvement Plan

# **Street Improvement & Bridge Projects**

## **Project Title:**

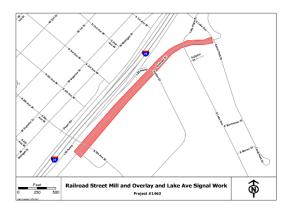
Railroad Street: Canal Park Dr to 5th Ave W

#### **Description:**

Reconditioning road post TPI

## **Funding Source:**

|                 | <br>2024        |
|-----------------|-----------------|
| Federal         | \$<br>1,480,000 |
| MSA             | \$<br>370,000   |
| Street Lighting | \$<br>400,000   |
|                 | \$<br>2,250,000 |



# **Project Title:**

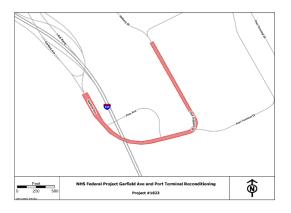
Garfield Ave and Port Terminal Reconditioning Engineering NHS Federal 2025 project

#### **Description:**

Reconditioning of street post TPI

#### **Funding Source:**

|         | _ | 20 | 24 & 2025 |
|---------|---|----|-----------|
| Federal | - | \$ | 360,000   |
| MSA     | _ | \$ | 100,000   |
|         |   | \$ | 460,000   |



# City of Duluth 2022-2026 Capital Improvement Plan

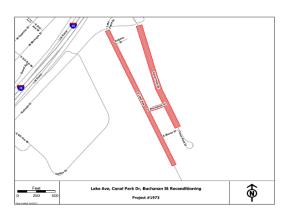
# **Street Improvement & Bridge Projects**

# Project Title:

Lake Ave/Canal Park Dr/Buchanan St Reconditioning

#### **Description:**

Reconditioning streets for preservation



#### **Funding Source:**

|                           | <br>2025        |
|---------------------------|-----------------|
| Federal                   | \$<br>1,480,000 |
| MSA                       | \$<br>720,000   |
| Street System Maint. Levy | \$<br>400,000   |
|                           | \$<br>2,600,000 |

# **Project Title:**

London Rd 26th Ave E to 60th Ave E (MNDOT)

#### **Description:**

Coordinate with MNDOT for reconditioning of London Rd (MN 61)

## **Funding Source:**

MSA 2025 \$ 2,000,000



# City of Duluth 2022-2026 Capital Improvement Plan

# **Street Improvement & Bridge Projects**

# Project Title:

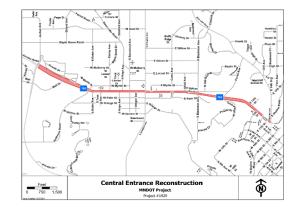
Central Ent Reconstuction (MNDOT)

## **Description:**

Total reconstruction of roadway.



|                      |     | 2026      |
|----------------------|-----|-----------|
| MSA                  | \$  | 1,300,000 |
| Street Lighting Fund | \$  | 400,000   |
|                      | ς . | 1 700 000 |



# **Project Title:**

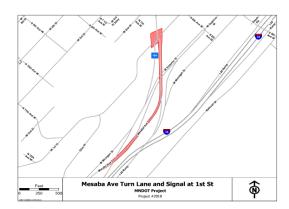
Mesaba Ave Turn Lane/Signal 1st St (MNDOT)

#### **Description:**

Traffic flow upgrades.

## **Funding Source:**

Street Lighting Fund \$ 300,000



## City of Duluth 2022-2026 Capital Improvement Plan

#### **Capital Utility Projects Summary**

#### **Description:**

Utility projects within the five year capital improvement plan primarily focus on the continued rehabilitation and replacement of aging infrastructure, as well as the continued extension of the city's natural gas system.

#### **Operating Cost Implications of 2022 Approved Projects:**

The Water Fund projects are for replacement and rehabilitation of the water system to increase system reliability and will have no operating expense impact. The Gas Fund projects will have very little operating expense impact with the exception of the gas main extensions, which will have minimal maintenance and corrosion protection costs offset by new customer account revenue. Sanitary Sewer projects for rehabilitation and relining will provide future savings to sanitary sewer treatment costs through a reduction of inflow and infiltration flows. Stormwater projects will result in indirect savings through cost avoidance of surface water damage.

| Project                 | 2022       | 2023       | 2024      | 2025      | 2026      | Total      |
|-------------------------|------------|------------|-----------|-----------|-----------|------------|
|                         |            |            |           |           |           |            |
| Water                   | 6,155,000  | 5,227,500  | 2,082,500 | 4,287,500 | 2,500,000 | 20,252,500 |
| Gas                     | 2,695,000  | 2,850,000  | 3,070,000 | 2,250,000 | 2,250,000 | 13,115,000 |
| Sewer                   | 2,175,000  | 2,500,000  | 2,600,000 | 2,500,000 | 2,350,000 | 12,125,000 |
| Stormwater              | 480,000    | 785,000    | 795,000   | 645,000   | 345,000   | 3,050,000  |
| Total                   | 11,505,000 | 11,362,500 | 8,547,500 | 9,682,500 | 7,445,000 | 48,542,500 |
|                         |            |            |           |           |           | 1          |
| Funding                 | 2022       | 2023       | 2024      | 2025      | 2026      | Total      |
|                         |            |            |           |           |           |            |
| ARP Fund                | 5,000,000  | -          | -         | -         | -         | 5,000,000  |
| Water Revenue Bonds     | -          | 2,600,000  | -         | -         | -         | 2,600,000  |
| Water - Current Revenue | 1,155,000  | 2,627,500  | 2,082,500 | 4,287,500 | 2,500,000 | 12,652,500 |
| Gas - Current Revenue   | 2,695,000  | 2,850,000  | 3,070,000 | 2,250,000 | 2,250,000 | 13,115,000 |
| Sewer - Current Revenue | 2,175,000  | 2,500,000  | 2,600,000 | 2,500,000 | 2,350,000 | 12,125,000 |
| Stormwater - Current    |            |            |           |           |           |            |
| Revenue                 | 480,000    | 785,000    | 795,000   | 645,000   | 345,000   | 3,050,000  |
| Total                   | 11,505,000 | 11,362,500 | 8,547,500 | 9,682,500 | 7,445,000 | 48,542,500 |

## City of Duluth 2022-2026 Capital Improvement Plan

#### **Water Capital Projects**

#### **Description:**

The proposed water projects over the next five years include updating aging infrastructure by replacing those distribution mains with a high number of recurring leaks. Rehabilitation of primary transmission lines and pump station upgrades will increase system reliability to meet water demand. Significant improvements are required at the Lakewood Water Treatment Plant (WTP). Built in 1975, this aging facility requires renovation of electrical systems as well as structural repairs to both the treatment plant and pump building. In 2021 the City will issue a \$3.15 million bond to complete rehabilitation of the Middle Pump Station.

| Project                     | 2022      | 2023    | 2024    | 2025      | 2026      | Total     |
|-----------------------------|-----------|---------|---------|-----------|-----------|-----------|
|                             |           |         |         |           |           |           |
| 1st St E: 9th Ave E to 12th |           |         |         |           |           |           |
| Ave E                       | -         | -       | 202,500 | -         | -         | 202,500   |
| 40th Avenue West (County)   | -         | -       | 600,000 | -         | -         | 600,000   |
| 4th Street water main, 6th  |           |         |         |           |           |           |
| Ave East to Mesaba Ave      |           |         |         |           |           |           |
| (design)                    | -         | -       | -       | 200,000   | -         | 200,000   |
| 5th Street water main, 6th  |           |         |         |           |           |           |
| Ave East to Mesaba Ave      | -         | -       | -       | 1,100,000 | -         | 1,100,000 |
| 6th Ave East- 3rd St to 6th |           |         |         |           |           |           |
| St                          | -         | 157,500 | -       | -         | -         | 157,500   |
| Cathodic Protection System  |           |         |         |           |           |           |
| on 42-inch steel            |           |         |         |           |           |           |
| construction                | 10,000    | 80,000  | 80,000  | -         | -         | 170,000   |
| Duluth Heights Phases #1    |           |         |         |           |           |           |
| and #2                      | -         | 490,000 | -       | _         | -         | 490,000   |
| Duluth Heights #3           | -         | -       | -       | -         | 1,000,000 | 1,000,000 |
| _                           |           |         |         |           |           |           |
| Electrical upgrades at WTP  | -         | -       | -       | 1,500,000 | -         | 1,500,000 |
| Far East Superior Street    |           |         |         |           |           |           |
| water main off 42-inch      | -         | 300,000 | 300,000 | 700,000   | -         | 1,300,000 |
| Fascia repairs at main WTP  |           |         |         |           |           |           |
| pump building               | -         | 100,000 | -       | _         | -         | 100,000   |
| Hidden Valley Phase 2       |           | -       |         |           |           |           |
| water main replacement      | 1,400,000 | -       | -       | -         | -         | 1,400,000 |
| Project Continued           | 2022      | 2023    | 2024    | 2025      | 2026      | Total     |

# City of Duluth 2022-2026 Capital Improvement Plan

# **Water Capital Projects**

| Lead Service Line Revolving |           |           |           |           |           |            |
|-----------------------------|-----------|-----------|-----------|-----------|-----------|------------|
| Loan Fund                   | 2,000,000 | -         | -         | -         | -         | 2,000,000  |
|                             |           |           |           |           |           |            |
| Lead Service Replacement    |           |           |           |           |           |            |
| (ARP Funded)                | 1,600,000 | -         | -         | -         | -         | 1,600,000  |
| Lead Service Replacement    |           |           |           |           |           |            |
| (Misc)                      | 30,000    | -         | -         | -         | -         | 30,000     |
| MNDOT Gogebic Creek         | -         | 200,000   | -         | -         | -         | 200,000    |
| MNDOT TH23 Mission          |           |           |           |           |           |            |
| Creek Bridge                | -         | 650,000   | -         | -         | -         | 650,000    |
| MNDOT US Steel Creek        | -         | 120,000   | -         | -         | -         | 120,000    |
| Morris Thomas Rd. water     |           |           |           |           |           |            |
| main (County)               | 1,100,000 | -         | -         | -         | -         | 1,100,000  |
| Pump #4 Study               | -         | -         | -         | -         | 50,000    | 50,000     |
| Raleigh St, 59th Ave W to   |           |           |           |           |           |            |
| Grand Ave                   | -         | 530,000   | -         | -         | -         | 530,000    |
| Upper Lakeside phase 1,     |           |           |           |           |           |            |
| connection on Glenwood      | -         | -         | 900,000   | -         | -         | 900,000    |
| Upper Lakeside phase 2,     |           |           |           |           |           |            |
| connection at golf course   | -         | -         | -         | 787,500   | -         | 787,500    |
| Upper Lakeside phase 3      |           |           |           |           |           |            |
| upgrades                    | -         | -         | -         | -         | 800,000   | 800,000    |
| Water Mains and Services    |           |           |           |           |           |            |
| (By Ops)                    | 15,000    | -         | -         | -         | -         | 15,000     |
| Water Plant Bldg &          |           |           |           |           |           |            |
| Structural Repairs          | -         | -         | -         | -         | 650,000   | 650,000    |
| Woodland Pump Station       |           |           |           |           |           |            |
| construction                | -         | 2,600,000 | -         | -         | -         | 2,600,000  |
| Total                       | 6,155,000 | 5,227,500 | 2,082,500 | 4,287,500 | 2,500,000 | 20,252,500 |
| Eunding                     | 2022      | 2023      | 2024      | 2025      | 2026      | Total      |
| Funding                     |           | 2023      | 2024      | 2025      | 2026      |            |
| ARP Fund                    | 5,000,000 | -         | -         | -         | -         | 5,000,000  |
| Water Improvement Bounds    | 1 155 000 | 2,600,000 | -         | 4 207 500 | 2 500 000 | 2,600,000  |
| Water - Current Revenue     | 1,155,000 | 2,627,500 | 2,082,500 | 4,287,500 | 2,500,000 | 12,652,500 |
| Total                       | 6,155,000 | 5,227,500 | 2,082,500 | 4,287,500 | 2,500,000 | 20,252,500 |

# City of Duluth 2022-2026 Capital Improvement Plan

# **Natural Gas Capital Projects**

#### **Description:**

The proposed gas projects over the next five years include the continued extension of the system into unserved areas and the relocation of gas meters due to code requirements. Other significant costs include projects to replace existing thin wall plastic mains and older steel mains where leaks occur.

| Project                      | 2022      | 2023      | 2024      | 2025      | 2026      | Total      |
|------------------------------|-----------|-----------|-----------|-----------|-----------|------------|
|                              |           |           |           |           |           | _          |
| 20th Ave W, 23rd Ave W,      |           |           |           |           |           |            |
| 10th St                      | -         | 500,000   | 500,000   | -         | -         | 1,000,000  |
| 3rd St, Vernon St, 2nd St    |           |           |           |           |           |            |
| Alley                        | 200,000   | -         | -         | -         | -         | 200,000    |
| Building shell at Stora Enso | 140,000   | -         | -         | -         | -         | 140,000    |
| Gas Blanket Project          | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 7,500,000  |
|                              |           |           |           |           |           |            |
| Meter relocations/bollards   | 250,000   | 250,000   | 250,000   | 250,000   | 250,000   | 1,250,000  |
| Michigan Street 10-inch      | 120,000   | -         | -         | _         | -         | 120,000    |
| MNDOT Central entrance, 8    |           |           |           |           |           |            |
| inch replacement             | -         | -         | 320,000   | -         | -         | 320,000    |
| MNDOT Gogebic culverts       | -         | 100,000   | -         | -         | -         | 100,000    |
| Patch Projects               | 10,000    | -         | -         | -         | -         | 10,000     |
|                              |           |           |           |           |           |            |
| Steel main replacements      | 440,000   | 500,000   | 500,000   | 500,000   | 500,000   | 2,440,000  |
| Street Projects              | 30,000    | -         | -         | -         | -         | 30,000     |
| Uprating of Upper            | •         |           |           |           |           | ·          |
| Woodland                     | 5,000     | -         | -         | _         | -         | 5,000      |
| Total                        | 2,695,000 | 2,850,000 | 3,070,000 | 2,250,000 | 2,250,000 | 13,115,000 |
|                              |           |           |           |           |           |            |
| Funding                      | 2022      | 2023      | 2024      | 2025      | 2026      | Total      |
|                              |           |           |           |           |           |            |
| Gas - Current Revenue        | 2,695,000 | 2,850,000 | 3,070,000 | 2,250,000 | 2,250,000 | 13,115,000 |
| Total                        | 2,695,000 | 2,850,000 | 3,070,000 | 2,250,000 | 2,250,000 | 13,115,000 |

# City of Duluth 2022-2026 Capital Improvement Plan

# **Sanitary Sewer Capital Projects**

#### **Description:**

The proposed sanitary sewer projects over the next five years focus on the continued lining or rehabilitation of leaking pipes and the reconstruction of sanitary sewer lift stations located throughout the city.

| Project                     | 2022      | 2023      | 2024      | 2025      | 2026      | Total      |
|-----------------------------|-----------|-----------|-----------|-----------|-----------|------------|
| 40th Ave W with SLC         | -         | -         | 50,000    | -         | -         | 50,000     |
| 4th St Water main Replace   |           |           |           |           |           |            |
| 6th Ave E to Mesaba Ave     |           |           |           | 150,000   | -         | 150,000    |
| Citywide manhole            |           |           |           |           |           |            |
| adjustments                 | 50,000    | 50,000    | 50,000    | 50,000    | 50,000    | 250,000    |
| Citywide sanitary sewer     |           |           |           |           |           |            |
| rehabilitation/lining       | 1,425,000 | 1,900,000 | 1,950,000 | 1,850,000 | 1,850,000 | 8,975,000  |
| Heights 1 & 2               | -         | 100,000   | 100,000   | -         | -         | 200,000    |
|                             |           |           |           |           | 450.000   |            |
| Lift Station rehabilitation | 450,000   | 450,000   | 450,000   | 450,000   | 450,000   | 2,250,000  |
| Miscellaneous Street        | 100.000   |           |           |           |           | 400.000    |
| Projects                    | 100,000   |           |           |           |           | 100,000    |
| Morris Thomas with SLC      | 150,000   | -         | -         | -         | -         | 150,000    |
| PW&U Garfield Facility roof | <u> </u>  | <u> </u>  | <u> </u>  | <u>.</u>  | -         |            |
| Total                       | 2,175,000 | 2,500,000 | 2,600,000 | 2,500,000 | 2,350,000 | 12,125,000 |
| e It                        | 2022      | 2022      | 2024      | 2025      | 2026      | <b>-</b> ! |
| Funding                     | 2022      | 2023      | 2024      | 2025      | 2026      | Total      |
|                             | -         | -         | -         | -         | -         |            |
| Sewer - Current Revenue     | 2,175,000 | 2,500,000 | 2,600,000 | 2,500,000 | 2,350,000 | 12,125,000 |
| Total                       | 2,175,000 | 2,500,000 | 2,600,000 | 2,500,000 | 2,350,000 | 12,125,000 |

## City of Duluth 2022-2026 Capital Improvement Plan

# **Stormwater Capital Projects**

#### **Description:**

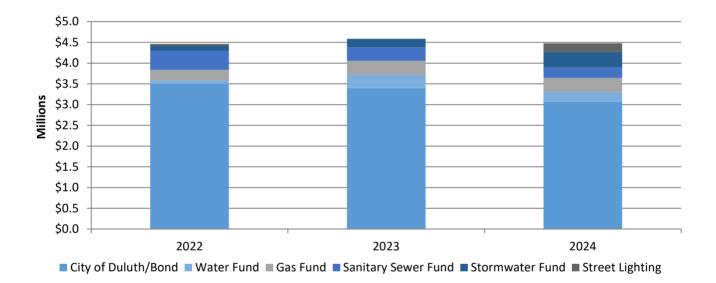
The proposed stormwater projects over the next five years include continued replacement of failing storm sewer lines and large culverts. Reconstruction of Chester, Clarkhouse, Gogebic, Greys and Lower Coffee Creeks is planned to repair deteriorated public infrastructure. Significant costs will occur in the repair and replacement of storm sewer in steep slope areas that discharge into streams located throughout the city.

| Project                    | 2022    | 2023    | 2024    | 2025    | 2026    | Total     |
|----------------------------|---------|---------|---------|---------|---------|-----------|
|                            |         |         |         |         |         |           |
| Annual Transportation SIP  |         |         |         |         |         |           |
| projects                   | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 | 750,000   |
| 40th Ave W (County)        | -       | -       | 150,000 | -       | -       | 150,000   |
| Citywide manhole           |         |         |         |         |         |           |
| adjustments                | 50,000  | 50,000  | 50,000  | 50,000  | 50,000  | 250,000   |
| Clarkhouse Creek           | 100,000 | -       | -       | -       | -       | 100,000   |
| Gogebic Creek CIPP and     |         |         |         |         |         |           |
| storm improvements         |         | 275,000 | -       | -       | -       | 275,000   |
| Hidden Valley 2            | 25,000  | -       | -       | -       | -       | 25,000    |
| Kenwood Avenue box         |         |         |         |         |         |           |
| culvert fish passage -     |         |         |         |         |         |           |
| Chester Creek              | -       | 40,000  | 300,000 | 300,000 | -       | 640,000   |
| Lower Coffee Creek         | -       | 100,000 | -       |         | -       | 100,000   |
| Morris Thomas Road         |         |         |         |         |         |           |
| (County)                   | 10,000  | 20,000  | -       | -       | -       | 30,000    |
| Non-Capital storm projects | 145,000 | 145,000 | 145,000 | 145,000 | 145,000 | 725,000   |
| US Steel Creek             | -       | 5,000   | -       | -       | -       | 5,000     |
| _                          |         |         |         |         |         |           |
| Total                      | 480,000 | 785,000 | 795,000 | 645,000 | 345,000 | 3,050,000 |
|                            |         |         |         |         | •       |           |
| Funding                    | 2022    | 2023    | 2024    | 2025    | 2026    | Total     |
|                            |         |         |         |         |         |           |
| Stormwater - Current       |         |         |         |         |         |           |
| Revenue                    | 480,000 | 785,000 | 795,000 | 645,000 | 345,000 | 3,050,000 |
| Total                      | 480,000 | 785,000 | 795,000 | 645,000 | 345,000 | 3,050,000 |

# **Capital Equipment Plan**

#### **Three Year Proposed Equipment Plan:**

The objective of the City's three-year capital equipment plan is to identify equipment needs, determine financial impacts, prioritize requests, and develop a comprehensive financial plan. The City has developed a viable multi-year capital equipment plan which is achievable within expected available resources. \$13.52 million in equipment purchases are proposed in this plan for the period of 2022 through 2024. Of that total, \$9.97 million of equipment will be financed using bond proceeds and the balance of \$3.55 million will be paid for using utility revenues and street lighting property tax levy. Shown in the chart below are the various funding sources by year for the plan.



|                     | 2022      | 2023      | 2024      | Total      |
|---------------------|-----------|-----------|-----------|------------|
| City of Duluth/Bond | 3,500,000 | 3,400,000 | 3,072,000 | 9,972,000  |
| Water Fund          | 86,400    | 316,100   | 235,700   | 638,200    |
| Gas Fund            | 253,100   | 340,300   | 335,800   | 929,200    |
| Sanitary Sewer Fund | 461,000   | 323,900   | 257,900   | 1,042,800  |
| Stormwater Fund     | 119,000   | 204,100   | 363,600   | 686,700    |
| Street Lighting     | 42,000    | -         | 210,000   | 252,000    |
| Total Plan          | 4,461,500 | 4,584,400 | 4,475,000 | 13,520,900 |

#### **Capital Equipment Plan**

#### 2022 Proposed Equipment:

The City's proposed 2022 capital equipment plan includes \$4.46 million for capital equipment purchases, of which \$3.50 million will be financed using bond proceeds and the remaining \$.96 million will be paid for from utility revenues and the street lighting property tax levy.

For 2022, the City is proposing bonding for rolling stock purchases in the amount of \$1.65 million comprised of Fire vehicles and equipment totaling \$122,500; Construction Services vehicles and equipment totaling \$52,500; Police vehicles and equipment totaling \$525,000; Facilities vehicles and equipment totaling \$40,000; Park Maintenance vehicles and equipment totaling \$246,000; Parks and Rec vehicles and equipment totaling \$59,000; Street Maintenance vehicles and equipment totaling \$550,000; Library vehicles and equipment totaling \$35,000; and Transportation Engineering vehicles and equipment totaling \$20,000. For 2022 the City is also proposing bonding for non-rolling stock equipment in the amount of \$1.85 million for technology improvements and replacements, Fire equipment, and Police equipment.

The breakdown of equipment purchases for the utility funds in 2022 includes \$60,000 for non-rolling stock equipment and \$901,500 for rolling stock vehicles for a total of \$961,500 in 2022; to be paid for using utility revenues and the street lighting property tax levy.

# City of Duluth 2022 - 2024 Capital Equipment Program

# **City of Duluth Rolling Stock Vehicles**

|                                     | 2022      | 2023      | 2024      | Total     |
|-------------------------------------|-----------|-----------|-----------|-----------|
| Fire Department                     |           |           |           |           |
| Vehicles and Equipment              | 122,500   | 120,000   | 95,000    | 337,500   |
| Subtotal Fire Department            | 122,500   | 120,000   | 95,000    | 337,500   |
| Construction Services               |           |           |           |           |
| Vehicles and Equipment _            | 52,500    | 30,000    | -         | 82,500    |
| Subtotal Construction Services      | 52,500    | 30,000    | -         | 82,500    |
| Police Department                   |           |           | •         |           |
| Vehicles and Equipment _            | 525,000   | 554,600   | 605,000   | 1,684,600 |
| Subtotal Police Department          | 525,000   | 554,600   | 605,000   | 1,684,600 |
| Facilities Management               |           |           | Ţ         |           |
| Vehicles and Equipment _            | 40,000    | 46,000    | -         | 86,000    |
| Subtotal Facilities Management      | 40,000    | 46,000    | -         | 86,000    |
| Park Maintenance                    |           |           |           |           |
| Vehicles and Equipment _            | 246,000   | 91,000    | 250,000   | 587,000   |
| Subtotal Park Maintenance           | 246,000   | 91,000    | 250,000   | 587,000   |
| Parks and Rec                       |           |           |           |           |
| Vehicles and Equipment _            | 59,000    | 33,400    | 40,000    | 132,400   |
| Subtotal Parks Department           | 59,000    | 33,400    | 40,000    | 132,400   |
| Street Maintenance                  |           |           |           |           |
| Vehicles and Equipment _            | 550,000   | 800,000   | 550,000   | 1,900,000 |
| Subtotal Street Maintenance         | 550,000   | 800,000   | 550,000   | 1,900,000 |
| Library                             |           |           | •         |           |
| Vehicles and Equipment _            | 35,000    | -         | -         | 35,000    |
| Subtotal Library                    | 35,000    | -         | -         | 35,000    |
| Transportation Engineering          |           |           |           |           |
| Vehicles and Equipment _            | 20,000    | -         | 34,000    | 54,000    |
| Subtotal Transportation Engineering | 20,000    | -         | 34,000    | 54,000    |
| Rolling Stock Bond Total            | 1,650,000 | 1,675,000 | 1,574,000 | 4,899,000 |

# **Estimated Operating Costs for 2022 Rolling Stock Vehicles**

|                             |       |        |        |        |        |        | 6-year  |
|-----------------------------|-------|--------|--------|--------|--------|--------|---------|
| <br>Item Description        | 2022  | 2023   | 2024   | 2025   | 2026   | 2027   | total   |
| Construction Svcs SUVs (2)  | 650   | 775    | 900    | 1,700  | 1,575  | 1,425  | 7,037   |
| Engineering Sedan           | 400   | 1,850  | 1,600  | 600    | 1,100  | 1,100  | 6,652   |
| Facilities Van              | 1,225 | 725    | 450    | 750    | 1,800  | 2,825  | 7,771   |
| Fire Sedan (2)              | 400   | 1,850  | 1,600  | 600    | 1,100  | 1,100  | 6,652   |
| Fire Pickup Squad           | 4,175 | 6,250  | 5,375  | 2,475  | 2,275  | 2,200  | 22,708  |
| Fire SUV Squad              | 4,175 | 6,250  | 5,375  | 2,475  | 2,275  | 2,200  | 22,708  |
| Library Mini Van            | 625   | 200    | 1,900  | 900    | 1,950  | 825    | 6,417   |
| Park Maint Wood Chipper     | 500   | 500    | 1,000  | 1,000  | 1,500  | 825    | 5,315   |
| Park Maint Sidewalk Cleaner | 4,275 | 7,325  | 7,700  | 9,725  | 10,850 | 11,400 | 51,283  |
| Parks and Rec Van (2) Avg   | 1,225 | 725    | 450    | 750    | 1,800  | 2,825  | 7,771   |
| Police SUV Squads (10) Avg  | 4,175 | 6,250  | 5,375  | 2,475  | 2,275  | 2,200  | 22,708  |
| PW&U Welding Trailer        | 500   | 500    | 1,000  | 1,000  | 1,500  | 825    | 5,315   |
| PW&U Service Body (2) Avg   | 2,300 | 675    | 1,100  | 1,725  | 2,600  | 3,225  | 11,616  |
| PW&U Pickup                 | 2,300 | 675    | 1,100  | 1,725  | 2,600  | 3,225  | 11,616  |
| PW&U Rodder                 | 3,575 | 3,775  | 4,375  | 5,750  | 5,350  | 6,025  | 28,863  |
| PW&U Step Vans (2) Avg      | 3,575 | 3,775  | 4,375  | 5,750  | 5,350  | 6,025  | 28,863  |
| PW&U Pump Trailer           | 500   | 500    | 1,000  | 1,000  | 1,500  | 825    | 5,315   |
| Street Maint Pickup (2) Avg | 2,300 | 675    | 1,100  | 1,725  | 2,600  | 3,225  | 11,616  |
| Streets Plow Trucks (2) Avg | 8,625 | 13,325 | 20,525 | 19,100 | 26,475 | 26,650 | 114,689 |
|                             |       |        |        |        |        |        |         |

# City of Duluth 2022 - 2024 Capital Equipment Program

#### City of Duluth Rolling Stock Vehicle Goals\*

\*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

#### Fire Department - Life Safety Vehicle

#### **Description:**

This vehicle is used by Life Safety to provide timely inspections on properties.

Funding Source: FY 2022

Capital Equipment Bond 25,500



#### **City Priority Strategic Alignment:**

<u>City Priority</u> <u>Definition</u>

Safe and Secure Community

Livable Community: Ensure regulatory compliance in order to provide clean and well-maintained neighborhoods to protect property the environment and the lives and health of its residents

and visitors

#### Fire Department - Tahoe Response Vehicle

#### **Description:**

A light response vehicle is used for emergency response purposes and so reduces the wear and tear on an expensive engine pumper apparatus.

Funding Source: FY 2022

Capital Equipment Bond 50,000

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#### **City Priority Strategic Alignment:**

City Priority Definition

Safe and Secure Community

Service Response: Provides for a well-planned, effective and prompt response to emergencies of all kinds, including individual calls for service, fires, public safety threats and natural disasters

#### City of Duluth 2022 - 2024 Capital Equipment Program

#### City of Duluth Rolling Stock Vehicle Goals\*

\*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

#### Fire Department - Crew Cab Rapid Response Vehicle

#### **Description:**

A light response vehicle is used for emergency response purposes and so reduces the wear and tear on an expensive engine pumper apparatus.

Funding Source: FY 2022

Capital Equipment Bond 47,000

#### **City Priority Strategic Alignment:**

City Priority

Safe and Secure Community

Definition

Service Response: Provides for a well-planned, effective and prompt response to emergencies of all kinds, including individual calls for service, fires, public safety threats and natural disasters



#### **Description:**

Used for Inspectors to visit construction sites where Inspectors spend over 80% of their time.

Funding Source: FY 2022

Capital Equipment Bond 52,500

#### **City Priority Strategic Alignment:**

<u>City Priority</u> <u>Def</u> Livable Neighborhoods and Affordable Dev

Housing

**Definition** 

Development/Redevelopment: Encourage and support strategically planned, well-designed and uniformly regulated mixed-use development and redevelopment, enhancing its desirability as a great place to live and work



#### City of Duluth 2022 - 2024 Capital Equipment Program

#### City of Duluth Rolling Stock Vehicle Goals\*

\*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

#### **Police Department - Police Vehicles**

#### **Description:**

Annual police vehicle replacement is required for overall police fleet sustainability. The Duluth Police Dept. needs to ensure our police vehicles are safe, efficient and functional in order to meet the expectations of our community.



**Funding Source:** FY 2022

Capital Equipment Bond 525,000 Fun Fact: The DPD will travel approximately 1.5 million miles annually.

#### **City Priority Strategic Alignment:**

Definition City Priority

Safe and Secure Community Safety Presence: Fosters a feeling of personal safety through a

visible and approachable public safety presence, proactive

prevention, community care-taking and education

#### **Facilities Management - 4WD Service Van**

#### **Description:**

This is a mobile maintenance shop that transports people and tools to on-site locations throughout the City to provide maintenance services.

**Funding Source:** FY 2022

40,000 Capital Equipment Bond

#### **City Priority Strategic Alignment:**

**City Priority** Infrastructure

**Definition** 

Facilities: Continuously improve and invest in a well-maintained, safe and effective public infrastructure network and accessible,

efficient, adequately regulated city facilities



#### City of Duluth 2022 - 2024 Capital Equipment Program

#### City of Duluth Rolling Stock Vehicle Goals\*

\*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

#### Park Maintenance - Sidewalk Cleaner

#### **Description:**

This is used primarily for snow blowing and sweeping City sidewalks.

**Funding Source:** FY 2022

Capital Equipment Bond 197,000



#### **City Priority Strategic Alignment:**

Definition City Priority

Infrastructure Transportation: Continually invest in building and improving a welldesigned, well-maintained, accessible transportation system of safe and sustainable roadways, street lights, sidewalks and bridges

#### Park Maintenance - Stump Grinder

#### **Description:**

This unit is used to grind stumps after a tree is removed to remove the stump and roots. It can also be used to dig holes for planting trees.

Capital Equipment Bond 49,000

#### **Funding Source:** FY 2022

#### **City Priority Strategic Alignment:**

**City Priority** Definition

**Green Space and Energy Conservation** Open Space Development: Design, develop and enhance its parks, trails, open spaces and recreation facilities, ensuring they are sustainable, convenient, safe, accessible, attractive and well-

maintained



#### City of Duluth 2022 - 2024 Capital Equipment Program

#### City of Duluth Rolling Stock Vehicle Goals\*

\*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

#### Parks and Rec - Two Full Size Vans

#### **Description:**

These vans would allow us to serve more of the community by allowing us to bring participants to parks they would otherwise never see or have known existed.

Funding Source: FY 2022

Capital Equipment Bond 59,000



#### **City Priority Strategic Alignment:**

City Priority Definition

Green Space and Energy Conservation Open Space Development: Design, develop and enhance its parks,

trails, open spaces and recreation facilities, ensuring they are sustainable, convenient, safe, accessible, attractive and well-

maintained

#### Street Maintenance - Retro Fit Plow Trucks

#### **Description:**

Plow trucks are used for snow plowing, sanding of roads, hauling blacktop, gravel, sand, salt, and other materials.

Funding Source: FY 2022

Capital Equipment Bond 470,000

**City Priority Strategic Alignment:** 

<u>City Priority</u> <u>Definition</u>

Infrastructure Transportation: Continually invest in building and improving a well-designed, well-maintained, accessible transportation system of safe and sustainable roadways, street lights, sidewalks and bridges

Fun Fact: In addition to hauling sand/ salt & blacktop, each truck will plow approxiately 20,000 cu.ft. of snow



#### City of Duluth 2022 - 2024 Capital Equipment Program

#### City of Duluth Rolling Stock Vehicle Goals\*

\*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

#### Street Maintenance - 3/4 Ton Pickups

#### **Description:**

Used to transport employees and materials to job

**Funding Source:** FY 2022

80,000 Capital Equipment Bond

#### **City Priority Strategic Alignment:**

**City Priority** Infrastructure Definition

designed, well-maintained, accessible transportation system of safe and sustainable roadways, street lights, sidewalks and bridges



#### **Library - Delivery Van**

#### **Description:**

This van is used to transport bins full of books among the library's three locations each day. It is occasionally used for outreach events, such as going to a farmer's market or community center, or for outof-town travel to library conferences or workshops.

**Funding Source:** FY 2022

Capital Equipment Bond 35,000

#### **City Priority Strategic Alignment:**

Culture and Recreation

**City Priority** Definition Fun Fact: The library delivery van has been used five days a week since 2008.

Arts and Libraries: Ensure access to public libraries, museums, theater and performance groups, information resources, literacy enhancement and life-long learning opportunities for all ages.

### City of Duluth 2022 - 2024 Capital Equipment Program

### **City of Duluth Rolling Stock Vehicle Goals\***

\*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

#### **Transportation Engineering - Engineering Vehicle**

#### **Description:**

This vehicle is used in engineering services, including inspections and construction project supervision at locations throughout the city.

Funding Source: FY 2022

Capital Equipment Bond 20,000



#### **City Priority Strategic Alignment:**

City Priority

Livable Neighborhoods and Affordable

Housing

#### Definition

Development/Redevelopment: Encourage and support strategically planned, well-designed and uniformly regulated mixed-use development and redevelopment, enhancing its desirability as a great place to live and work

### City of Duluth 2022 - 2024 Capital Equipment Program

### **City of Duluth Non-Rolling Stock Equipment**

|                               | 2022      | 2023      | 2024      | Total     |
|-------------------------------|-----------|-----------|-----------|-----------|
| IT                            |           |           |           |           |
| Life Cycle Projects           | 1,255,000 | 1,210,000 | 770,000   | 3,235,000 |
| Innovation Projects           | 65,000    | 115,000   | 555,000   | 735,000   |
| Subtotal IT                   | 1,320,000 | 1,325,000 | 1,325,000 | 3,970,000 |
| Fire                          |           |           | ·         |           |
| Water rescue equipment        | 20,000    | -         | -         | 20,000    |
| Extractors                    | 15,000    | -         | -         | 15,000    |
| Rope rescue equipment         | t -       | -         | 20,000    | 20,000    |
| Personal Protection Equipment | 95,000    | 65,000    | 68,000    | 228,000   |
| SCBA                          | 325,000   | 325,000   | -         | 650,000   |
| Portable Radios               | 45,000    | -         | -         | 45,000    |
| Medical Bags                  | -         | 10,000    | -         | 10,000    |
| Subtotal Fire                 | 500,000   | 400,000   | 88,000    | 988,000   |
| Police                        |           |           | ·         |           |
| Police Equipment              | 30,000    | -         | 25,000    | 55,000    |
| Subtotal Police               | 30,000    | -         | 25,000    | 55,000    |
| Transportation Engineering    |           |           |           |           |
| Engineering GPS Units         | -         | -         | 60,000    | 60,000    |
|                               | -         | -         | 60,000    | 60,000    |
| Non-Rolling Stock Bond Total  | 1,850,000 | 1,725,000 | 1,498,000 | 5,073,000 |

### **Operating Costs for Non Rolling Stock Equipment**

|                             |           |            |            |            |            |            | 6-year       |
|-----------------------------|-----------|------------|------------|------------|------------|------------|--------------|
| Item Description            | 2022      | 2023       | 2024       | 2025       | 2026       | 2027       | total        |
| Police Video Consolidation  | \$ 23,100 | \$ 400,000 | \$ 400,000 | \$ 400,000 | \$ 400,000 | \$ 400,000 | \$ 2,023,100 |
| Network Equipment           |           |            |            |            |            |            |              |
| Replacements                | \$ 20,000 | \$ 30,000  | \$ 20,000  | \$ 30,000  | \$ 20,000  | \$ 20,000  | \$ 140,000   |
| Police RMS System           | \$ -      | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 500,000   |
| ARMER Radio Replacements    | \$ 20,000 | \$ 20,000  | \$ 20,000  | \$ 20,000  | \$ 20,000  | \$ 20,000  | \$ 120,000   |
| Document Mgt                | \$ 40,000 | \$ 70,000  | \$ 70,000  | \$ 70,000  | \$ 100,000 | \$ 100,000 | \$ 450,000   |
| Security Regulations        | \$ -      | \$ 10,000  | \$ 10,000  | \$ 10,000  | \$ 10,000  | \$ 50,000  | \$ 90,000    |
| Knox Box Replacements       | \$ -      | \$ -       | \$ 5,000   | \$ 5,000   | \$ 5,000   | \$ 5,000   | \$ 20,000    |
| TRAKiT Replacement          | \$ -      | \$ -       | \$ 20,000  | \$ 20,000  | \$ 25,000  | \$ 25,000  | \$ 90,000    |
| Atty File Management        | \$ -      | \$ 30,000  | \$ 30,000  | \$ 32,000  | \$ 34,000  | \$ 36,000  | \$ 162,000   |
|                             |           |            |            |            |            |            |              |
| Community Center Technology | \$ -      | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 100,000 | \$ 500,000   |
| Library Scan and Fax        | \$ -      | \$ 1,200   | \$ 1,200   | \$ 1,200   | \$ 1,200   | \$ 1,200   | \$ 6,000     |

#### City of Duluth 2022 - 2024 Capital Equipment Program

#### **City of Duluth Non-Rolling Stock Equipment**

#### **IT - Life Cycle Projects**

#### **Description:**

Technology solutions have a usable and effective life span. Life cycle replacement projects are designed to maintain functionality and user productivity through acquiring, tracking, supporting and decommissioning existing technology solutions.



#### **Funding Source:**

Capital Equipment Bond 3,235,000



#### **City Priority Strategic Alignment:**

#### **City Priority**

Innovation and Excellence in Service

#### **Definition**

Customer Service: Ensures timely and effective two-way communication with internal customers, residents, and businesses providing equal access to information encouraging input from all areas of the organization and the community at large



Fun Fact: The City hosts over 5,000 network devices and more than 250 applications and integrations across 42 City facilities.

#### City of Duluth 2022 - 2024 Capital Equipment Program

#### **City of Duluth Non-Rolling Stock Equipment**

#### **IT - Innovation Projects**

#### **Description:**

Innovation projects encompass the creation, development and/or implementation of a new product, process or service, with the aim of aligning technology projects to the City wide organizational goals.



Fun Fact: Professionals spend 5 – 15 percent of their time reading information, but up to 50 percent looking for it.

| Innovation | Pro | ject | Goal | s: |
|------------|-----|------|------|----|
|------------|-----|------|------|----|

| novation Project Goals:     | 2022-2024 *estimated | d project costs |
|-----------------------------|----------------------|-----------------|
| Community Center Technology | 35,000               |                 |
| Ballot Box Camera           | 5,000                | × //60          |
| Library Scan and Fax        | 25,000               |                 |
| ITSC Project Planning       | 460,000              | SER SE          |
| Document Mgt                | 200,000              | 1 2             |
| PC / Peripheral Adds        | 10,000               |                 |
| Total                       | 735,000              |                 |



Fun Fact: In the US, there is a hacker attack

every 39 seconds. The global average cost of a

cybersecurity breaches are due to human error. Since COVID-19, the US FBI reported a 300%

#### **Funding Source:**

| Capital Equipment Bond | 735,000 |
|------------------------|---------|
|------------------------|---------|

### **City Priority Strategic Alignment:**

## City Priority

Innovation and Excellence in Service

Definition

Customer Service: Ensures timely and effective two-way communication with internal customers, residents, and businesses providing equal access to information encouraging input from all areas of the organization and the community at large

data breach is \$3.9 million. 95% of

increase in reported cybercrimes.

#### City of Duluth 2022 - 2024 Capital Equipment Program

#### **City of Duluth Non-Rolling Stock Equipment**

#### Fire - Water rescue equipment

#### **Description:**

This equipment will replace out of service rescue suits and upgrade to beach and swift water suits and equipment.

**Funding Source:** FY 2022

Capital Equipment Bond 20,000



#### **City Priority Strategic Alignment:**

City Priority **Definition** 

Safe and Secure Community

Service Response: Provides for a well-planned, effective and prompt response to emergencies of all kinds, including individual calls for service, fires, public safety threats and natural disasters

#### Fire - Extractor

#### **Description:**

An extractor is a specialized commercial wash machine which is used to clean turnout gear after it has been worn on a fire scene or hazmat call.

**Funding Source:** FY 2022

Capital Equipment Bond 15,000

#### **City Priority Strategic Alignment:**

**City Priority** Definition

Safe and Secure Community prompt response to emergencies of all kinds, including individual

#### City of Duluth 2022 - 2024 Capital Equipment Program

#### **City of Duluth Non-Rolling Stock Equipment**

#### **Fire - Personal Protection Equipment**

#### **Description:**

This equipment will be replaced in compliance with industry standards for cancer reduction and prevention.

**Funding Source:** FY 2022

Capital Equipment Bond 95,000



Fun Fact: The jacket weighs up to 15 lbs and the pants weigh up to 30 lbs. That's why firefighters always wear suspenders. The knees have special material for all the crawling they do.

#### **City Priority Strategic Alignment:**

City Priority

Safe and Secure Community

#### Definition

Service Response: Provides for a well-planned, effective and prompt response to emergencies of all kinds, including individual calls for service, fires, public safety threats and natural disasters

#### Fire - SCBA

#### **Description:**

A self-contained breathing apparatus (SCBA) is a respiratory device that contains and delivers breathable compressed air.

**Funding Source:** FY 2022

Capital Equipment Bond 325,000

#### **City Priority Strategic Alignment:**

Definition City Priority

Safe and Secure Community Service Response: Provides for a well-planned, effective and prompt response to emergencies of all kinds, including individual

calls for service, fires, public safety threats and natural disasters

### City of Duluth 2022 - 2024 Capital Equipment Program

#### **City of Duluth Non-Rolling Stock Equipment**

#### **Fire - Portable Radios**

#### **Description:**

Portable radios are essential to firefighters in the operations for receiving notification from 911 dispatch and communications during emergency response.

**Funding Source:** 

FY 2022

Capital Equipment Bond

45,000

#### **City Priority Strategic Alignment:**

**City Priority** 

**Definition** 

Safe and Secure Community

Service Response: Provides for a well-planned, effective and prompt response to emergencies of all kinds, including individual calls for service, fires, public safety threats and natural disasters

### City of Duluth 2022 - 2024 Capital Equipment Program

### **Utility Funds Capital Equipment Summary**

|                               | 2022    | 2023      | 2024      | Total     |
|-------------------------------|---------|-----------|-----------|-----------|
| Water Fund                    |         |           | _         |           |
| Cars/Pick-ups                 | 13,600  | 6,200     | 56,200    | 76,000    |
| Trucks/Vans                   | 54,800  | 49,500    | 112,100   | 216,400   |
| Dump Trucks                   | -       | 81,900    | -         | 81,900    |
| Excavator/Vactor              | -       | 145,800   | 50,600    | 196,400   |
| Other Rolling Stock           | 3,000   | 17,700    | 1,800     | 22,500    |
| Non-Rolling Capital Equipment | 15,000  | 15,000    | 15,000    | 45,000    |
| Subtotal Water Fund           | 86,400  | 316,100   | 235,700   | 638,200   |
| Gas Fund                      |         |           | •         |           |
| Cars/Pick-ups                 | 54,400  | 12,400    | 101,900   | 168,700   |
| Trucks/Vans                   | 171,700 | 210,300   | 120,800   | 502,800   |
| Dump Trucks                   | -       | 18,900    | 18,900    | 37,800    |
| Excavator/Vactor              | -       | 57,000    | 77,400    | 134,400   |
| Other Rolling Stock           | 12,000  | 26,700    | -         | 38,700    |
| Non-Rolling Capital Equipment | 15,000  | 15,000    | 16,800    | 46,800    |
| Subtotal Gas Fund             | 253,100 | 340,300   | 335,800   | 929,200   |
| Sanitary Sewer Fund           |         |           | •         |           |
| Cars/Pick-ups                 | -       | 64,200    | 26,500    | 90,700    |
| Trucks/Vans                   | 234,000 | 104,100   | 100,000   | 438,100   |
| Dump Trucks                   | -       | 12,600    | 12,600    | 25,200    |
| Excavator/Vactor              | 92,000  | 49,500    | 42,000    | 183,500   |
| Other Rolling Stock           | 120,000 | 78,500    | 61,800    | 260,300   |
| Non-Rolling Capital Equipment | 15,000  | 15,000    | 15,000    | 45,000    |
| Subtotal Sanitary Sewer Fund  | 461,000 | 323,900   | 257,900   | 1,042,800 |
| Stormwater Fund               |         |           |           |           |
| Cars/Pick-ups                 | -       | 6,200     | 3,400     | 9,600     |
| Trucks/Vans                   | 104,000 | 104,100   | 100,000   | 308,100   |
| Dump Trucks                   | -       | 12,600    | 12,600    | 25,200    |
| Excavator/Vactor              | -       | 35,700    | 220,000   | 255,700   |
| Other Rolling Stock           | -       | 30,500    | -         | 30,500    |
| Non-Rolling Capital Equipment | 15,000  | 15,000    | 27,600    | 57,600    |
| Subtotal Stormwater Fund      | 119,000 | 204,100   | 363,600   | 686,700   |
| Street Lighting Fund          |         |           | į         |           |
| Pick-ups                      | 42,000  | -         | 210,000   | 252,000   |
| Subtotal Street Lighting Fund | 42,000  | -         | 210,000   | 252,000   |
| Utility Funds Total           | 961,500 | 1,184,400 | 1,403,000 | 3,548,900 |

#### City of Duluth 2022 - 2024 Capital Equipment Program

#### **City of Duluth Utilities Rolling Stock Vehicles**

#### **Public Works and Utilities - Utility Engineering**

Midsize Pickup Truck

#### **Description:**

Transportation of employees and materials to projects in the field.

Funding Source: FY 2022

Gas Fund 30,500



<u>City Priority</u> <u>Definition</u>

Infrastructure Transportation: Continually invest in building and improving a well-

designed, well-maintained, accessible transportation system of safe and sustainable roadways, street lights, sidewalks and bridges



Pickup Truck

Infrastructure

#### **Description:**

Transportation of employees, materials and mobile office while in the field.

Funding Source: FY 2022

Water Fund 6,600

Gas Fund 26,400 Total 33,000

**City Priority Strategic Alignment:** 

<u>City Priority</u> <u>Definition</u>

Transportation: Continually invest in building and improving a well-designed, well-maintained, accessible transportation system of safe and sustainable roadways, street lights, sidewalks and bridges





#### City of Duluth 2022 - 2024 Capital Equipment Program

#### **City of Duluth Utilities Rolling Stock Vehicles**

#### **Public Works and Utilities - Customer Service**

Three Service Vans

#### **Description:**

These replacements will be used for the installation of water and gas services and meters as well as provide natural gas appliance repairs.

Funding Source: FY 2022

 Water Fund
 28,800

 Gas Fund
 115,200

Total 144,000



#### **City Priority Strategic Alignment:**

<u>City Priority</u> <u>Definition</u>

Infrastructure Utilities: Design, build, improve and proactively maintain a utility

infrastructure system that provides safe, affordable and reliable water, sewer, storm drainage, natural gas, steam and hot water

services to the community

#### **Public Works and Utilities - Utility Operations**

Mechanical Rodder

#### **Description:**

This truck mechanically clears the sewer conveyance systems.

Funding Source: FY 2022

Sanitary Sewer Fund 92,000

#### **City Priority Strategic Alignment:**

<u>City Priority</u> <u>Definition</u>

Infrastructure Utilities: Design, build, improve and proactively maintain a utility

infrastructure system that provides safe, affordable and reliable water, sewer, storm drainage, natural gas, steam and hot water

services to the community



#### City of Duluth 2022 - 2024 Capital Equipment Program

#### **City of Duluth Utilities Rolling Stock Vehicles**

#### **Public Works and Utilities - Utility Operations**

Step Van Construction

#### **Description:**

This van uses cameras to monitor the condition of the conveyance systems.

| Funding Source:     | _     | FY 2022 |
|---------------------|-------|---------|
|                     |       |         |
| Water Fund          |       | 13,000  |
| Gas Fund            |       | 13,000  |
| Sanitary Sewer Fund |       | 91,000  |
| Storm Fund          | _     | 13,000  |
|                     | Total | 130,000 |



#### **City Priority Strategic Alignment:**

<u>City Priority</u> <u>Definition</u>

Infrastructure Utilities: Design, build, improve and proactively maintain a utility

infrastructure system that provides safe, affordable and reliable water, sewer, storm drainage, natural gas, steam and hot water

services to the community

#### **Public Works and Utilities - Utility Operations**

6" Pump for Sanitary

#### **Description:**

It's used for bypassing plugged sewer lines or shut down lift stations. It can also be used for dewatering things such as large main breaks.

Sanitary Sewer Fund 120,000

# Funding Source: FY 2022

#### **City Priority Strategic Alignment:**

City Priority Definition

Infrastructure

Utilities: Design, build, improve and proactively maintain a utility infrastructure system that provides safe, affordable and reliable water, sewer, storm drainage, natural gas, steam and hot water

services to the community



#### City of Duluth 2022 - 2024 Capital Equipment Program

#### **City of Duluth Utilities Rolling Stock Vehicles**

#### **Public Works and Utilities - Utility Operations**

1 Ton Pickup Truck with Crane

#### **Description:**

The transport of materials and trailered equipment for utility repair and maintenance activities.

Funding Source: FY 2022

Sanitary Sewer Fund 130,000



City Priority Definition

Infrastructure Utilities: Design, build, improve and proactively maintain a utility

infrastructure system that provides safe, affordable and reliable water, sewer, storm drainage, natural gas, steam and hot water

services to the community

#### **Public Works and Utilities - Utility Operations**

1 Ton Pickup with Flatbed for Welders

#### **Description:**

The transport of materials and trailered equipments for utility repair and maintenance activities.

Funding Source: FY 2022

Water Fund 7,000 Gas Fund 28,000

Total 35,000



#### **City Priority Strategic Alignment:**

<u>City Priority</u> <u>Definition</u>

Infrastructure Utilities: Design, build, improve and proactively maintain a utility

infrastructure system that provides safe, affordable and reliable water, sewer, storm drainage, natural gas, steam and hot water

services to the community

#### City of Duluth 2022 - 2024 Capital Equipment Program

#### **City of Duluth Utilities Rolling Stock Vehicles**

#### **Public Works and Utilities - Street Lighting**

Pickup Truck

#### **Description:**

Transportation of employees, materials and mobile office while in the field.

Funding Source: FY 2022

Street Lighting Fund 42,000

#### **City Priority Strategic Alignment:**

City Priority

Infrastructure



Utilities: Design, build, improve and proactively maintain a utility infrastructure system that provides safe, affordable and reliable water, sewer, storm drainage, natural gas, steam and hot water services to the community

#### **Public Works and Utilities - Utility Operations**

Step Van Construction

#### **Description:**

Transportation of employees, construction materials and mobile office while in the field.

| Funding Source: | FY 2022 |
|-----------------|---------|
|-----------------|---------|

 Water Fund
 13,000

 Gas Fund
 13,000

 Sanitary Sewer Fund
 13,000

 Stormwater Fund
 91,000

 Total
 130,000



#### **City Priority Strategic Alignment:**

City Priority Definition

Infrastructure Transportation: Continually invest in building and improving a well-

designed, well-maintained, accessible transportation system of safe and sustainable roadways, street lights, sidewalks and bridges

### City of Duluth 2022 - 2024 Capital Equipment Program

#### City of Duluth Other Rolling/Non-Rolling Stock Equipment

#### **Public Works & Utilities - Utility Operations**

Welder

#### **Description:**

Welding and joining water and gas pipes.

| Funding Source: | -     | FY 2022 |
|-----------------|-------|---------|
| Water Fund      |       | 3,000   |
| Gas Fund        |       | 12,000  |
|                 | Total | 15,000  |



#### **City Priority Strategic Alignment:**

<u>City Priority</u> <u>Definition</u>

Infrastructure Utilities: Design, build, improve and proactively maintain a utility

infrastructure system that provides safe, affordable and reliable water, sewer, storm drainage, natural gas, steam and hot water

services to the community

#### **Public Works & Utilities - Engineering**

Trimble GPS

#### **Description:**

GPS Units are used for locating and recording above ground infrastructure.

| Funding Source:     | _     | FY 2022 |
|---------------------|-------|---------|
|                     |       |         |
| Water Fund          |       | 15,000  |
| Gas Fund            |       | 15,000  |
| Sanitary Sewer Fund |       | 15,000  |
| Storm Fund          |       | 15,000  |
|                     | Total | 60,000  |



#### **City Priority Strategic Alignment:**

City Priority Definition

Infrastructure Transportation: Continually invest in building and improving a well-designed, well-maintained, accessible transportation system of safe and sustainable roadways, street lights, sidewalks and bridges