Capital Improvement Plan

The City of Duluth's Capital Budget and Plan addresses current and future improvements to the City's infrastructure, facilities, and properties by combining elements of both budgeting (current year needs) and planning (five-year plan). The purpose of the capital budget is two-fold: first, to prioritize and fund the most urgent needs in the coming year's budget; and second, to identify future capital needs with sufficient lead-time so decisions may be made to the City's best advantage.

The City's capital budget includes capital improvement projects to City infrastructure, such as facility enhancements and expansion, upgrades to parks and trails, and improvements to streets and utilities. Also included in the capital budget are capital equipment rolling stock, such as public safety and maintenance vehicles, and non-rolling stock such as technology and public safety equipment. This section presents a summary of the 2023 capital improvement budget and the 2023 through 2027 capital improvement plans.

2023 Proposed Improvements

The 2023 capital improvement program outlines total proposed projects in the amount of \$99,107,271 funded through various sources including bonding, State bonding, City Tourism Tax bonding, the Parks fund, the ½ and ½ tax, state and federal grants, the Permanent Improvement fund levy, the Street System Maintenance levy, Street Lighting Levy, the local sales tax dedicated to streets (.5%) and utilities revenue. Included in the capital improvement budget are projects for facilities, state bonding projects, parks and trails, streets and bridges, and the Water, Gas, Sewer, Stormwater and Street Lighting utilities.

To identify which project to fund, the City looks at both organizational needs and facility needs. The City then generates reports from the asset management and work order systems to define facility system end of life cycle issues. These projects are identified in collaboration between the project management team and the building maintenance team. The City tries to balance operational needs with maintaining asset integrity and addressing pressing end of life cycle issues. These recommended projects are then brought to the City Council for final approval.

Capital improvements to city buildings and infrastructure will be funded by issuing a capital improvement bond in the amount of \$1,800,000. State Bonding Projects are to be funded by Federal Funding totaling \$4,938,067, State Bonds totaling \$13,500,000, and Other City Funding totaling \$6,400,000 for a combined total of \$24,838,067.

Parks and trails are to be funded by federal grants totaling \$3,317,421; ARPA Funding totaling \$1,300,000; state grants totaling \$3,370,035; St Louis River Corridor bond proceeds (½ and ½ tax) of \$1,315,700; other Grants and Donations totaling \$7,301,575; City Bond totaling \$2,000,000; State Bond totaling \$204,000; Other City funding of \$2,107,366 and the Parks fund contribution of \$1,488,061 for a combined program total of \$22,404,158.

Capital Improvement Plan Continued

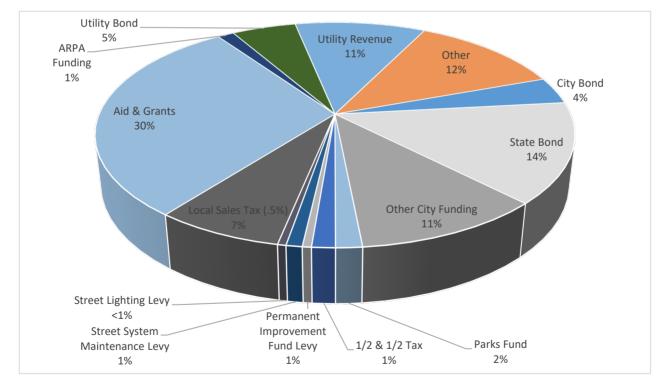
The Street and Bridge Improvement and Preservation program for 2023 totals \$26,173,046. Funding sources include \$16,199,000 from aids and grants, \$543,046 from State Bonding, \$505,000 from property tax dollars levied in the Permanent Improvement fund, \$7,250,000 from the local sales tax dedicated to street improvement (.5%), \$500,000 from the Street System Maintenance levy, \$475,000 from the Street Lighting Fund and \$701,000 from other City funding sources.

2023 Capital Utility Projects total \$23,892,000 and will be funded using: \$5,100,000 from Water Revenue Bonds, \$8,400,000 from Grants, and \$10,392,000 from utility revenue.

Capital Improvement Plan

2023 Funding Sources

City Bond	3,800,000
State Bond	14,247,046
Other City Funding	10,715,366
Parks Fund	1,488,061
1/2 & 1/2 Tax	1,315,700
Permanent Improvement Fund Levy	505,000
Street System Maintenance Levy	900,000
Street Lighting Levy	475,000
Local Sales Tax (.5%)	7,250,000
Aid & Grants	29,574,523
ARPA Funding	1,300,000
Utility Bond	5,100,000
Utility Revenue	10,392,000
Other _	12,044,575
Total	99,107,271

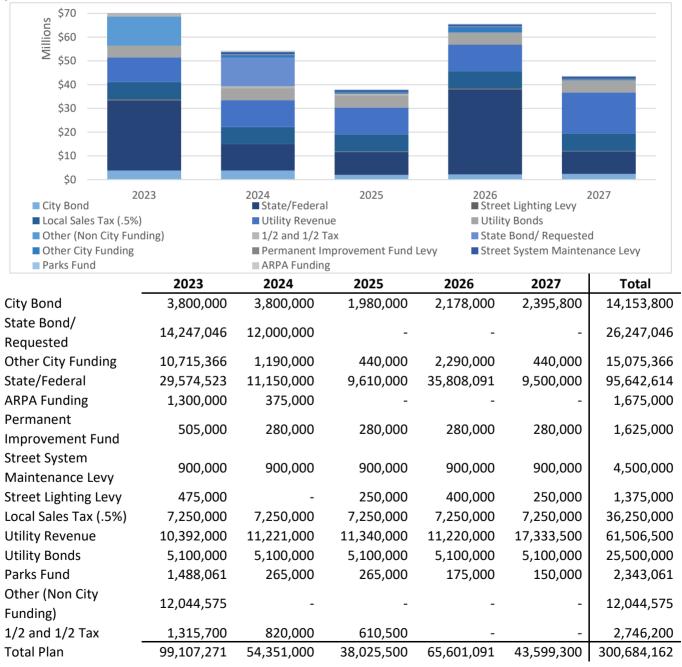


Capital Improvement Plan

5 Year Funding Sources

Five Year Improvement Plan Funding

The City has identified \$300.7 million in improvements along with funding sources over the course of the next five years. The City will bond for certain types of improvements as allowed in State Statute. As can be seen below, over the next five years, the City is proposing to bond for a total of \$39.7 million in capital improvements. Shown in the chart below are the funding sources by year for the five-year capital improvement plan.



City of Duluth 2023-2027 Capital Improvement Plan

Facilities	Bond	_			
CIP Eligible VFA Building Improvements	425,000				
Civic Buildings (CCW/City Hall/Library)	1,050,000				
Public Safety Buildings (Fire/Police)	325,000	-			
Total	1,800,000				
			Aids/Grants/		ARPA
Parks and Trails	Parks Fund	1/2 &1/2 Tax	Bond	Other	Funding
St. Louis County Tax Forfeit Land		1/2 01/2 10/	Dona	other	i unung
Conveyance	240,000	-	-	4,200,000	-
St. Louis River Natural Area Land	210,000			1,200,000	
Acquisition	30,000	_	900,000	2,800,000	_
Lincoln Park Restoration	587,500	810,000	1,092,026	578,880	1,200,000
Enger Golf Course Renovation	-	-	2,000,000	750,000	
Lester Park Golf Course-Public Planning			2,000,000	, 50,000	
Process	100,000	-	-	-	-
Brighton Beach Park:		-	-	-	-
Landscape	-	-	801,634	414,061	-
Green Space Renewal	127,000	-	-	-	-
Signage & Wayfinding	50,000	-	-	-	-
Spirit Landing Project:	-	-	-	-	-
Land Purchase/Design	-	120,000	250,000	-	-
Zoo Main Building Design	-	-	204,000	-	-
Community Athletic Facilities Needs			,		
Assessment	150,000	-	-	-	-
Indian Point Campground Maintenance	-	-	-	70,000	-
Neighborhood Parks:					
Midtown Park Construction	-	-	-	-	100,000
Park Point Beach House	-	-	-	90,000	-
Fond du Lac and Historical Parks	-	30,000	-	-	-
Sustainable Infrastructure:					
Asset Management Plan	15,000	-	-	-	-
Golf Subsidy	25,000	-	-	-	-
Natural Resources	30,000	-	-	25,000	-
Duluth Traverse Trail & Grand Avenue					
Nordic Center	-	-	1,478,696	-	-

City of Duluth 2023-2027 Capital Improvement Plan

Park Point Beach Access-Lafayette Community Center 6,076 - 100,000 100,000 - St. Louis River Estuary Water Trail Improvements: Munger Landing Park Improvements - 50,000 Perch Lake Improvements - 50,000 Lakewalk Interpretive Plan 20,000 - Other Trail Improvements: ADA Access 10,000 Bridges/Infrastructure Failures 14,435 Forest Hill Property Acquisition 55,000 - 400,000 - Amity Creek Multi-Purpose Trail Gates 10,000 Total 1,488,061 1,315,700 8,891,456 9,408,941 1,300,000 State Bonding Projects State Bond Funding Funding Seawall & Surface Improvements - 1,488,061 1,315,700 4,938,067 Permanent Street Mtc Street & Bridge Reconstruction and Permanent Areial Lift Bridge Painting and Misc. Structural Repairs - 1,200,000						ARPA
Phase III: Irving Park to Greene Street 28,050 255,700 600,000 246,000 - Waabizheshikana-The Marten Trail: - - 665,100 115,000 - Segment 2 Construction - - 400,000 - - Sonownobile Trail - - 400,000 - - Park Point Beach Access-Lafayette - 100,000 100,000 - - Community Center 6,076 - 100,000 - - - Munger Landing Park Improvements - 50,000 - <		Parks Fund	1/2 &1/2 Tax	Aids/Grants	Other	Funding
Waabizheshikana-The Marten Trail: Segment 2 Construction - - 665,100 115,000 - Snowmobile Trail - - 400,000 - - Park Point Beach Access-Lafayette - - 400,000 - - Community Center 6,076 - 100,000 100,000 - - St. Louis River Estuary Water Trail - - 50,000 - - - Munger Landing Park Improvements - 50,000 - - - - Lakewalk Interpretive Plan - - 20,000 - - - ADA Access 10,000 - - - - - - Add Access 10,000 -						
Segment 2 Construction - - 665,100 115,000 - Snowmobile Trail - - 400,000 - - Park Point Beach Access-Lafayette 6,076 - 100,000 100,000 - Community Center 6,076 - 100,000 100,000 - St. Louis River Estuary Water Trail Improvements: -	-	28,050	255,700	600,000	246,000	-
Snowmobile Trail - - 400,000 - - Park Point Beach Access-Lafayette 6,076 - 100,000 100,000 - St. Louis River Estuary Water Trail Improvements - 50,000 - - - Munger Landing Park Improvements - 50,000 - - - - Perch Lake Improvements - 50,000 - - - - - Aba Access 10,000 -	Waabizheshikana-The Marten Trail:					
Park Point Beach Access-Lafayette 6,076 - 100,000 100,000 - St. Louis River Estuary Water Trail Improvements: - 50,000 - - - Munger Landing Park Improvements: - 50,000 - - - - Perch Lake Improvements: - - - 20,000 - - Lakewalk Interpretive Plan - - - 20,000 - - Other Trail Improvements: - 10,000 - <	Segment 2 Construction	-	-		115,000	-
Community Center 6,076 - 100,000 100,000 - St. Louis River Estuary Water Trail Improvements: -	Snowmobile Trail	-	-	400,000	-	-
St. Louis River Estuary Water Trail Improvements: Munger Landing Park Improvements - 50,000 - - - Perch Lake Improvements - 50,000 - - - - Lakewalk Interpretive Plan - - - 20,000 - - - Other Trail Improvements: - - - 20,000 -	Park Point Beach Access-Lafayette					
Improvements: Munger Landing Park Improvements - 50,000	Community Center	6,076	-	100,000	100,000	-
Munger Landing Park Improvements-50,000Perch Lake Improvements-50,000Lakewalk Interpretive Plan20,000Other Trail Improvements:20,000-ADA Access10,000Bridges/Infrastructure Failures14,435Forest Hill Property Acquisition55,000-400,000Amity Creek Multi-Purpose Trail Gates10,000Lakewalk Speed Limit Signage10,000Total1,488,0611,315,7008,891,4569,408,9411,300,000State Bonding ProjectsState BondFundingFundingSeawall & Surface ImprovementsState BondFundingFundingPermanentStreet MtcImprove-Levy/LocalState Bond/Street & Bridge Reconstruction and Preservation Program-1,200,000Aerial Lift Bridge Painting and Misc1,200,000Structural Repairs-1,200,000Raleigh St., 59th Ave W to Grand Ave1,700,000Watermain & Street Reconstruction-1,700,000St. Andrews Bridge Replacement at240,000Tischer Creek240,000 <td< td=""><td>St. Louis River Estuary Water Trail</td><td></td><td></td><td></td><td></td><td></td></td<>	St. Louis River Estuary Water Trail					
Perch Lake Improvements-50,000Lakewalk Interpretive Plan20,000-Other Trail Improvements:20,000-ADA Access10,000Bridges/Infrastructure Failures14,435Forest Hill Property Acquisition55,000-400,000Amity Creek Multi-Purpose Trail Gates10,000Lakewalk Speed Limit Signage10,000<	Improvements:					
Lakewalk Interpretive Plan Other Trail Improvements: ADA Access 10,000	Munger Landing Park Improvements	-	50,000	-	-	-
Other Trail Improvements:10,000ADA Access10,000Bridges/Infrastructure Failures14,435Forest Hill Property Acquisition55,000-400,000Amity Creek Multi-Purpose Trail Gates10,000Iakewalk Speed Limit Signage10,000<	Perch Lake Improvements	-	50,000	-	-	-
ADA Access10,000Bridges/Infrastructure Failures14,435Forest Hill Property Acquisition55,000-400,000Amity Creek Multi-Purpose Trail Gates10,000Lakewalk Speed Limit Signage10,000Total1,488,0611,315,7008,891,4569,408,9411,300,000State Bonding ProjectsState BondFundingFundingSeawall & Surface ImprovementsState BondFundingFunding13,500,0006,400,0004,938,067PermanentStreet MtcImprove-Levy/LocalState Bond/Acrial Lift Bridge Painting and Misc1,200,000Structural Repairs-1,200,000Raleigh St., 59th Ave W to Grand Ave1,700,000Watermain & Street Reconstruction-1,700,000St. Andrews Bridge Replacement at240,000250,000	Lakewalk Interpretive Plan	-	-	-	20,000	-
Bridges/Infrastructure Failures14,435Forest Hill Property Acquisition55,000-400,000Amity Creek Multi-Purpose Trail Gates10,000Lakewalk Speed Limit Signage10,000Total1,488,0611,315,7008,891,4569,408,9411,300,000State Bonding ProjectsState BondFundingFundingFunding </td <td>Other Trail Improvements:</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Other Trail Improvements:					
Forest Hill Property Acquisition55,000-400,000Amity Creek Multi-Purpose Trail Gates Lakewalk Speed Limit Signage10,000Total1,488,0611,315,7008,891,4569,408,9411,300,000State Bonding Projects Seawall & Surface ImprovementsState BondFunding FundingFundingStreet & Bridge Reconstruction and Preservation ProgramOther City 13,500,000Federal 6,400,000State Bond, PermanentStructural Repairs Raleigh St., 59th Ave W to Grand Ave. Watermain & Street Reconstruction St. Andrews Bridge Replacement at Tischer Creek240,000Store Creek240,000250,000	ADA Access	10,000	-	-	-	-
Amity Creek Multi-Purpose Trail Gates Lakewalk Speed Limit Signage10,000Total1,488,0611,315,7008,891,4569,408,9411,300,000State Bonding Projects Seawall & Surface ImprovementsState BondFunding FundingFundingStreet & Bridge Reconstruction and Preservation ProgramPermanentStreet MtcAerial Lift Bridge Painting and Misc. Structural Repairs Raleigh St., 59th Ave W to Grand Ave. Watermain & Street Reconstruction at Street Reconstruction at Tischer Creek-1,700,000240,000250,000	Bridges/Infrastructure Failures	14,435	-	-	-	-
Lakewalk Speed Limit Signage10,000Total1,488,0611,315,7008,891,4569,408,9411,300,000State Bonding Projects Seawall & Surface ImprovementsState BondFunding FundingFundingStreet & Bridge Reconstruction and Preservation Program Aerial Lift Bridge Painting and Misc. Structural Repairs Raleigh St., 59th Ave W to Grand Ave. Watermain & Street Reconstruction st. Andrews Bridge Replacement at Tischer CreekPermanent at 240,000State Bond, Funding Sales Tax Other Fequest-Street & Didge Replacement at Tischer Creek240,000State Bridge Replacement at Tischer Creek240,000State Bridge Replacement at Tischer Creek240,000250,000	Forest Hill Property Acquisition	55,000	-	400,000	-	-
Total1,488,0611,315,7008,891,4569,408,9411,300,000State Bonding Projects Seawall & Surface ImprovementsState BondFundingFundingState BondState BondFundingFunding13,500,0006,400,0004,938,067PermanentStreet MtcStreet & Bridge Reconstruction and Preservation Program Aerial Lift Bridge Painting and Misc.PermanentStreet MtcStructural Repairs Raleigh St., 59th Ave W to Grand Ave. Watermain & Street Reconstruction St. Andrews Bridge Replacement at Tischer Creek240,000240,000250,000	Amity Creek Multi-Purpose Trail Gates	10,000	-	-	-	-
State Bonding ProjectsState BondOther CityFederalSeawall & Surface ImprovementsState BondFundingFunding13,500,0006,400,0004,938,067PermanentStreet MtcImprove-Levy/LocalState Bond/Preservation ProgramAids/GrantsSales TaxAerial Lift Bridge Painting and Misc1,200,000-Structural Repairs-1,200,000Raleigh St., 59th Ave W to Grand Ave1,700,000Watermain & Street Reconstruction-1,700,000St. Andrews Bridge Replacement at240,000Tischer Creek240,000250,000	Lakewalk Speed Limit Signage	10,000	-	-	-	-
State Bonding Projects Seawall & Surface ImprovementsState BondFundingFunding13,500,0006,400,0004,938,067PermanentStreet MtcImprove-Levy/LocalState Bond/ ment FundPreservation ProgramAids/GrantsSales TaxOtherAerial Lift Bridge Painting and Misc1,200,000Structural Repairs-1,200,000Raleigh St., 59th Ave W to Grand Ave1,700,000Watermain & Street Reconstruction-1,700,000St. Andrews Bridge Replacement at240,000250,000	Total	1,488,061	1,315,700	8,891,456	9,408,941	1,300,000
Seawall & Surface Improvements13,500,0006,400,0004,938,067PermanentStreet MtcStreet & Bridge Reconstruction and Preservation ProgramImprove- ment FundLevy/LocalState Bond/ ment FundAerial Lift Bridge Painting and Misc.ment FundAids/GrantsSales TaxOtherRequestStructural Repairs-1,200,000Raleigh St., 59th Ave W to Grand Ave1,700,000Watermain & Street Reconstruction-1,700,000St. Andrews Bridge Replacement at240,000250,000			Other City	Federal		
PermanentStreet MtcStreet & Bridge Reconstruction and Preservation ProgramImprove- ment FundLevy/LocalState Bond/ ment Sales TaxAerial Lift Bridge Painting and Misc.ment FundAids/GrantsSales TaxOtherRequestStructural Repairs-1,200,000Raleigh St., 59th Ave W to Grand Ave1,700,000Watermain & Street Reconstruction-1,700,000St. Andrews Bridge Replacement at240,000250,000	State Bonding Projects	State Bond	Funding	Funding		
Street & Bridge Reconstruction and Preservation ProgramImprove- ment FundLevy/LocalState Bond/ RequestAerial Lift Bridge Painting and Misc.Aids/GrantsSales TaxOtherRequestStructural Repairs-1,200,000Raleigh St., 59th Ave W to Grand Ave1,700,000Watermain & Street Reconstruction-1,700,000St. Andrews Bridge Replacement at240,000250,000	Seawall & Surface Improvements	13,500,000	6,400,000	4,938,067		
Preservation Programment FundAids/GrantsSales TaxOtherRequestAerial Lift Bridge Painting and Misc.Structural Repairs-1,200,000Raleigh St., 59th Ave W to Grand Ave.Watermain & Street Reconstruction-1,700,000St. Andrews Bridge Replacement atTischer Creek240,000250,000		Permanent		Street Mtc		
Aerial Lift Bridge Painting and Misc.Structural Repairs-Structural Repairs-Raleigh St., 59th Ave W to Grand Ave.Watermain & Street Reconstruction-St. Andrews Bridge Replacement atTischer Creek240,000	Street & Bridge Reconstruction and	Improve-		Levy/Local		State Bond/
Structural Repairs-1,200,000Raleigh St., 59th Ave W to Grand Ave1,700,000Watermain & Street Reconstruction-1,700,000St. Andrews Bridge Replacement at-240,000250,000	Preservation Program	ment Fund	Aids/Grants	Sales Tax	Other	Request
Structural Repairs-1,200,000Raleigh St., 59th Ave W to Grand Ave1,700,000Watermain & Street Reconstruction-1,700,000St. Andrews Bridge Replacement at-240,000250,000	Aerial Lift Bridge Painting and Misc.					-
Raleigh St., 59th Ave W to Grand Ave. Watermain & Street Reconstruction - 1,700,000 St. Andrews Bridge Replacement at Tischer Creek 240,000 250,000	Structural Repairs	-	1,200,000	-	-	-
Watermain & Street Reconstruction-1,700,000St. Andrews Bridge Replacement atTischer Creek240,000250,000	Raleigh St., 59th Ave W to Grand Ave.		· · ·			
St. Andrews Bridge Replacement at Tischer Creek 240,000 250,000	Watermain & Street Reconstruction	-	1,700,000	-	-	-
Tischer Creek 240,000 250,000						
	Tischer Creek	240,000	-	-	-	250,000
	6th Ave E., 1st St to 2nd St.	-	6,650,000	-	-	-

City of Duluth 2023-2027 Capital Improvement Plan

	Permanent		Street Mtc		
Street & Bridge Reconstruction and	Improve-		Levy/Local		State Bond/
Preservation Program Continued	ment Fund	Aids/Grants	Sales Tax	Other	Request
3rd St., Mesaba Ave to 12th Ave E	-	4,400,000	-	-	-
Lincoln Park Safe Routes to School	-	-	100,000	-	293,046
MNDOT Gogebic & Steel Creek	-	-	-	10,000	-
W. Superior St., Michigan St. to Carlton					
St.	-	2,400,000	400,000	15,000	-
Rural Pavement Marking	15,000	135,000	-	-	-
Retaining Wall, Guard Rail Repair,					
Restripping, Bridge Repair	170,000				
Street Preservation (Various Locations)	-	-	7,250,000	450,000	-
Patch Project	60,000	-	-	415,000	-
Sidewalks	20,000	-	-	-	-
Total	505,000	16,485,000	7,750,000	890,000	543,046

	Utility	
Capital Utility Projects	Rev/Bond	Grants
WTP Resiliency Grant	-	3,500,000
WTP Resiliency Grant Match	750,000	-
Woodland Pump Station (design)	250,000	-
Gogebic & Steel Creeks (MNDOT		
Coordination)	320,000	-
Morris Thomas Rd (SLC Coordination)	1,100,000	-
Lead Service Replacement Project (49%		
Grant Funded) If Awarded	5,100,000	4,900,000
Raleigh St, 59th Ave W to Grand	702,000	-
W Superior St Reconstruction, 23-		
Design	185,000	-
Devonshire St, Atlantic to West End	120,000	-
First Ave E, Superior St to 3rd St Alley	240,000	-
Chester Park Alley	135,000	-
Blanket Project	1,650,000	-
EFV/meter relocations /bollards	500,000	-
Patch contract	10,000	-
Street projects	30,000	-
Gogebic culverts with MNDOT	100,000	-

City of Duluth 2023-2027 Capital Improvement Plan

	Utility	
Capital Utility Projects Continued	Rev/Bond	Grants
Morris Thomas Rd (SLC Coordination)	100,000	-
Miscellaneous Street Projects	100,000	-
Lift Station Rehabilitation	450,000	-
Manhole Rehabilitiation	50,000	-
City Wide Sanitary Sewer Lining	1,500,000	-
Annual Manhole Adjustments	50,000	-
Misc. Small Scale projects	145,000	-
Annual CIPP Lining	300,000	-
Annual SIP Coordination	750,000	-
Brewery Creek 5th St Alley	150,000	-
Citywide Pipe Repairs & Steep Slope		
"down drains"	200,000	-
FEMA Outfall Unreimbersed Overruns	35,000	-
Gogebic Creek CIPP & Improvements	385,000	-
Morris Thomas Rd with SLC	20,000	-
Miller Creek Down Drain w CI US ACOE		
Grant Match	60,000	-
US Steel Creek Storm Sewer		
Replacement	5,000	-
Total	15,492,000	8,400,000

City of Duluth 2023-2027 Capital Improvement Plan

Facilities	2023	2024	2025	2026	2027	Total
CIP Eligible VFA Building						
Improvements	425,000	400,000	780,000	963,000	1,170,800	3,738,800
40th Toolhouse	·	·	·	·		
Portable/Above-Ground						
Material Storage	-	-	250,000	-	-	250,000
Fleet Roof			·			
Design/Engineering	-	-	35,000	-	-	35,000
Miscellaneous Toolhouse			·			
Mtce	-	-	-	415,000	-	415,000
42nd Toolhouse Structural						
Study/Repair	-	-	-	300,000	-	300,000
City Hall HVAC	800,000	800,000	-	-	-	1,600,000
City Hall Grounds/Priley						
Circle	250,000	250,000	400,000	400,000	-	1,300,000
City Center West Flooring &						
Paint	-	-	-	100,000	-	100,000
City Center West EOC						
Driveway/Parking Lot	-	-	-	-	500,000	500,000
Main Library Elevator						
Upgrade	-	-	-	-	425,000	425,000
Firehall Miscellaneous						
Maintenance	250,000	100,000	415,000	-	300,000	1,065,000
Police Firing Range Study &						
Improvements	25,000	250,000	-	-	-	275,000
Public Safety Building						
Miscellaneous						
Improvements	50,000		100,000	-	-	150,000
Facilities Total	1,800,000	1,800,000	1,980,000	2,178,000	2,395,800	10,153,800
Parks and Trails	2023	2024	2025	2026	2027	Total
St. Louis County Tax Forfeit						
Land Conveyance	4,440,000	_	_	_	_	4,440,000
St. Louis River Natural Area	4,440,000	-	-	-	-	4,440,000
Land Acquisition	3,730,000	_	_	_	_	3,730,000
	3,730,000	-	-	-	-	3,730,000

City of Duluth 2023-2027 Capital Improvement Plan

Parks and Trails Continued	2023	2024	2025	2026	2027	Total
Enger Golf Course						
Renovation	2,750,000	2,750,000	-	-	-	5,500,000
Lester Park Golf Course-						
Public Planning Process	100,000	-	-	-	-	100,000
Brighton Beach Park: Remove Old Road &						
Restore Landscape	1 215 605					1 215 605
•	1,215,695	-	-	-	-	1,215,695
Green Space Renewal	127,000	-	-	-	-	127,000
Signage & Wayfinding Spirit Landing Project:	50,000	-	-	-	-	50,000
Land Purchase/Design	370,000	-	-	-	-	370,000
Trail Alignment	-	175,000	-	-	-	175,000
Park Restoration	-	80,000	-	-	-	80,000
Zoo Main Building Design	204,000	-	-	-	-	204,000
Community Athletic						
Facilities Needs Assessment	150,000	-	-	-	-	150,000
Indian Point Campground						
Maintenance	70,000	-	-	-	-	70,000
Memorial Park MMP						
Implementation	-	80,000	515,000	-	-	595,000
Neighborhood Parks:						
Midtown Park						
Construction	100,000	-	-	-	-	100,000
Park Point Beach House	90,000	-	-	-	-	90,000
Fond du Lac and Historical						
Parks	30,000	150,000	-	-	-	180,000
Hillside Neighborhood						
Planning/Revitalization	-	375,000	-	-	-	375,000
Norton Park	-	75,000	255,000	-	-	330,000
Birchwood Park	-	-	5,500	-	-	5,500
Signage & Wayfinding	-	50,000	40,000	50,000	50,000	190,000
Sustainable Infrastructure:						
Asset Management Plan	15,000	10,000	10,000	10,000	-	45,000
Golf Subsidy	25,000	25,000	-	-	-	50,000

City of Duluth 2023-2027 Capital Improvement Plan

Parks and Trails Continued	2023	2024	2025	2026	2027	Total
Natural Resources	55,000	55,000	75,000	75,000	75,000	335,000
Other Park Improvements	-	-	-	25,000	25,000	50,000
Duluth Traverse Trail &						
Grand Avenue Nordic						
Center	1,478,696	-	-	-	-	1,478,696
Cross City Trail:						
Phase III: Irving Park to						
Greene Street	1,129,750	-	-	-	-	1,129,750
Phase VI: Lower BN Route-						
Irving Park to Munger	-	150,000	-	-	-	150,000
Waabizheshikana-The						
Marten Trail:						
Segment 2 Construction	780,100	-	-	-	-	780,100
Segments 0 & 1						
Construction	-	400,000	-	-	-	400,000
Snowmobile Trail	400,000	-	-	-	-	400,000
Park Point Beach Access-						
Lafayette Community						
Center	206,076	-	-	-	-	206,076
St. Louis River Estuary						
Water Trail Improvements:						
Munger Landing Park						
Improvements	50,000	-	-	-	-	50,000
Perch Lake Improvements	50,000	-	-	-	-	50,000
Lakewalk Interpretive Plan	20,000	-	-	-	-	20,000
Other Trail Improvements:						
ADA Access	10,000	10,000	-	10,000	-	30,000
Bridges/Infrastructure						
Failures	14,435	-	-	-	-	14,435

City of Duluth 2023-2027 Capital Improvement Plan

Parks and Trails Continued	2023	2024	2025	2026	2027	Total
Forest Hill Property						
Acquisition	455,000	-	-	-	-	455,000
Amity Creek Multi-						
Purpose Trail Gates	10,000					10,000
Lakewalk Speed Limit Signage	10,000	_	_	_	_	10,000
Other Trail Improvements-	10,000	-	-	-	-	10,000
TBD	-	-	-	30,000	25,000	55,000
Parks and Trails Total	22,404,158	4,385,000	900,500	200,000	175,000	28,064,658
State Bonding Projects Seawall & Surface	2023	2024	2025	2026	2027	Total
Improvements	24,838,067	-	-	-	-	24,838,067
State Bonding Projects	, ,					, ,
Total	24,838,067	-	-	-	-	24,838,067
Street & Bridge						
Reconstruction and						
Preservation Program	2023	2024	2025	2026	2027	Total
-						
Aerial Lift Bridge Painting						
and Misc. Structural Repairs	1,200,000	14,000,000	-	-	-	15,200,000
Raleigh St., 59th Ave W to	_)0000	,,				
Grand Ave. Watermain &						
Street Reconstruction	1,700,000	-	-	-	-	1,700,000
St. Andrews Bridge Replacement at Tischer						
Replacement at Tischer Creek	490,000	-	-	-	-	490,000
6th Ave E., 1st St to 2nd St.	6,650,000	-	-	-	-	6,650,000
3rd St., Mesaba Ave to 12th						
Ave E	4,400,000	-	-	-	-	4,400,000

Street & Bridge Program						
Continued	2023	2024	2025	2026	2027	Total
Lincoln Park Safe Routes to						
School	393,046	-	-	-	-	393,046
MNDOT Gogebic & Steel						
Creek	10,000	-	-	-	-	10,000
W. Superior St., Michigan						
St. to Carlton St.	2,815,000	-	-	29,149,000	-	31,964,000
MNDOT ADA Upgrades I-						
35, 68th Ave W to 26th Ave						
E (City match)	-	200,000	-	-	-	200,000
Street Preservation						
(Various Locations)	7,700,000	8,050,000	8,050,000	3,425,000	8,050,000	35,275,000
Engineering for NHS 2025						
Project at Garfield Ave &						
Port Terminal	-	100,000	360,000	-	-	460,000
Railroad St -Canal Park Dr						
to 5th Ave W	-	-	2,100,000	-	-	2,100,000
London Rd 26th Ave E to						
60th Ave E (MNDOT)	-	-	-	3,750,000	-	3,750,000
4th St, Mesaba to 6th Ave E	-	-	2,500,000	-	-	2,500,000
Mesaba Ave Turn						
Lane/Signal 1st St (MNDOT)	-	-	-	250,000	-	250,000
St. Marie St, Campus						
Connector Shared Use Path						
& Street	-	-	-	2,784,091	-	2,784,091
Central Entrance						
Reconstruction (MNDOT)	-	-	-	-	2,550,000	2,550,000
Grand Ave Reconditioning	-	-	-	-	2,000,000	2,000,000
Annual Federal Project						
Engineering	-	300,000	-	-	300,000	600,000
Patch Project	475,000	475,000	475,000	475,000	475,000	2,375,000
Rural Pavement Marking	150,000	-	-	-	-	150,000
Retaining Wall, Guard Rail						
Repair, Restripping, Bridge						
Repair	170,000	200,000	200,000	200,000	200,000	970,000
Sidewalks	20,000	120,000	120,000	120,000	120,000	500,000
	-					
Preservation Total	26,173,046	23,445,000	13,805,000	40,153,091	13,695,000	117,271,137

Capital Utility Projects	2023	2024	2025	2026	2027	Total
WTP Resiliency Grant	3,500,000	3,500,000	-	-	-	7,000,000
WTP Resiliency Grant						
Match	750,000	-	-	-	-	750,000
W Superior St						
Reconstruction, 23-Design	185,000	-	-	1,850,000	-	2,035,000
Woodland Pump Station						
(design)	250,000	-	-	-	-	250,000
Gogebic & Steel Creeks						
(MNDOT Coordination) Morris Thomas Rd (SLC	320,000	-	-	-	-	320,000
Coordination)	1,100,000	-	-	-	-	1,100,000
Lead Service Replacement						
Project (49% Grant Funded)						
If Awarded	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	50,000,000
Raleigh St, 59th Ave W to						
Grand	702,000	-	-	-	-	702,000
Devonshire St, Atlantic to						
West End	120,000	-	-	-	-	120,000
First Ave E, Superior St to						
3rd St Alley	240,000	-	-	-	-	240,000
Chester Park Alley	135,000	-	-	-	-	135,000
Solids Removal @ Water		500.000				500.000
Plant Faccia Danaira @ Duran	-	500,000	-	-	-	500,000
Fascia Repairs @ Pump		100.000				100.000
Building	-	100,000	-	-	-	100,000
College Ave, Faye to Lawn	-	450,000 486,000	-	-	-	450,000 486,000
Chambersburg Dead End Far East Superior St	-	486,000	-	-	-	486,000
Reconnections (remove						
services from transmission						
line)	_	300,000	300,000	700,000	_	1,300,000
Ideal St, Swan Lake to		300,000	500,000	700,000		1,500,000
Ecklund	-	720,000	-	-	-	720,000
Upper Lakeside Tank		,				
Replacement	-	500,000	-	-	-	500,000
24th Ave W, 3rd to 7th St	-	-	450,000	-	-	450,000
			-			

5 Year Project Summary

Capital Utility Projects						
Continued	2023	2024	2025	2026	2027	Total
4th St Water Main, 6th Ave						
E to Mesaba (Design &						
Construction)	-	-	1,300,000	1,100,000	-	2,400,000
40th Ave W (SLC						
coordination)	-	-	600,000	-	-	600,000
WTP Building & Structual						
Repairs	-	-	650,000	-	-	650,000
Flocculator &						
Sedimentation Tank						
Repairs	-	-	-	530,000	-	530,000
Mesaba Ave Bridge						
(MNDOT Coordination)	-	-	-	100,000	-	100,000
Rapid Mix Tank Upgrades	-	-	-	-	280,000	280,000
Filter #6	-	-	-	-	1,800,000	1,800,000
Duluth Heights	-	-	-	-	1,000,000	1,000,000
Arlington Pump Station,						
Central Entrance (MNDOT						
Coordination)	-	-	-	-	1,800,000	1,800,000
Central Entrance Feed Pipe						
(MNDOT Coordination)	-	-	-	-	2,050,000	2,050,000
6th Ave E, 3rd St to 6th St	-	-	-	-	157,500	157,500
Upgrade 5 water Filters	-	-	-	-	2,200,000	2,200,000
Blanket Project	1,650,000	1,650,000	1,650,000	1,650,000	1,650,000	8,250,000
EFV/meter relocations						
/bollards	500,000	500,000	500,000	500,000	500,000	2,500,000
Building shell at Stora Enso	-	250,000	-	-	-	250,000
3rd Street, Vernon, 2nd		200.000				200.000
Street Alley	-	200,000	-	-	-	200,000
20th Avenue West,23rd			F00 000	F00 000		1 000 000
Avenue West, 10th Street	-	-	500,000	500,000	-	1,000,000
MnDot Central entrance, 8 inch plastic replacement	_	320,000	_	_	_	320,000
Patch contract	10,000	10,000	10,000	10,000	10,000	50,000
Street projects	30,000	30,000	30,000	30,000	30,000	150,000
Gogebic culverts with	55,000	30,000	50,000	50,000	50,000	130,000
MNDOT	100,000	-	-	-	-	100,000
	100,000					100,000

Capital Utility Projects						
Continued	2023	2024	2025	2026	2027	Total
-						
Morris Thomas Rd (SLC						
Coordination)	100,000	-	-	-	-	100,000
Miscellaneous Street						
Projects	100,000	100,000	100,000	100,000	100,000	500,000
Lift Station Rehabilitation	450,000	450,000	450,000	450,000	450,000	2,250,000
Manhole Rehabilitiation	50,000	50,000	50,000	50,000	50,000	250,000
City Wide Sanitary Sewer						
Lining	1,500,000	1,950,000	1,850,000	1,850,000	1,850,000	9,000,000
Cental Entrance, Blackman				450.000	6 000	456 000
to Anderson.	-	-	-	450,000	6,000	456,000
40th Ave West - SLC Project	-	150,000	-	-	-	150,000
Annual Manhole	50.000	50.000	75 000	75 000	75.000	225 000
Adjustments	50,000	50,000	75,000	75,000	75,000	325,000
Misc. Small Scale projects	145,000	175,000	175,000 300,000	175,000	175,000	845,000
Annual CIPP Lining Annual SIP Coordination	300,000	300,000 900,000	300,000 900,000	300,000 900,000	300,000	1,500,000
Creek Tunnel Repairs TBD	750,000	350,000 350,000	-	-	900,000 350,000	4,350,000
Brewery Creek 5th St Alley	- 150,000	550,000	350,000	350,000	550,000	1,400,000 150,000
Critical Culvert/Crossing	130,000	-	-	-	-	130,000
Repairs	_	300,000	300,000	300,000	300,000	1,200,000
Citywide Storm	-	300,000	300,000	300,000	300,000	1,200,000
Improvements	_	_	_	300,000	400,000	700,000
Citywide Culvert & Ditch				300,000	400,000	700,000
Repairs Block Long Projects	_	_	125,000	200,000	200,000	525,000
Citywide Pipe Repairs &			123,000	200,000	200,000	525,000
Steep Slope "down drains"	200,000	200,000	250,000	250,000	250,000	1,150,000
FEMA Outfall	200,000	200,000	200,000	200,000	200,000	1,100,000
Unreimbersed Overruns	35,000	-	-	-	-	35,000
Gogebic Creek CIPP &	00,000					00,000
Improvements	385,000	-	-	-	-	385,000
Green Infrastructure Grant						
Match - TMDL Impaired						
Watersheds	-	-	100,000	200,000	300,000	600,000
			•		·	

Capital Utility Projects						
Continued	2023	2024	2025	2026	2027	Total
Irving Park - Keene Creek						
GLC Grant Match	-	80,000	-	-	-	80,000
Morris Thomas Rd with SLC	20,000		-	-	-	20,000
Miller Creek Down Drain w						
CI US ACOE Grant Match	60,000	-	-	-	-	60,000
Park Point - Phase 2 Sump						
Pump Laterals	-	150,000	-	-	-	150,000
Storm SWPPP Document						
Update	-	-	25,000	-	-	25,000
Stream TMDL E.coli Studies ·						
MS4 Permit Compliance	-	-	150,000	150,000	150,000	450,000
TMDL Action Plans						
Document - Next permit						
cycle	-	-	150,000	-	-	150,000
US Steel Creek Storm						
Sewer Replacement	5,000	-	-	-	-	5,000
Capital Utility Projects	23,892,000	24,721,000	21,340,000	23,070,000	27,333,500	120,356,500
GRAND TOTAL	99,107,271	54,351,000	38,025,500	65,601,091	43,599,300	300,684,162

<u>.</u>	2023	2024	2025	2026	2027	Total
City Bond	3,800,000	3,800,000	1,980,000	2,178,000	2,395,800	14,153,800
State Bond	14,247,046	-	-	-	-	14,247,046
State Bond						
Requested	-	12,000,000	-	-	-	12,000,000
Other City Funding	10,715,366	1,190,000	440,000	2,290,000	440,000	15,075,366
Parks Fund	1,488,061	265,000	265,000	175,000	150,000	2,343,061
1/2 & 1/2 Tax	1,315,700	820,000	610,500	-	-	2,746,200
Permanent						
Improvement Fund						
Levy	505,000	280,000	280,000	280,000	280,000	1,625,000
Street System						
Maintenance Levy	900,000	900,000	900,000	900,000	900,000	4,500,000
Street Lighting Levy	475,000	-	250,000	400,000	250,000	1,375,000
Local Sales Tax (.5%)	7,250,000	7,250,000	7,250,000	7,250,000	7,250,000	36,250,000
Minnesota State Aid	5,400,000	2,600,000	2,870,000	4,045,000	3,600,000	18,515,000
State Grants	11,484,035	8,400,000	4,900,000	4,900,000	4,900,000	34,584,035
Federal Grants/Aid	12,690,488	150,000	1,840,000	26,863,091	1,000,000	42,543,579
ARPA Funding	1,300,000	375,000	-	-	-	1,675,000
Other Funding	12,044,575	-	-	-	-	12,044,575
Utilities - Bond	5,100,000	5,100,000	5,100,000	5,100,000	5,100,000	25,500,000
Utilities - Current						
Year Revenue						
-Water	3,692,000	3,056,000	3,300,000	2,430,000	9,287,500	21,765,500
-Gas	2,300,000	2,960,000	2,690,000	2,690,000	2,190,000	12,830,000
-Sewer	2,250,000	2,550,000	2,450,000	2,900,000	2,456,000	12,606,000
-Stormwater	2,150,000	2,655,000	2,900,000	3,200,000	3,400,000	14,305,000
Total	99,107,271	54,351,000	38,025,500	65,601,091	43,599,300	300,684,162

5 Year Funding Sources

City of Duluth 2023-2027 Capital Improvement Plan

Capital Improvement Program Summary

The Capital Improvement Program is the principal funding program the City uses to make large, planned improvements and corrections to its building inventory and infrastructure. It traditionally consists of issuing general obligation bonds for city hall, public safety facilities, libraries and public works facilities. The City maintains 148 structures with an average age of over 40 years. These structures require continued accessibility and code compliance efforts.

Projects	2023	2024	2025	2026	2027	Total
CIP Eligible VFA Building						
Improvements	425,000	400,000	780,000	963,000	1,170,800	3,738,800
Maintenance Buildings						
Improvements	-	-	285,000	715,000	-	1,000,000
Civic Buildings (CCW/City						
Hall/Library)	1,050,000	1,050,000	400,000	500,000	925,000	3,925,000
Public Safety Buildings						
(Fire/Police)	325,000	350,000	515,000	-	300,000	1,490,000
Total	1,800,000	1,800,000	1,980,000	2,178,000	2,395,800	10,153,800
Funding	2023	2024	2025	2026	2027	Total
Capital Improvement Bond	1,800,000	1,800,000	1,980,000	2,178,000	2,395,800	10,153,800

CIP Eligible Capital Maintenance Building Improvements

Description:

It is important to maintain a city-wide program of facility system replacements and accessibility compliance for structures. Many remote sites need masonry tuck pointing; this is our primary point of water migration into finished spaces. We have damaged window heads, sills and parapets which also need repairs. Additionally, many remote sites are being heated with boilers or furnaces which are 20 years old and beyond. Replacing these with modern, high efficient units with electronic controls can realize significant annual energy savings over the continued life of the structure. All of these types of system replacements and facility upgrades are aimed at keeping these public buildings in the best state of repair and function possible with the funding available.

Project	2023	2024	2025	2026	2027	Total
CIP Eligible VFA Building						
Improvements	425,000	400,000	780,000	963,000	1,170,800	3,738,800
Total	425,000	400,000	780,000	963,000	1,170,800	3,738,800
						_
Funding	2023	2024	2025	2026	2027	Total
Capital Improvement Bond	425,000	400,000	780,000	963,000	1,170,800	3,738,800

City of Duluth 2023-2027 Capital Improvement Plan

CIP Eligible Capital Maintenance Building Improvements

Project Title:

CIP Eligible Capital Maintenance Building Improvements

Description:

Improvements related to deferred maintenance, end-oflife-cycle systems, and other facility improvement requirements identified in the City's asset management system.

Funding Source:

FY 2023-2027

Capital Improvement Bond \$ 3,738,800



Maintenance

Description:

As a group of CIP eligible facilities, the Maintenance buildings that support the activities of Property and Facilities Management and Maintenance Operations represent some of the most rapidly deteriorating CIP eligible facilities that the City currently owns. Each of these facilities have significant capital needs that are extremely critical to maintain facility integrity and to continue operations as viable assets housing core City services. The group of maintenance facilities represents many challenges and opportunities. As part of a longer term strategy for this element of the portfolio, the reality that most of these facilities have capital improvement needs in excess of 50% of their replacement value has driven Property and Facilities Management to consider investments that are primarily aimed at maintaining the facility integrity and ensuring the safety and comfort of City staff working out of these facilities while not significantly improving the assets. As assets, this group of buildings have significant value for potential resale, as most are located on prime real estate, and should a longer term solution aimed at a total consolidation of maintenance activities into one newly constructed facility come to fruition, the focus of this part of the capital plan is on – primarily – maintaining the status quo in a manner that sufficiently meets the operational needs and protects the assets from significant deterioration over the next 5 years.

Project	2023	2024	2025	2026	2027	Total
40th Toolhouse Portable/Above-						
Ground Material Storage	-	-	250,000	-	-	250,000
Fleet Roof Design/Engineering	-	-	35,000	-	-	35,000
Miscellaneous Toolhouse Mtce	-	-	-	415,000	-	415,000
42nd Toolhouse Structural						
Study/Repair	-	-	-	300,000	-	300,000
Total	-	-	285,000	715,000	-	1,000,000
Funding	2023	2024	2025	2026	2027	Total
Capital Improvement Bond	-	-	285,000	715,000	-	1,000,000

City of Duluth 2023-2027 Capital Improvement Plan

Maintenance

Project Title:

40th Toolhouse Improvements

Description:

40th Toolhouse Portable/Above-Ground Material Storage



Funding Source:

FY 2025

Capital Improvement Bond \$ 250,000

Project Title:

Fleet Toolhouse Improvements

Description:

Fleet Roof Design and Engineering



Funding Source:

FY 2025

Capital Improvement Bond \$ 35,000

Project Title:

Miscellaneous Toolhouse Improvements

Description:

Maintenance facility improvement requirements identified in the City's asset management system.



Funding Source:

FY 2026

Capital Improvement Bond \$ 415,000

City of Duluth 2023-2027 Capital Improvement Plan

Maintenance

Project Title:

42nd Toolhouse Improvements

Description:

42nd Toolhouse Structural Study and Repair



Funding Source:

FY 2026

Capital Improvement Bond \$ 300,000

Civic (City Center West/City Hall/Library)

Description:

These are the public facing facilities that are owned and operated by the City. Much of the activity in these facilities support the operation of City business by housing staff and serving as points of direct engagement with the public seeking City services such as Construction Services, Planning, Engineering, City Clerk, Elections, Public Library, City Council, Public Commissions and the like. These investments constitute renewal and improvement of core facility infrastructure systems such as lighting, HVAC, emergency systems, and building envelope improvements.

Project	2023	2024	2025	2026	2027	Total
City Hall HVAC	800,000	800,000	-	-	-	1,600,000
City Hall Grounds/Priley Circle	250,000	250,000	400,000	400,000	-	1,300,000
City Center West Flooring & Paint	-	-	-	100,000	-	100,000
City Center West EOC						
Driveway/Parking Lot	-	-	-	-	500,000	500,000
Main Library Elevator Upgrade	-	-	-	-	425,000	425,000
Total	1,050,000	1,050,000	400,000	500,000	925,000	3,925,000

Funding	2023	2024	2025	2026	2027	Total
Capital Improvement Bond	1,050,000	1,050,000	400,000	500,000	925,000	3,925,000

City of Duluth 2023-2027 Capital Improvement Plan

Civic (City Center West/City Hall/Library)

Project Title: City Hall Improvements Description: City Hall HVAC Renewal Funding Source: FY 2023-2024 **Capital Improvement Bond** \$ 1,600,000 **Project Title: City Hall Improvements Description:** City Hall Grounds/Priley Circle Improvements **Funding Source:** FY 2023-2026 **Capital Improvement Bond** \$ 1,300,000 **Project Title: City Center West Improvements Description: Flooring and Paint Funding Source:** FY 2026 **Capital Improvement Bond** \$ 100,000

City of Duluth 2023-2027 Capital Improvement Plan

Civic (City Center West/City Hall/Library)

Project Title:		
City Center West Improvements		
Description: EOC Driveway/Parking Lot		J WEST DOLLOTH J POLLOE STATION
Funding Source:	 FY 2027	
Capital Improvement Bond	\$ 500,000	
Project Title: Library Improvements		
Description: Main Library Elevator Upgrade		Duluth Public Ubray
Funding Source:	 FY 2027	
Capital Improvement Bond	\$ 425,000	

Public Safety (Fire/Police)

Description:

Over the next five years, the City is proposing to invest \$1.49 million in capital maintenance projects at firehalls and police facilities throughout the City. There are remodeling projects to accommodate staff reorganizations as part of the Fire Department consolidation plan. Energy improvements consist of installing new windows and overhead doors, lighting, building controls and replacing furnaces and roofs. Repair and maintenance projects consist of masonry and brick repair, as well as resolving drainage issues and replacing driveways, apparatus bay doors, heating systems, ventilation systems and deferred maintenance requirements identified by the City asset management system (VFA).

Project	2023	2024	2025	2026	2027	Total
Firehall Miscellaneous						
Maintenance	250,000	100,000	415,000	-	300,000	1,065,000
Police Firing Range Study &						
Improvements	25,000	250,000	-	-	-	275,000
Public Safety Building						
Miscellaneous Improvements	50,000		100,000	-	-	150,000
Total	325,000	350,000	515,000	-	300,000	1,490,000
Funding	2023	2024	2025	2026	2027	Total
Capital Improvement Bond	325,000	350,000	515,000	-	300,000	1,490,000

City of Duluth 2023-2027 Capital Improvement Plan

Public Safety (Fire/Police)

Project Title:

Firehall Improvements

Description:

Firehall facility improvement requirements identified in the City's asset management system.



Funding Source:

FY 2023-2025, 2027

Capital Improvement Bond \$ 1,065,000

Project Title:

Public Safety Building (Police) Improvements

Description:

Police Firing Range Study & Improvements

Funding Source:

FY 2023-2024

Capital Improvement Bond \$ 275,000

Project Title:

Public Safety Building (Police) Improvements

Description:

Public Safety Building (Police) facility improvement requirements identified in the City's asset management system.

Funding Source:

 FY 2023, 2025

 Capital Improvement Bond
 \$ 150,000



State Bonding Projects

Description:

The City of Duluth was awarded \$13.5 million in 2020 state bonds to predesign, design, construct, furnish, and equip seawall and Lakewalk infrastructure with related surface improvements, including a boardwalk and bike trails, public gathering spaces, and loading areas, along the shore of Lake Superior in the City of Duluth. This appropriation may also be used for demolition and removal of existing seawall and Lakewalk structures. A complementary Federal Economic Development Administration grant was awarded to contribute to seawall construction including enhancements to accommodate large draft cruise ships.

Projects	2023	2024	2025	2026	2027	Total
Seawall & Surface						
Improvements	24,838,067	-	-	-	-	24,838,067
Total	24,838,067	-	-	-	-	24,838,067
Funding	2023	2024	2025	2026	2027	Total
T diff diff g	EUES	2024	LUES	2020	2027	Total
		2024	2023	2020	2027	Total
Federal Funding	4,938,067	-		-	-	4,938,067
0						
Federal Funding	4,938,067	-	-	-	-	4,938,067

Parks and Trails Summary

Description:

Park and trail capital projects are funded from three major sources: Parks Fund, 1/2 and 1/2 tax, and federal and state grants. The Parks Fund allocates monies each year for small park and trail capital projects (usually less than \$100,000 each). The 1/2 and 1/2 tax was authorized in 2014 to fund a total of \$18 million park, trail, and outdoor recreation projects in the St. Louis River Corridor. The 1/2 and 1/2 tax and the Parks Fund are used to leverage state and federal grants that increase the magnitude of park and trail capital improvements. Selection and design of capital projects is shaped by input and direction from the community, Parks Commission, and City Council.

Projects	2023	2024	2025	2026	2027	Total
Darks	17,790,101	3,825,000	900,500	160,000	150,000	22,825,601
Parks			900,500	-	-	
Trails	4,614,057	560,000	-	40,000	25,000	5,239,057
Total	22,404,158	4,385,000	900,500	200,000	175,000	28,064,658
Funding	2023	2024	2025	2026	2027	Total
Federal Grant	3,317,421	150,000	-	-	-	3,467,421
ARPA Funding	1,300,000	375,000	-	-	-	1,675,000
State Grant	3,370,035	-	-	-	-	3,370,035
Other Grants/						
Donations/ Funding	7,301,575	-	-	-	-	7,301,575
Parks Fund	1,488,061	265,000	265,000	175,000	150,000	2,343,061
1/2 and 1/2 Tax	1,315,700	820,000	610,500	-	-	2,746,200
Other City Funding	2,107,366	775,000	25,000	25,000	25,000	2,957,366
City Bond	2,000,000	2,000,000	-	-	-	4,000,000
State Bond	204,000	-	-	-	-	204,000
Total	22,404,158	4,385,000	900,500	200,000	175,000	28,064,658

Parks Detail

Project	2023	2024	2025	2026	2027	Total
St. Louis County Tax Forfeit						
Land Conveyance	4,440,000	-	-	-	-	4,440,000
St. Louis River Natural Area						
Land Acquisition	3,730,000	-	-	-	-	3,730,000
Lincoln Park Restoration	4,268,406	-				4,268,406
Enger Golf Course Renovation	2,750,000	2,750,000	-	-	-	5,500,000
Lester Park Golf Course-Public						
Planning Process	100,000	-	-	-	-	100,000
Brighton Beach Park:						
Remove Old Road & Restore						
Landscape	1,215,695	-	-	-	-	1,215,695
Green Space Renewal	127,000	-	-	-	-	127,000
Signage & Wayfinding	50,000	-	-	-	-	50,000
Spirit Landing Project:	-	-	-	-	-	-
Land Purchase/Design	370,000	-	-	-	-	370,000
Trail Alignment	-	175,000	-	-	-	175,000
Park Restoration	-	80,000	-	-	-	80,000
Zoo Main Building Design	204,000	-	-	-	-	204,000
Community Athletic Facilities						
Needs Assessment	150,000	-	-	-	-	150,000
Indian Point Campground						
Maintenance	70,000	-	-	-	-	70,000
Memorial Park MMP						
Implementation	-	80,000	515,000	-	-	595,000
Neighborhood Parks:						
Midtown Park Construction	100,000	-	-	-	-	100,000
Park Point Beach House	90,000	-	-	-	-	90,000
Fond du Lac and Historical						
Parks	30,000	150,000	-	-	-	180,000
Hillside Neighborhood						
Planning/Revitalization	-	375,000	-	-	-	375,000
Norton Park	-	75,000	255,000	-	-	330,000
Birchwood Park	-	-	5,500	-	-	5,500
Signage & Wayfinding	-	50,000	40,000	50,000	50,000	190,000
Sustainable Infrastructure:						
Asset Management Plan	15,000	10,000	10,000	10,000	-	45,000
Golf Subsidy	25,000	25,000	-	-	-	50,000

Project Continued	2023	2024	2025	2026	2027	Total
Natural Resources	55,000	55,000	75,000	75,000	75,000	335,000
Other Park Improvements	-	-	-	25,000	25,000	50,000
Total	17,790,101	3,825,000	900,500	160,000	150,000	22,825,601
Funding	2023	2024	2025	2026	2027	Total
Federal Grant	2,208,196	-	-	-	-	2,208,196
ARPA Funding	1,300,000	375,000	-	-	-	1,675,000
State Grant	835,464	-	-	-	-	835,464
State Bond	204,000	-	-	-	-	204,000
Other						
Grants/Donations/Funding	7,186,575	-	-	-	-	7,186,575
Parks Fund	1,354,500	190,000	265,000	135,000	125,000	2,069,500
1/2 and 1/2 Tax	960,000	485,000	610,500	-	-	2,055,500
City Bond	2,000,000	2,000,000	-	-	-	4,000,000
Other City Funding	1,741,366	775,000	25,000	25,000	25,000	2,591,366
Total	17,790,101	3,825,000	900,500	160,000	150,000	20,234,235

Parks Detail

City of Duluth 2023-2027 Capital Improvement Plan

2023-2027 Parks Projects

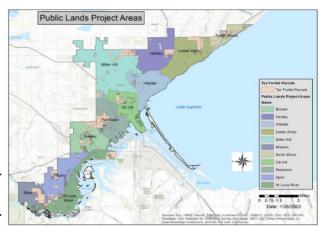
Project Title:

St. Louis County Land Conveyance

Description:

Conveyance from St. Louis County to the City of Duluth of \$4.2 million plus appraisal and closing costs of tax forfeit green space to be managed as part of the City system of protected green space.

Funding Source:	FY 2023
Parks Fund	240,000
Other Grants/Donations/Funding	4,200,000
	4,440,000



Project Title:

St. Louis River Natural Area Land Acquisition

Description:

Federally funded acquisition of \$3.5 million worth of tax forfeit property plus appraisal and closing costs located within or immediately around the St. Louis River Natural Area.

Funding Source:	FY 2023
Parks Fund	30,000
Federal Grant	900,000
Other Grants/Donations/Funding	2,800,000
	3,730,000



2023-2027 Parks Projects

Project Title:

Lincoln Park Restoration

Description:

Comprehensive restoration of developed lower portion of Lincoln Park.

Funding Source:	FY 2023
ARPA	1,200,000
Parks Fund	587,500
1/2 & 1/2	810,000
Federal Grant	792,501
Other City Funds	392,305
State Grant	299,525
Other Grants/Donations/Funding	186,575
	4,268,406



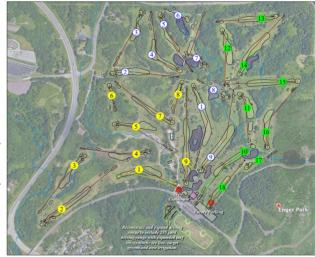
Project Title:

Enger Golf Course Renovation

Description:

Enger Golf Course renovation items include a new irrigation system, improvements to fairways, and bunker renovations.

Funding Source:	FY 2023-2024
City Bond	4,000,000
Other City Funding	1,500,000
	5,500,000



City of Duluth 2023-2027 Capital Improvement Plan

2023-2027 Parks Projects

Project Title:

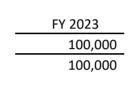
Lester Park Golf Course

Description:

Public process to determine the future use(s) of this parkland.

Funding Source:

Parks Fund





Project Title:

Brighton Beach Park

Description:

Construction of new northeast entrance road, stabilization of shoreline, and renewal of park amenities.

Funding Source:	FY 2023
Federal Grant	515,695
State Grant	285,939
Other City Funds	414,061
Parks Fund	177,000
	1,392,695



City of Duluth 2023-2027 Capital Improvement Plan

2023-2027 Parks Projects

Project Title:

Spirit Landing Project

Description:

Acquisition and restoration of eight-acre riverfront property and connection of trail systems to and through the property.

Funding Source:

1/2 & 1/2 State Grant

FY 2023-2024
375,000
250,000
625,000



Project Title:

Zoo Main Building Design

Description:

Lake Superior Zoo main building pre-design.

Funding Source:

State Bond

FY 2023 204,000 204,000



City of Duluth 2023-2027 Capital Improvement Plan

2023-2027 Parks Projects

Project Title:

Community Athletic Facilities Needs Assessment

Description:

Assessment to determine Citywide condition and repair or replacement needs of athletic facilities.

Funding Source:	FY 2023
Parks Fund	150,000
	150,000



Project Title:

Indian Point Campground

Description:

Deferred maintenance and campground improvements.

Funding Source:

Other City Funds

FY 2023
70,000
70,000



City of Duluth 2023-2027 Capital Improvement Plan

2023-2027 Parks Projects

Project Title:

Memorial Park MMP Implementation

Description:

Development, design, and Phase I implementation of new Memorial Park Mini-Master Plan.

Funding	Source:
---------	---------

1/2 & 1/2

FY 2024-2025	1000
595,000	18 - D
595,000	N. K.



Project Title:

Neighborhood Parks

Description:

Hillside infrastructure renewal, implementation of mini-master plan for Norton Park, and miscellaneous infrastructure renewal throughout the system.

Funding Source:	FY 2023-2025
ARPA	475,000
Parks Fund	240,000
1/2 & 1/2	275,500
Other City Funds	90,000
	1,080,500



City of Duluth 2023-2027 Capital Improvement Plan

2023-2027 Parks Projects

Project Title:

Signage & Wayfinding

Description:

Entrance signs, kiosks, and wayfinding at various parks, coupled with other onsite improvements.

Funding Source:

Parks Fund

FY 2024-2027 190,000 190,000



Project Title:

Sustainable Infrastructure

Description:

Deferred and enhanced maintenance and upgrades to outdoor parks' assets and facilities.

Funding Source:

Parks Fund Other City Funds FY 2023-2027 355,000 125,000 480,000





Trails Detail

Project	2023	2024	2025	2026	2027	Total
Duluth Traverse Trail & Grand						
Avenue Nordic Center	1,478,696	-	-	-	-	1,478,696
Cross City Trail:						
Phase III: Irving Park to						
Greene Street	1,129,750	-	-	-	-	1,129,750
Phase VI: Lower BN Route-						
Irving Park to Munger	-	150,000	-	-	-	150,000
Waabizheshikana-The Marten						
Trail:						
Segment 2 Construction	780,100	-	-	-	-	780,100
Segments 0 & 1 Construction	-	400,000	-	-	-	400,000
Snowmobile Trail	400,000	-	-	-	-	400,000
Park Point Beach Access-						
Lafayette Community Center	206,076	-	-	-	-	206,076
St. Louis River Estuary Water						
Trail Improvements:						
Munger Landing Park						
Improvements	50,000	-	-	-	-	50,000
Perch Lake Improvements	50,000	-	-	-	-	50,000
Lakewalk Interpretive Plan	20,000	-	-	-	-	20,000
Other Trail Improvements:						
ADA Access	10,000	10,000	-	10,000	-	30,000
Bridges/Infrastructure						
Failures	14,435	-	-	-	-	14,435
Forest Hill Property						
Acquisition	455,000	-	-	-	-	455,000
Amity Creek Multi-Purpose						
Trail	10,000					10,000
Lakewalk Speed Limit Signage	10,000	-	-	-	-	10,000
Other Trail Improvements-						
TBD	-	-	-	30,000	25,000	55,000
- Total	4,614,057	560,000	-	40,000	25,000	5,239,057

Trails Detail

Funding	2023	2024	2025	2026	2027	Total
Federal Grant	1,109,225	150,000	-	-	_	1,259,225
State Grant	2,534,571	-	-	-	-	2,534,571
Other						
Grants/Donations/Funding	115,000	-	-	-	-	115,000
Parks Fund	133,561	75,000	-	40,000	25,000	273,561
1/2 and 1/2 Tax	355,700	335,000	-	-	-	690,700
Other City Funding	366,000	-	-	-	-	366,000
Total	4,614,057	560,000	-	40,000	25,000	5,239,057

City of Duluth 2023-2027 Capital Improvement Plan

2023-2027 Trails Projects

Project Title:

Duluth Traverse Trail & Grand Avenue Nordic Center

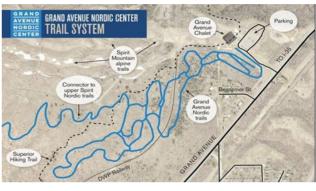
Description:

Expand the recreational facilities at Spirit Mountain by expanding the Duluth Traverse trail system and completing the Grand Avenue Nordic Center trails.

Funding Source:

State Grant Federal Grant

FY 2023
1,254,471
224,225
1,478,696



Project Title:

Cross City Trail

Description:

2023 - Phase III: Irving Park to Greene Street 2024 - Phase VI: Lower BN Route-Irving Park to Munger

Funding Source:	FY 2023-2024
Federal Grant	750,000
Other City Funds	246,000
1/2 & 1/2	255,700
Parks Fund	28,050
	1,279,750



City of Duluth 2023-2027 Capital Improvement Plan

2023-2027 Trails Projects

Project Title:

Waabizheshikana (The Marten Trail)

Description:

2023 - Segment 2 Construction 2024 - Segments 0 & 1 Construction

Funding Source:	FY 2023-2024
State Grants	630,100
1/2 & 1/2	335,000
Other Grants/Donations/Funding	115,000
Parks Fund	65,000
Federal Grants	35,000
	1,180,100



Project Title:

Snowmobile Trail

Description:

Complete abutments for Knowlton Snowmobile Trail bridge and a trail connecting lower Spirit Chalet to Cross Town trail.

Fund	ing	Source:	

State Grant Federal Grant FY 2023 250,000 150,000 400,000



City of Duluth 2023-2027 Capital Improvement Plan

2023-2027 Trails Projects

Project Title:

Park Point Beach Access-Lafayette Community Center

Description:

Replace deteriorated boardwalk, providing Architectual Barriers Act (ABA) beach access from Lafayette Community Center parking lot, across Park Point sand dune, to the beach.

Funding Source:	FY 2023
Federal Grant	100,000
Other City Funds	100,000
Parks Fund	6,076
	206,076



Project Title:

St. Louis River Estuary Water Trail Improvements

Description:

New/improved canoe/kayak accesses at Munger Landing and Perch Lake

Funding Source:

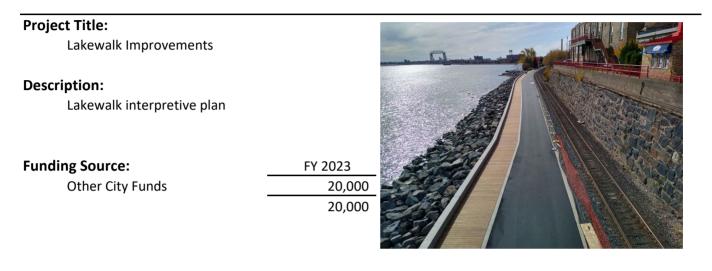
1/2 & 1/2

FY 2023 100,000 100,000



City of Duluth 2023-2027 Capital Improvement Plan

2023-2027 Trails Projects



Street Improvement & Bridge Projects Summary

Description:

These projects include street reconstruction, street preservation and bridge maintenance. Funding sources include municipal state aid, federal funds, grants, street system maintenance levy, local sales tax, St. Louis County, and developer contributions. Utility Improvements that may occur in conjunction with these projects are included in the Utilities Capital Improvement Plan.

Operating Cost Implications of 2023 Approved Projects:

Beginning in 2020, the Street Improvement Program began receiving dedicated funding through a local .5% sales tax. The Street Improvement Program (SIP) encompasses the entire City's Street Inventory and street improvements are annually reviewed and prioritized on a variety of factors, in accordance with the SIP plan.

Projects	2023	2024	2025	2026	2027	Total
Street Preservation Project	7,700,000	8,050,000	8,050,000	3,425,000	8,050,000	35,275,000
Sidewalk & Patching Project	495,000	595,000	595,000	595,000	595,000	2,875,000
Retaining Wall, Guard Rail						
Repair, Restripping, Bridge						
Repair	170,000	200,000	200,000	200,000	200,000	970,000
Raleigh St, 59th Ave W to						
Grand Ave	1,700,000	-	-	-	-	1,700,000
W Superior St						
Reconstruction, Michigan St	2,815,000	-	-	29,149,000	-	31,964,000
3rd St, Mesaba Ave to 12th						
Ave E	4,400,000	-	-	-	-	4,400,000
Aerial Lift Bridge Repair &						
Maintenance, Structural						
Repairs	1,200,000	14,000,000	-	-	-	15,200,000
MNDOT Gogebic & Steel						
Creek	10,000	-	-	-	-	10,000
Lincoln Park Safe Routes to						
School	393,046	-	-	-	-	393,046
Rural Pavement Marking	150,000	-	-	-	-	150,000
St. Andrew's Bridge at						
Tischer Creek	490,000	-	-	-	-	490,000
6th Ave E, 1st St to 2nd St						
(Essentia Project)	6,650,000	-	-	-	-	6,650,000
Annual Federal Project						
Engineering	-	300,000	-	-	300,000	600,000

Projects Continued	2023	2024	2025	2026	2027	Total
MNDOT ADA Upgrades I-35,						
68th Ave W to 26th Ave E						
(City match)	-	200,000	-	-	-	200,000
Engineering for NHS 2025						
Project at Garfield Ave &						
Port Terminal	-	100,000	360,000	-	-	460,000
Railroad St, Canal Park Dr to						
5th Ave W	-	-	2,100,000	-	-	2,100,000
4th St, Mesaba Ave to 6th						
Ave E	-	-	2,500,000	-	-	2,500,000
London Rd, 26th to 60th	-	-	-	3,750,000	-	3,750,000
Mesaba Turn Lane at 1st St.						
(MNDOT)	-	-	-	250,000	-	250,000
St. Marie St, Campus						
Connector Shared Use Path						
& Street	-	-	-	2,784,091	-	2,784,091
Central Entrance						
Reconstruction (MNDOT)	-	-	-	-	2,550,000	2,550,000
Grand Ave Reconditioning	-	-	-	-	2,000,000	2,000,000
Total	26,173,046	23,445,000	13,805,000	40,153,091	13,695,000	117,271,137
Funding	2023	2024	2025	2026	2027	Total
Federal	4,435,000	-	1,840,000	26,863,091	1,000,000	34,138,091
State Bonding Requested	-	12,000,000	-	-	-	12,000,000
State Bonding	543,046	-	-	-	-	543,046
Other State Funding	11,764,000	2,600,000	2,870,000	4,045,000	3,600,000	24,879,000
Street System Mtce Levy	500,000	900,000	900,000	900,000	900,000	4,100,000
Local Sales Tax (.5%)	7,250,000	7,250,000	7,250,000	7,250,000	7,250,000	36,250,000
Permanent Improvement	505,000	280,000	280,000	280,000	280,000	1,625,000
Street Lighting	475,000	-	250,000	400,000	250,000	1,375,000
Other (Parks Funds)	701,000	415,000	415,000	415,000	415,000	2,361,000
Total	26,173,046	23,445,000	13,805,000	40,153,091	13,695,000	117,271,137

Street Improvement & Bridge Projects Summary

Miscellaneous Annual Infrastructure

Description:

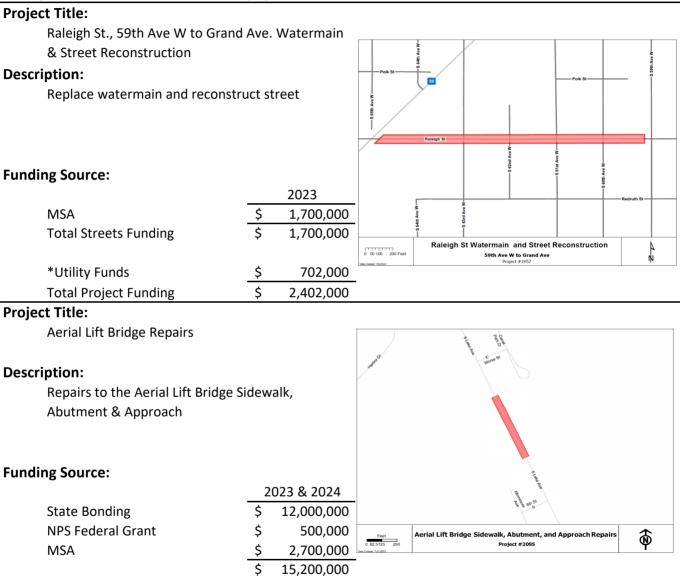
Miscellaneous annual infrastructure projects include those that are funded by the permanent improvement property tax levy, street system maintenance utility, and limited use of special assessments to the affected property owner. Permanent improvement projects are generally limited to intersections and bridges. These projects may include repair or replacement of the brick streets and sidewalks, concrete sidewalks, one way street conversions, retaining walls, and guard rail repair.

Project	2023	2024	2025	2026	2027	Total
Permanent Improvements	810,000	200,000	200,000	200,000	200,000	1,610,000
Patch Project	475,000	475,000	475,000	475,000	475,000	2,375,000
Sidewalks	20,000	120,000	120,000	120,000	120,000	500,000
Total	1,305,000	795,000	795,000	795,000	795,000	4,485,000
Funding	2023	2024	2025	2026	2027	Total
Funding	2023	2024	2025	2026	2027	Total
Funding PI Fund	2023 505,000	2024 280,000	2025 280,000	2026 280,000	2027 280,000	Total 1,625,000
PI Fund	505,000			280,000		1,625,000
Pl Fund State & Federal	505,000	280,000 -	280,000 -	280,000 -	280,000 -	1,625,000 385,000

City of Duluth 2023-2027 Capital Improvement Plan



* Utility Funds included to show total cost of project but detailed out in Utilities section.



City of Duluth 2023-2027 Capital Improvement Plan

Street Improvement & Bridge Projects

Project Title:

6th Ave E., 1st St to 2nd St

Description:

Construction of street, Essentia project Funding Source: Regional Exchange District \$ 6,650,000 M 6th Ave E Construction Project #106

Project Title:

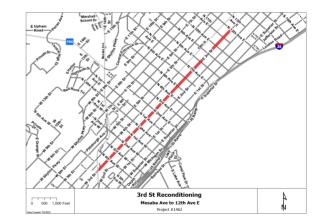
3rd St, Mesaba Ave to 12th Ave E

Description:

Recondition street

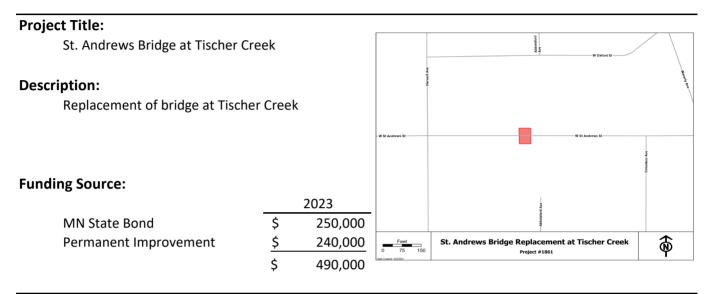
Funding Source:

	 2023
Federal Traffic Funds	\$ 1,400,000
MSA	\$ 3,000,000
	\$ 4,400,000



City of Duluth 2023-2027 Capital Improvement Plan

Street Improvement & Bridge Projects



Project Title:

Lincoln Park Safe Routes to School

Description:

Funding Source:

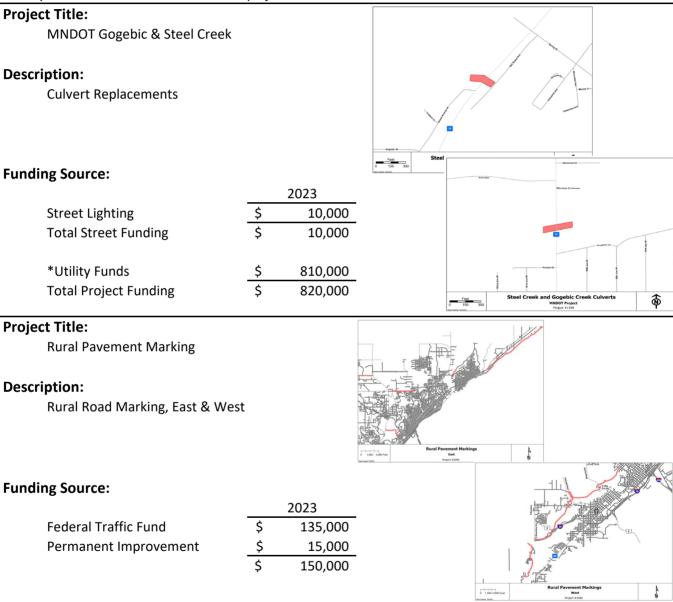
Safe Route to School



City of Duluth 2023-2027 Capital Improvement Plan

Street Improvement & Bridge Projects

* Utility Funds included to show total cost of project but detailed out in Utilities section.



City of Duluth 2023-2027 Capital Improvement Plan

Street Improvement & Bridge Projects

* Utility Funds included to show total cost of project but detailed out in Utilities section.

Project Title:

W. Superior St., Michigan St to Carlton St

Description:

Description: Design Phase in 2023			Predirect I/W Predirect I/W B B B B B B B B B B B B B B B B B B B
Funding Source:			
	2	023 & 2026	
Federal Traffic Funds	\$	27,399,000	
Local Sales Tax (.5%)	\$	4,400,000	
Street Lighting	\$	165,000	Carton St
Total Streets Funding	\$	31,964,000	Feet W Superior St Reconstruction 0 259:500 1,000 Name Content 3/20120 Project #2104
*Utility Funds	\$	2,035,000	
Total Project Funding	\$	33,999,000	

Street Improvement & Bridge Projects

Project Title:

Street Preservation Projects

2023 Project Goal: 11.55 miles of Street improvements

Description:

Various Locations: Annual preservation projects are determined on critieria outlined in the City's Street Improvement Program.

Funding Source:

Federal	\$ 1,400,000
MN State Aid (MSA)	\$ 4,993,046
Local Sales Tax	\$ 6,850,000
Street System Mtce Fund	\$ 900,000
Enterprise Funding	\$ 1,953,000
	\$ 16,096,046

2023 Street Preservation Plan

2023 Segments

Ramsey St, Central Av - 51st AW W 6th St, 55th AW - 57th AW Devonshire St, Atlantic Av- dead end westerly Airport Blvd- Rice Lake Rd to Haines Rd Venture Avenue- Airport Rd to Airport Blvd Harbor Drive and 5th Ave W 1st Ave E, from Superior St to 3rd St 3rd Ave E, from 2nd St alley to 2nd St Chester Park Dr alley, from 17th AE to 18th AE Grand View Ave, from 18th AE to Kent Rd E 4th St, from Hawthorne Rd - Old Howard Mill Rd Old Howard Mill Rd, N 36th AE - E 4th St 36th AE, from Crescent View Ave to Old Howard Mill Rd Redwing St, Woodland Av-Maxwell Av Alden Ave, Redwing St - Faribault St Chip Seal various locations Engineering Contingency

Total \$ 7,700,000

2023

City of Duluth 2023-2027 Capital Improvement Plan

Street Improvement & Bridge Projects

Project Title: continued

Street Preservation Projects 2023 Project Goal: 11.55 miles of Street improvements

Other City Projects in 2023:

Raleigh St, N 59th AW-Grand Ave	\$ 2,402,000
3rd St, Mesaba Av - 12th Av E	\$ 4,400,000
Lincoln Park Safe Routes to School	\$ 393,046
Brighton Beach Road Construction	\$ 1,201,000
	\$ 8,396,046

Total 2023 Miles	11.55
Total 2023 Construction Cost	\$14,486,441
Maint, Engineering & Contingency Cost	<u>\$1,609,605</u>
Total 2023 Costs	\$16,096,046

City of Duluth 2023-2027 Capital Improvement Plan

Street Improvement & Bridge Projects

Project Title:

MNDOT ADA upgrades along I-35 ramps 68th Ave W to 26th Ave E (City Match)

Description:

ADA Ramp and sidewalk work adjacent to the I35 cooridor, city match.

Funding Source:

State



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Project Title:

Garfield Ave and Port Terminal Reconditioning Engineering NHS Federal 2025 project

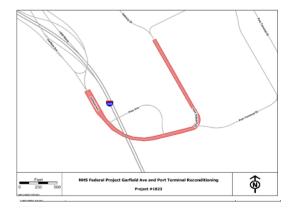
Description:

Reconditioning of street post TPI

Funding Source:

Federal Traffic Funds	
MSA	

2024	& 2025
\$	360,000
\$	100,000
\$	460,000



City of Duluth 2023-2027 Capital Improvement Plan

Street Improvement & Bridge Projects

Project Title:

Railroad Street: Canal Park Dr to 5th Ave W

Description:

Reconditioning road post TPI

Funding Source:								
		2025						
Federal Traffic Funds	\$	1,480,000						
MSA	\$	370,000						
Street Lighting	\$	250,000						
	\$	2,100,000						



Project Title:

4th Street, Mesaba to 6th Ave E

Description:

Reconstruct road after utility replacements

Funding Source:

MSA

2025 Ś 2,500,000



City of Duluth 2023-2027 Capital Improvement Plan

Street Improvement & Bridge Projects

Project Title:

London Rd 26th Ave E to 60th Ave E (MNDOT)

Description:

Coordinate with MNDOT for reconditioning of London Rd (MN 61)

Funding Source:

	 2026
Federal Traffic Funds	\$ 1,480,000
MSA	\$ 1,645,000
Local Sales Tax (.5%)	\$ 625,000
	\$ 3,750,000



Project Title:

Mesaba Ave Turn Lane/Signal 1st St (MNDOT)

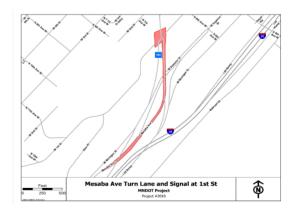
Description:

Traffic flow upgrades.

Funding Source:

Street Lighting Fund

2026 \$ 250,000



City of Duluth 2023-2027 Capital Improvement Plan

Street Improvement & Bridge Projects

Project Title:

St. Marie St., Campus Connector Shared Use Path & Street

Description:

Widening road for shared use path

Funding	Source:
---------	---------

Federal Traffic Funds MSA

 2026
\$ 384,091
\$ 2,400,000
\$ 2,784,091



Project Title:

Central Entrance Reconstuction (MNDOT)

Description:

Total reconstruction of roadway

Funding Source:

	_	2027		
Federal	_	\$	1,000,000	
MSA		\$	1,300,000	
Street Lighting		\$	250,000	
		\$	2.550.000	



City of Duluth 2023-2027 Capital Improvement Plan

Street Improvement & Bridge Projects

Project Title:

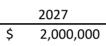
Grand Ave Reconditioning

Description:

Reconditioning of Grand Ave, Carlton St to 59th Ave W

Funding Source:

MSA





Capital Utility Projects Summary

Description:

Utility projects within the five year capital improvement plan primarily focus on the continued rehabilitation and replacement of aging infrastructure, with a large 5 year investment in replacing all remaining lead service lines in the water distribution system.

Operating Cost Implications of 2023 Approved Projects:

The Water Fund projects are for replacement and rehabilitation of the water system to increase system reliability, with an emphasis on lead service line replacement, and will have no operating expense impact. The Gas Fund projects will have very little operating expense impact with the exception of the gas main extensions, which will have minimal maintenance and corrosion protection costs offset by new customer account revenue. Sanitary Sewer projects for rehabilitation and relining will provide future savings to sanitary sewer treatment costs through a reduction of inflow and infiltration flows. Stormwater projects will result in indirect savings through cost avoidance of surface water damage.

Project	2023	2024	2025	2026	2027	Total
Water	17,192,000	16,556,000	13,300,000	13,180,000	19,287,500	79,515,500
Gas	2,300,000	2,960,000	2,690,000	2,790,000	2,190,000	12,930,000
Sewer	2,250,000	2,550,000	2,450,000	3,400,000	2,456,000	13,106,000
Stormwater	2,150,000	2,655,000	2,900,000	3,700,000	3,400,000	14,805,000
Total	23,892,000	24,721,000	21,340,000	23,070,000	27,333,500	120,356,500
Funding	2023	2024	2025	2026	2027	Total
Water Revenue Bonds	5,100,000	5,100,000	5,100,000	5,100,000	5,100,000	25,500,000
Grant Fund	8,400,000	8,400,000	4,900,000	4,900,000	4,900,000	31,500,000
Water - Current Revenue	3,692,000	3,056,000	3,300,000	3,180,000	9,287,500	22,515,500
Gas - Current Revenue	2,300,000	2,960,000	2,690,000	2,790,000	2,190,000	12,930,000
Sewer - Current Revenue	2,250,000	2,550,000	2,450,000	3,400,000	2,456,000	13,106,000
Stormwater - Current						
Revenue	2,150,000	2,655,000	2,900,000	3,700,000	3,400,000	14,805,000
Total	23,892,000	24,721,000	21,340,000	23,070,000	27,333,500	120,356,500

Water Capital Projects

Description:

The proposed water projects over the next five years include updating aging infrastructure by replacing those distribution mains with a high number of recurring leaks. Rehabilitation of primary transmission lines and pump station upgrades will increase system reliability to meet water demand. Significant improvements are required at the Lakewood Water Treatment Plant (WTP). Built in 1975, this aging facility requires renovation of electrical systems as well as structural repairs to both the treatment plant and pump building. Starting in 2023, the City will pursue grant and debt funding to replace lead service lines to proactively meet the federal mandates to eliminate lead in drinking water.

Project	2023	2024	2025	2026	2027	Total
WTP Resiliency Grant	3,500,000	3,500,000	-	-	-	7,000,000
WTP Resiliency Grant Match Woodland Pump Station	750,000	-	-	-	-	750,000
(design)	250,000	-	-	-	-	250,000
Gogebic & Steel Creeks (MNDOT Coordination) Morris Thomas Rd (SLC	320,000	-	-	-	-	320,000
Coordination) Lead Service Replacement	1,100,000	-	-	-	-	1,100,000
Project (49% Grant Funded) If Awarded Raleigh St, 59th Ave W to	10,000,000	10,000,000	10,000,000	10,000,000	10,000,000	50,000,000
Grand Devonshire St, Atlantic to	702,000	-	-	-	-	702,000
West End	120,000	-	-	-	-	120,000
First Ave E, Superior St to 3rd St Alley	240,000	-	-	-	-	240,000
Chester Park Alley W Superior St Reconstruction,	135,000	-	-	-	-	135,000
23-Design	75,000	-	-	750,000	-	825,000
Solids Removal @ Water Plant Fascia Repairs @ Pump	-	500,000	-	-	-	500,000
Building	-	100,000	-	-	-	100,000
College Ave, Faye to Lawn	-	450,000	-	-	-	450,000
Chambersburg Dead End	-	486,000	-	-	-	486,000

Water Capital Projects

Project Continued	2023	2024	2025	2026	2027	Total
Far East Superior St						
Reconnections (remove						
services from transmission						
line)	-	300,000	300,000	700,000	-	1,300,000
Ideal St, Swan Lake to Ecklund Upper Lakeside Tank	-	720,000	-	-	-	720,000
Replacement	-	500,000	-	-	-	500,000
24th Ave W, 3rd to 7th St 4th St Water Main, 6th Ave E to Mesaba (Design &	-	-	450,000	-	-	450,000
Construction)	-	-	1,300,000	1,100,000	-	2,400,000
40th Ave W (SLC coordination) WTP Building & Structual	-	-	600,000	-	-	600,000
Repairs	-	-	650,000	-	-	650,000
Flocculator & Sedimentation						
Tank Repairs	-	-	-	530,000	-	530,000
Mesaba Ave Bridge (MNDOT						
Coordination)	-	-	-	100,000	-	100,000
Rapid Mix Tank Upgrades	-	-	-	-	280,000	280,000
Filter #6	-	-	-	-	1,800,000	1,800,000
Duluth Heights Arlington Pump Station, Central Entrance (MNDOT	-	-	-	-	1,000,000	1,000,000
Coordination) Central Entrance Feed Pipe	-	-	-	-	1,800,000	1,800,000
(MNDOT Coordination)	-	-	-	-	2,050,000	2,050,000
6th Ave E, 3rd St to 6th St	-	-	-	-	157,500	157,500
Upgrade 5 water Filters	-	-	-	-	2,200,000	2,200,000
Total	17,192,000	16,556,000	13,300,000	13,180,000	19,287,500	79,515,500
Funding	2023	2024	2025	2026	2027	Total
Grant Funded	8,400,000	8,400,000	4,900,000	4,900,000	4,900,000	31,500,000
Water Improvement Bonds	5,100,000	5,100,000	5,100,000	5,100,000	5,100,000	25,500,000
Water - Current Revenue	3,692,000	3,056,000	3,300,000	3,180,000	9,287,500	22,515,500
Total	17,192,000	16,556,000	13,300,000	13,180,000	19,287,500	79,515,500

Natural Gas Capital Projects

Description:

The proposed gas projects over the next five years include the continued extension of the system into unserved areas and the relocation of gas meters due to code requirements. Other significant costs include projects to replace existing thin wall plastic mains and older steel mains where leaks occur.

Project	2023	2024	2025	2026	2027	Total
Blanket Project	1,650,000	1,650,000	1,650,000	1,650,000	1,650,000	8,250,000
EFV/meter relocations						
/bollards	500,000	500,000	500,000	500,000	500,000	2,500,000
W Superior St Reconstruction,	10,000			100,000		110,000
23-Design	10,000	-	-	100,000	-	-
Building shell at Stora Enso	-	250,000	-	-	-	250,000
3 rd Street, Vernon, 2 nd Street		200.000				200.000
Alley	-	200,000	-	-	-	200,000
20 th Avenue West,23 rd Avenue						
West, 10 th Street	-	-	500,000	500,000	-	1,000,000
MnDot Central entrance, 8		222.000				222.222
inch plastic replacement	-	320,000	-	-	-	320,000
Patch contract	10,000	10,000	10,000	10,000	10,000	50,000
Street projects	30,000	30,000	30,000	30,000	30,000	150,000
Gogebic culverts with MNDOT	100.000					400.000
	100,000	-	-	-	-	100,000
Total	2,300,000	2,960,000	2,690,000	2,790,000	2,190,000	12,930,000
						_
Funding	2023	2024	2025	2026	2027	Total
Gas - Current Revenue	2,300,000	2,960,000	2,690,000	2,790,000	2,190,000	12,930,000
Total	2,300,000	2,960,000	2,690,000	2,790,000	2,190,000	12,930,000

Sanitary Sewer Capital Projects

Description:

The proposed sanitary sewer projects over the next five years focus on the continued lining or rehabilitation of leaking pipes and the reconstruction of sanitary sewer lift stations located throughout the city.

Project	2023	2024	2025	2026	2027	Total
Morris Thomas Rd (SLC						
Coordination)	100,000	-	-	-	-	100,000
W Superior St Reconstruction,						
23-Design	50,000	-	-	500,000	-	550,000
Miscellaneous Street Projects	100,000	100,000	100,000	100,000	100,000	500,000
Lift Station Rehabilitation	450,000	450,000	450,000	450,000	450,000	2,250,000
Manhole Rehabilitiation	50,000	50,000	50,000	50,000	50,000	250,000
City Wide Sanitary Sewer						
Lining	1,500,000	1,950,000	1,850,000	1,850,000	1,850,000	9,000,000
Cental Entrance, Blackman to						
Anderson.	-	-	-	450,000	6,000	456,000
Total	2,250,000	2,550,000	2,450,000	3,400,000	2,456,000	13,106,000
					-	
Funding	2023	2024	2025	2026	2027	Total
Sewer - Current Revenue	2,250,000	2,550,000	2,450,000	3,400,000	2,456,000	13,106,000
Total	2,250,000	2,550,000	2,450,000	3,400,000	2,456,000	13,106,000

Stormwater Capital Projects

Description:

The proposed stormwater projects over the next five years include continued replacement of failing storm sewer lines and large culverts. Reconstruction of various stormwater infrastructure along numerous creeks and streets comprise a large portion of our plan to ensure the City is compliant with our MS4 Permit. Significant costs will occur in the repair and replacement of storm sewers in steep slope areas that discharge into streams located throughout the city.

Project	2023	2024	2025	2026	2027	Total
40th Ave West - SLC Project	-	150,000	-	-	-	150,000
Annual Manhole Adjustments	50,000	50,000	75,000	75,000	75,000	325,000
Misc. Small Scale projects	145,000	175,000	175,000	175,000	175,000	845,000
Annual CIPP Lining	300,000	300,000	300,000	300,000	300,000	1,500,000
Annual SIP Coordination	750,000	900,000	900,000	900,000	900,000	4,350,000
Creek Tunnel Repairs TBD	-	350,000	350,000	350,000	350,000	1,400,000
Brewery Creek 5th St Alley	150,000	-	-	-	-	150,000
Critical Culvert/Crossing Repairs		300,000	300,000	300,000	300,000	1,200,000
	-	300,000	300,000	-	-	
Citywide Storm Improvements Citywide Culvert & Ditch	-	-	-	300,000	400,000	700,000
Repairs Block Long Projects Citywide Pipe Repairs & Steep	-	-	125,000	200,000	200,000	525,000
Slope "down drains"	200,000	200,000	250,000	250,000	250,000	1,150,000
FEMA Outfall Unreimbersed						_,,
Overruns	35,000	-	-	-	-	35,000
Gogebic Creek CIPP &						
Improvements	385,000	-	-	-	-	385,000
Green Infrastructure Grant Match - TMDL Impaired						
Watersheds	-	-	100,000	200,000	300,000	600,000
Irving Park - Keene Creek GLC					,	,
Grant Match	-	80,000	-	-	-	80,000
Morris Thomas Rd with SLC Miller Creek Down Drain w Cl	20,000		-	-	-	20,000
US ACOE Grant Match	60,000	-	-	-	-	60,000
W Superior St Reconstruction,						
23-Design	50,000	-	-	500,000	-	550,000

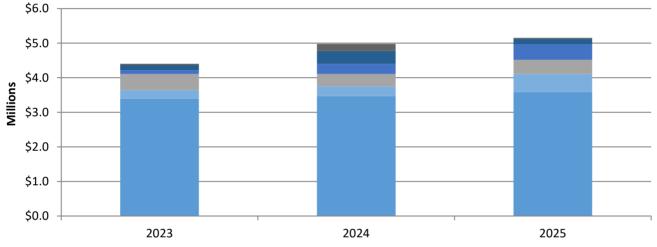
Project Continued	2023	2024	2025	2026	2027	Total
Park Point - Phase 2 Sump						
Pump Laterals	-	150,000	-	-	-	150,000
Storm SWPPP Document						
Update	-	-	25,000	-	-	25,000
Stream TMDL E.coli Studies -						
MS4 Permit Compliance	-	-	150,000	150,000	150,000	450,000
TMDL Action Plans Document -						
Next permit cycle	-	-	150,000	-	-	150,000
US Steel Creek Storm Sewer						
Replacement	5,000	-	-	-	-	5,000
Total	2,150,000	2,655,000	2,900,000	3,700,000	3,400,000	14,805,000
Funding	2023	2024	2025	2026	2027	Total
Stormwater - Current						
Revenue	2,150,000	2,655,000	2,900,000	3,700,000	3,400,000	14,805,000
Total	2,150,000	2,655,000	2,900,000	3,700,000	3,400,000	14,805,000

Stormwater Capital Projects

Capital Equipment Plan

Three Year Proposed Equipment Plan:

The objective of the City's three-year capital equipment plan is to identify equipment needs, determine financial impacts, prioritize requests, and develop a comprehensive financial plan. The City has developed a viable multi-year capital equipment plan which is achievable within expected available resources. \$14.54 million in equipment purchases are proposed in this plan for the period of 2023 through 2025. Of that total, \$10.46 million of equipment will be financed using bond proceeds and the balance of \$4.08 million will be paid for using utility revenues and street lighting property tax levy. Shown in the chart below are the various funding sources by year for the plan.



[■] City of Duluth/Bond ■ Water Fund ■ Gas Fund ■ Sanitary Sewer Fund ■ Stormwater Fund ■ Street Lighting

_	2023	2024	2025	Total
City of Duluth/Bond	3,400,000	3,472,000	3,585,000	10,457,000
Water Fund	245,200	277,000	520,300	1,042,500
Gas Fund	462,500	357,500	413,700	1,233,700
Sanitary Sewer Fund	104,200	293,100	439,100	836,400
Stormwater Fund	148,100	370,500	170,000	688,600
Street Lighting	42,000	210,000	25,000	277,000
Total Plan	4,402,000	4,980,100	5,153,100	14,535,200

Capital Equipment Plan

2023 Proposed Equipment:

The City's proposed 2023 capital equipment plan includes \$4.4 million for capital equipment purchases, of which \$3.4 million will be financed using bond proceeds and the remaining \$1.00 million will be paid for from utility revenues and the street lighting property tax levy.

For 2023, the City is proposing bonding for rolling stock purchases in the amount of \$1.68 million comprised of Fire vehicles and equipment totaling \$120,000; Construction Services vehicles and equipment totaling \$30,000; Police vehicles and equipment totaling \$554,600; Park Maintenance vehicles and equipment totaling \$137,000; Parks and Rec vehicles and equipment totaling \$33,400; Street Maintenance vehicles and equipment totaling \$800,000. For 2023 the City is also proposing bonding for non-rolling stock equipment in the amount of \$1.73 million for technology improvements and replacements and Fire equipment.

The breakdown of equipment purchases for the utility funds in 2023 includes \$143,000 for non-rolling stock equipment and \$859,000 for rolling stock vehicles for a total of \$1,002,000 in 2023; to be paid for using utility revenues and the street lighting property tax levy.

City of Duluth 2023 - 2025 Capital Equipment Program

City of Duluth Rolling Stock Vehicles

	2023	2024	2025	Total
Fire Department				
Vehicles and Equipment	120,000	95,000	150,000	365,000
Subtotal Fire Department	120,000	95,000	150,000	365,000
Construction Services				
Vehicles and Equipment	30,000	-	-	30,000
Subtotal Construction Services	30,000	-	-	30,000
Police Department				
Vehicles and Equipment	554,600	605,000	600,000	1,759,600
Subtotal Police Department	554,600	605,000	600,000	1,759,600
Park Maintenance				
Vehicles and Equipment	137,000	250,000	400,000	787,000
Subtotal Park Maintenance	137,000	250,000	400,000	787,000
Parks and Rec				
Vehicles and Equipment	33,400	40,000		73,400
Subtotal Parks Department	33,400	40,000	ļ	73,400
Street Maintenance				
Vehicles and Equipment	800,000	950,000	600,000	2,350,000
Subtotal Street Maintenance	800,000	950,000	600,000	2,350,000
Library				
Vehicles and Equipment	-	-	25,000	25,000
Subtotal Library	-	-	25,000	25,000
Transportation Engineering			_	
Vehicles and Equipment	-	34,000	40,000	74,000
Subtotal Transportation Engineering	-	34,000	40,000	74,000
Rolling Stock Bond Total	1,675,000	1,974,000	1,815,000	5,464,000

							6-year
Item Description	2023	2024	2025	2026	2027	2028	total
Construction Svcs SUVs	650	725	900	1,600	1,600	1,625	7,100
Fire Marked Squads (2) Avg	3,875	5,950	5,175	2,450	2,350	2,250	22,050
Park Maintenace Pickup	2,175	600	1,050	1,625	2,250	2,975	10,675
Park Maintenace Mower	850	2,425	1,325	1,625	3,400	1,625	11,250
Park Maint Snow Blower	1,550	4,575	2,175	2,800	5,125	5,050	21,275
Parks and Rec Pickup	2,175	600	1,050	1,625	2,250	2,975	10,675
Police SUV Squads (10) Avg	3 <i>,</i> 875	5,950	5,175	2,450	2,350	2,250	22,050
Streets Plow Trucks (2) Avg	8 <i>,</i> 875	16,725	11,875	15,175	33,200	25,025	110,875
Street Maint Wheel Loader	2,850	5,375	4,050	12,025	9,325	13,125	46,750
PW&U Welder	525	525	550	850	875	875	4,200
PW&U Pickups (3) Avg	2,175	600	1,050	1,625	2,250	2,975	10,675
PW&U Utility Vans (4) Avg	1,150	950	350	1,075	1,800	2,725	8,050
PW&U SUV	650	725	900	1,600	1,600	1,625	7,100
PW&U Excavator	1,025	1,600	2,175	2,250	3,450	7,825	18,325
PW&U Step Van	1,550	1,850	2,175	2,250	2,875	2,300	13,000
PW&U Service Body (2) Avg	3,375	8,825	9,850	7,850	8,050	8,625	46,575

Estimated Operating Costs for 2023 Rolling Stock Vehicles

City of Duluth 2023 - 2025 Capital Equipment Program

City of Duluth Rolling Stock Vehicle Goals*

*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

Fire Department - Two Crew Cap Rapid Repsonse Vehicles

Description:

A light response vehicle is used for emergency response purposes and so reduces wear and tear on an expensive pumper aparatus.

Funding Source:

Capital Equipment Bond

City Priority Strategic Alignment:

City Priority Safe and Secure Community Definition

FY 2023

Service Response: Provides for a well-planned, effective and prompt response to emergencies of all kinds, including individual calls for service, fires, public safety threats and natural disasters

Construction Services - Inspector Vehicle

Description:

Used for Inspectors to visit construction sites where Inspectors spend over 80% of their time.

Funding Source:	FY 2023
Capital Equipment Bond	30,00

City Priority Strategic Alignment:

City Priority

Definition

Livable Neighborhoods and Affordable HolDevelopment/Redevelopment: Encourage and support strategically planned, well-designed and uniformly regulated mixeduse development and redevelopment, enhancing its desirability as a great place to live and work







City of Duluth 2023 - 2025 Capital Equipment Program

City of Duluth Rolling Stock Vehicle Goals*

*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

Police Department - Police Vehicles

Description:

Annual police vehicle replacement is required for overall police fleet sustainability. The Duluth Police Dept. needs to ensure our police vehicles are safe, efficient and functional in order to meet the expectations of our community.



Funding Source:

Capital Equipment Bond

554,600

FY 2023

Fun Fact: The DPD will travel approximately 1.5 million miles annually.

City Priority Strategic Alignment:

<u>City Priority</u> Safe and Secure Community

Definition

Safety Presence: Fosters a feeling of personal safety through a visible and approachable public safety presence, proactive prevention, community care-taking and education

Park Maintenance - 2007 Ford F250

Description:

This truck is used for hauling tools, plants, and supplies along with crew members for parks and trails work. The lift gate on the back allows staff to safely load heavy cargo into the bed.

Funding Source:

40.000

Capital Equipment Bond

46,000

FY 2023

City Priority Strategic Alignment:

<u>City Priority</u> Infrastructure

Definition

Facilities: Continuously improve and invest in a well-maintained, safe and effective public infrastructure network and accessible, efficient, adequately regulated city facilities

City of Duluth 2023 - 2025 Capital Equipment Program

City of Duluth Rolling Stock Vehicle Goals*

*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

FY 2023

Definition

Park Maintenance - Toro Groundsmaster Ball Field

Mower Description:

This equipment is a hydrolically-driven turf mower, specifically designed for cutting athletic turf on baseball, softball, and soccer field.

Funding	Source:
---------	---------

Capital Equipment Bond 56,000

City Priority Strategic Alignment:

<u>City Priority</u> Green Space and Energy Conservation

Open Space Development: Design, develop and enhance its parks, trails, open spaces and recreation facilities, ensuring they are sustainable, convenient, safe, accessible, attractive and well-maintained

Park Maintenance - Two Snoquip Snowblowers

Description:

These are the snowblower heads for the trackless sidewalk cleaners. Equipment allows for continued operation of snow removal when another unit is broken or damaged.

Funding Source:	FY 2023
Capital Equipment Bond	35,000

City Priority Strategic Alignment:

<u>City Priority</u> Green Space and Energy Conservation <u>Definitio</u>n

Open Space Development: Design, develop and enhance its parks, trails, open spaces and recreation facilities, ensuring they are sustainable, convenient, safe, accessible, attractive and well-maintained

75



City of Duluth 2023 - 2025 Capital Equipment Program

City of Duluth Rolling Stock Vehicle Goals*

*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

Parks and Rec - Crewcab 1/2-Ton Pickup with Topper

Description:

This truck will be used daily for mobile rec programming to deliver our programs to parks throughout our community, as well as bringing 'parks' to schools, community events, libraries, and youth serving agencies.

Funding Source:	FY 202

Capital Equipment Bond

City Priority Strategic Alignment:

<u>City Priority</u> Green Space and Energy Conservation

Definition

Environmental Awareness: Encourages connection to our natural world through education and increased awareness regarding alternative mobility options, "green practices", energy efficiency, and resource conservation.

Street Maintenance - Plow Truck with Sander Insert

Description:

Plow trucks are used for snow plowing, sanding of roads, hauling blacktop, gravel, sand, salt, and other materials.

Funding Source:

Capital Equipment Bond

470,000

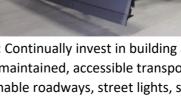
FY 2023

City Priority Strategic Alignment:

<u>City Priority</u> Infrastructure

Definition

Transportation: Continually invest in building and improving a welldesigned, well-maintained, accessible transportation system of safe and sustainable roadways, street lights, sidewalks and bridges







City of Duluth 2023 - 2025 Capital Equipment Program

City of Duluth Rolling Stock Vehicle Goals*

*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

Street Maintenance - Wheeled Loader

Description:

This piece of equipment loades salt and sand into our plow trucks.

Funding Source:

Capital Equipment Bond

City Priority Strategic Alignment:



<u>City Priority</u>	
Safe and Secure Community	

Definition

FY 2023

Transportation: Designs and constructs a safe transportation network that is well maintained, accessible and enhances traffic flow for all types of mobility options.

Street Maintenance - Traffic Paint Truck

Description:

Paints traffic lines on city streets.

Funding Source:

Capital Equipment Bond

FY 2023

240,000



City Priority Strategic Alignment:

<u>City Priority</u>	Definition
Safe and Secure Community	Transportation: Designs and constructs a safe transportation
	network that is well maintained, accessible and enhances traffic
	flow for all types of mobility options.

City of Duluth 2023 - 2025 Capital Equipment Program

	2023	2024	2025	Total
IT				
Life Cycle Projects	1,275,000	770,000	875,000	2,920,000
Innovation Projects	50,000	555,000	455,000	1,060,000
Subtotal IT	1,325,000	1,325,000	1,330,000	3,980,000
Fire				
Rope rescue equipment	-	20,000	-	20,000
Personal Protection Equipment	65,000	68,000	75,000	208,000
Large Diameter Hose	-	-	75,000	75,000
SCBA	325,000	-	-	325,000
Thermal Imaging Camera	-	-	42,500	42,500
Medical Bags	10,000	-	-	10,000
Subtotal Fire	400,000	88,000	192,500	680,500
Police				
Police Equipment	-	25,000	192,500	217,500
Subtotal Police	-	25,000	192,500	217,500
Transportation Engineering				
Concrete Saw	-	-	20,000	20,000
J-Barrier Picker	-	-	5,000	5,000
Engineering GPS Units	-	60,000	30,000	90,000
Subtotal Transportation Engineering	-	60,000	55,000	115,000
Non-Rolling Stock Bond Total	1,725,000	1,498,000	1,770,000	4,993,000

City of Duluth Non-Rolling Stock Equipment

Item Description	2023	2024	2025	2026	2027	2028	6-year total
Police Video Consolidation	400,000	400,000	400,000	400,000	400,000	400,000	2,400,000
Network Equipment	30,000	20,000	30,000	20,000	20,000	30,000	150,000
Police RMS System	135,000	150,000	150,000	150,000	150,000	150,000	885,000
ARMER Radio Replacements	20,000	20,000	20,000	20,000	20,000	20,000	120,000
Document Mgt	70,000	70,000	70,000	100,000	100,000	100,000	510,000
Security Regulations	10,000	10,000	10,000	10,000	50,000	50,000	140,000
Knox Box Replacements	-	5,000	5,000	5,000	5,000	5,000	25,000
TRAKiT Replacement	-	20,000	20,000	25,000	25,000	-	90,000
Atty File Management	19,500	21,500	23,500	25,500	27,500	29,500	147,000
Community Center Technology	100,000	100,000	100,000	100,000	100,000	100,000	600,000
Library Scan and Fax	1,200	1,200	1,200	1,200	1,200	1,200	7,200
Vehicle Telematics	-	100,000	100,000	100,000	100,000	100,000	500,000

Operating Costs for Non Rolling Stock Equipment

City of Duluth 2023 - 2025 Capital Equipment Program

City of Duluth Non-Rolling Stock Equipment

IT - Life Cycle Projects

Description:

Technology solutions have a usable and effective life span. Life cycle replacement projects are designed to maintain functionality and user productivity through acquiring, tracking, supporting and decommissioning existing technology solutions.

Life Cycle Project Goals:	2023-2025
Radio Replacements	450,000
Enterprise Wide PC/Laptop Replacements	700,000
Core/Compute Switch Replacement	75,000
Camera System Hardware Replacements	60,000
Pictometry/Lidar Imagery	45,000
Network Equipment Replacements	925,000
Security Regulations	75,000
Backup Server Replacements	30,000
Priority Two Storage	50,000
Vehicle Telematics	400,000
Conference Room Technology Needs	50,000
Street Maintenance Sign Printer	10,000
Fire Video Conferencing	50,000
Total	2,920,000
*estimated project costs	



City Priority Strategic Alignment: City Priority

Innovation and Excellence in Service

Definition

Customer Service: Ensures timely and effective two-way communication with internal customers, residents, and businesses providing equal access to information encouraging input from all areas of the organization and the community at large



Funding Source:

Capital Equipment Bond

2,920,000

Fun Fact: The City hosts over 5,000 network devices and more than 250 applications and integrations across 42 City facilities.

City of Duluth 2023 - 2025 Capital Equipment Program

City of Duluth Non-Rolling Stock Equipment

IT - Innovation Projects

Description:

Innovation projects encompass the creation, development and/or implementation of a new product, process or service, with the aim of aligning technology projects to the City wide organizational goals.



Fun Fact: Professionals spend 5 – 15 percent of their time reading information, but up to 50 percent looking for it.

Innovation Project Goals: ITSC Project Planning Document Mgt PC / Peripheral Adds Total	2023-2025 800,000 250,000 10,000 \$,060,000	*estimated project costs
Funding Source: Capital Equipment Bond City Priority Strategic Alignment:	1,060,000	Fun Fact: In the US, there is a hacker attack every 39 seconds. The global average cost of a data breach is \$3.9 million. 95% of cybersecurity breaches are due to human error. Since COVID-19, the US FBI reported a 300% increase in reported cybercrimes.
<u>City Priority</u> Innovation and Excellence in Service	Definition Customer Service: Ensures timely and effective two-way communication with internal customers, residents, and businesses providing equal access to information encouraging input from all areas of the organization and the community at large	

City of Duluth 2023 - 2025 Capital Equipment Program

City of Duluth Non-Rolling Stock Equipment

Fire - Personal Protection Equipment

Description:

This equipment will be replaced in compliance with industry standards for cancer reduction and prevention.

Funding Source:

Capital Equipment Bond

65,000

FY 2023



Fun Fact: The jacket weighs up to 15 lbs and the pants weigh up to 30 lbs. That's why firefighters always wear suspenders. The knees have special material for all the crawling they do.

City Priority Strategic Alignment:



City Priority Safe and Secure Community

Definition

Service Response: Provides for a well-planned, effective and prompt response to emergencies of all kinds, including individual calls for service, fires, public safety threats and natural disasters

Fire - SCBA

Description:

A self-contained breathing apparatus (SCBA) is a respiratory device that contains and delivers breathable compressed air.

Funding Source:

Capital Equipment Bond

FY 2023

325,000

City Priority Strategic Alignment:

City Priority Safe and Secure Community

Definition

Service Response: Provides for a well-planned, effective and prompt response to emergencies of all kinds, including individual calls for service, fires, public safety threats and natural disasters

City of Duluth 2023 - 2025 Capital Equipment Program

City of Duluth Non-Rolling Stock Equipment

Fire - Medical Bags

Description:

Medical bags contain all of the necessary equipment needed by Fire Operations personnel for medical emergency calls including, patient airway management (including oxygen), pediatric care, trauma care (including a defibrillator), universal precautions (PPE), wound care (including an OB kit), and a morale booster pocket that contains small stuffed animals and stickers! The current bags are difficult if not impossible to decontaminate.

Funding Source:	FY 2023
Capital Equipment Bond	10,000

City Priority Strategic Alignment:

<u>City Priority</u> Safe and Secure Community

Definition

Service Response: Provides for a well-planned, effective and prompt response to emergencies of all kinds, including individual calls for service, fires, public safety threats and natural disasters

City of Duluth 2023 - 2025 Capital Equipment Program

	2023	2024	2025	Total
Water Fund				
Vehicles and Equipment	198,700	227,000	470,300	896,000
Non-Rolling Capital Equipment	46,500	50,000	50,000	146,500
Subtotal Water Fund	245,200	277,000	520,300	1,042,500
Gas Fund				
Vehicles and Equipment	404,500	307,500	363,700	1,075,700
Non-Rolling Capital Equipment	58,000	50,000	50,000	158,000
Subtotal Gas Fund	462,500	357,500	413,700	1,233,700
Sanitary Sewer Fund				
Vehicles and Equipment	84,900	273,100	419,100	777,100
Non-Rolling Capital Equipment	19,300	20,000	20,000	59,300
Subtotal Sanitary Sewer Fund	104,200	293,100	439,100	836,400
Stormwater Fund				
Vehicles and Equipment	128,900	350,500	150,000	629,400
Non-Rolling Capital Equipment	19,200	20,000	20,000	59,200
Subtotal Stormwater Fund	148,100	370,500	170,000	688,600
Street Lighting Fund				
Vehicles and Equipment	42,000	210,000	25,000	277,000
– Subtotal Street Lighting Fund	42,000	210,000	25,000	277,000
Utility Funds Total	1,002,000	1,508,100	1,568,100	4,078,200

Utility Funds Capital Equipment Summary

City of Duluth 2023 - 2025 Capital Equipment Program

City of Duluth Utilities Rolling Stock Vehicles

*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

Public Works and Utilities - Utility Engineering

Crewcab Pickup Truck

Description:

Project inspection vehicle, surveying, and utility marking.

Funding Source:

Water Fund		
Gas Fund		1
Sanitary Sewer Fund		
Stormwater Fund		
	Total	3

ility FY 2023 6,800 13,600 6,800 6,800 6,800 6,800 34,000

City Priority Strategic Alignment:

<u>City Priority</u> Infrastructure **Definition**

Transportation: Continually invest in building and improving a welldesigned, well-maintained, accessible transportation system of safe and sustainable roadways, street lights, sidewalks and bridges

Public Works and Utilities - Utility Operations

Welding Truck

Description:

The transport of materials and trailered equipment for utility repair and maintenance activities.

Funding Source:	_	FY 2023
Water Fund		7,000
Gas Fund		28,000
	Total	35,000

City Priority Strategic Alignment:

<u>City Priority</u> Infrastructure

Definition

Transportation: Continually invest in building and improving a welldesigned, well-maintained, accessible transportation system of safe and sustainable roadways, street lights, sidewalks and bridges



City of Duluth 2023 - 2025 Capital Equipment Program

City of Duluth Utilities Rolling Stock Vehicles

*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

FY 2023

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Public Works and Utilities - Customer Service

Four Service Vans

Description:

These replacements will be used for the installation of water and gas services and meters as well as provide natural gas appliance repairs.

Funding Source:

<u>City Priority</u> Infrastructure

Water Fund		30,400
Gas Fund		121,600
	Total	152,000

City Priority Strategic Alignment:



Definition
Utilities: Design, build, improve and proactively maintain a utility
infrastructure system that provides safe, affordable and reliable
water, sewer, storm drainage, natural gas, steam and hot water
services to the community

Public Works and Utilities - Utility Operations

Service Vehicle

Description:

Used to carry materials and tools to jobsites

Used to carry materials and tools to	Jobsites		- trate
Funding Source:	FY 2023		
Water Fund	4,100	1735	
Gas Fund	28,700	Contraction of the second seco	
Sanitary Sewer Fund	4,100		ALL ALL
Stormwater Fund	4,100		
	Total 41,000		

City Priority Strategic Alignment:

<u>City Priority</u>	Definition
Infrastructure	Utilities: Design, build, improve and proactively maintain a utility
	infrastructure system that provides safe, affordable and reliable
	water, sewer, storm drainage, natural gas, steam and hot water
	services to the community

City of Duluth 2023 - 2025 Capital Equipment Program

City of Duluth Utilities Rolling Stock Vehicles

*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

Public Works and Utilities - Utility Operations

Step Van

Description:

Transportation of employees, construction materials and mobile office while in the field.

Funding Source:

Water Fund	
Gas Fund	
Sanitary Sewer Fund	
Stormwater Fund	
Stormwater Fana	ιυιαι



City Priority Strategic Alignment:

<u>City Priority</u>	
Infrastructure	

Definition

FY 2023

Utilities: Design, build, improve and proactively maintain a utility infrastructure system that provides safe, affordable and reliable water, sewer, storm drainage, natural gas, steam and hot water services to the community

Public Works and Utilities - Utility Operations

Excavator

City Priority Infrastructure

Description:

Used for utility infrastructure maintenance and repairs.

Funding Source:	_	FY 2023
Water Fund		130,000
Gas Fund		30,000
Sanitary Sewer Fund		20,000
Stormwater Fund		20,000
	Total	200,000



City Priority Strategic Alignment:

Definition
Utilities: Design, build, improve and proactively maintain a utility
infrastructure system that provides safe, affordable and reliable
water, sewer, storm drainage, natural gas, steam and hot water
services to the community

City of Duluth 2023 - 2025 Capital Equipment Program

City of Duluth Utilities Rolling Stock Vehicles

*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

FY 2023

40,000

Public Works and Utilities - Utility Operations

3/4 Ton Pickup Truck with Plow

Description:

Servicing Sanitary Liftstations and clearing snow from other utility installations.

Funding Source:

Sanitary Sewer Fund



City Priority St

ty Priority Strategic Alignment:		
<u>City Priority</u>	<u>Definition</u>	
Infrastructure	Utilities: Design, build, im	
	infrastructure system that	

prove and proactively maintain a utility t provides safe, affordable and reliable water, sewer, storm drainage, natural gas, steam and hot water services to the community

Public Works and Utilities - Utility Operations

Service Truck

Description:

Used to carry materials and tools to jobsites

Funding Source:

Gas Fund

City Priority Strategic Alignment:

City Priority Infrastructure



Definition

FY 2023

Utilities: Design, build, improve and proactively maintain a utility infrastructure system that provides safe, affordable and reliable water, sewer, storm drainage, natural gas, steam and hot water services to the community

City of Duluth 2023 - 2025 Capital Equipment Program

City of Duluth Utilities Rolling Stock Vehicles

*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

Public Works and Utilities - Customer Service

4WD Passenger Vehicle

Description:

Used as a meter reading vehicle.

Funding Source:	_	FY 2023		
Water Fund		3,400		DULUTH TANDE
Gas Fund		30,600		
	Total	34,000	CERTIFICATION AND AND AND AND AND AND AND AND AND AN	Constant - Western

City Priority Strategic Alignment:

<u>City Priority</u>	Definition
Infrastructure	Utilities: Design, build, improve and proactively maintain a utility
	infrastructure system that provides safe, affordable and reliable
	water, sewer, storm drainage, natural gas, steam and hot water
	services to the community

Public Works & Utilities - Utility Operations

Welder

Description:

<u>City Priority</u> Infrastructure

Welding and joining water and gas pipes.

Funding Source:		FY 2023
Water Fund		3,000
Gas Fund		12,000
	Total	15,000

City Priority Strategic Alignment:



Demitton
Utilities: Design, build, improve and proactively maintain a utility
infrastructure system that provides safe, affordable and reliable
water, sewer, storm drainage, natural gas, steam and hot water
services to the community

Definition

City of Duluth 2023 - 2025 Capital Equipment Program

City of Duluth Utilities Rolling Stock Vehicles

*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

Public Works and Utilities - Street Light Pickup Truck	ting	
Description:		
Transportation of employees, materials office while in the field.	and mobile	
Funding Source:	FY 2023	
Street Lighting Fund	42,000	
City Priority Strategic Alignment:		
<u>City Priority</u>	Definition	
Infrastructure	Utilities: Design, build, improve and proactively maintain a utility infrastructure system that provides safe, affordable and reliable water, sewer, storm drainage, natural gas, steam and hot water services to the community	

City of Duluth 2023 - 2025 Capital Equipment Program

City of Duluth Other Non-Rolling Stock Equipment

Turbidity Meters	
Description:	
Water-quality meters that measure th suspended solid particles in water.	e amount of
Funding Source:	FY 2023
Water Fund	6,000
City Priority Strategic Alignment:	LiteL
<u>City Priority</u>	Definition
Infrastructure	Utilities: Design, build, improve and proactively maintain a util infrastructure system that provides safe, affordable and reliab water, sewer, storm drainage, natural gas, steam and hot wate services to the community

Valve Turner

Description:

This is used to turn water valves on and off.

Funding	Source:
---------	---------

Water Fund

FY 2023 18,000

City Priority Strategic Alignment:

<u>City Priority</u> Infrastructure Definition

Utilities: Design, build, improve and proactively maintain a utility infrastructure system that provides safe, affordable and reliable water, sewer, storm drainage, natural gas, steam and hot water services to the community

City of Duluth 2023 - 2025 Capital Equipment Program

City of Duluth Other Non-Rolling Stock Equipment

Public Works & Utilities - Utility O Hammer Impactor Description: Opening ground for utility repairs	peratio	ons
Funding Source:	-	FY 2023
Water Fund Gas Fund Sanitary Sewer Fund Stormwater Fund	Total	2,000 2,000 2,000 2,000 8,000
City Priority Strategic Alignment		



City Priority Strategic Alignment:

<u>City Priority</u>
Infrastructure

Definition

Utilities: Design, build, improve and proactively maintain a utility infrastructure system that provides safe, affordable and reliable water, sewer, storm drainage, natural gas, steam and hot water services to the community

Public Works & Utilities -	υτιπτγ υ	perations

Jumping Jack

Description:

Compacting dirt around utility digs.

Funding Source:		FY 2023
Water Fund		1,500
Gas Fund		1,500
Sanitary Sewer Fund		1,500
Stormwater Fund		1,500
	Total	6,000

City Priority Strategic Alignment:

City Priority Infrastructure

Definition

Utilities: Design, build, improve and proactively maintain a utility infrastructure system that provides safe, affordable and reliable water, sewer, storm drainage, natural gas, steam and hot water services to the community

City of Duluth 2023 - 2025 Capital Equipment Program

City of Duluth Other Non-Rolling Stock Equipment

Public Works & Utilities - Engineering

Trimble GPS

Description:

GPS Units are used for locating and recording above ground infrastructure.

Funding Source:	-	FY 2023
Water Fund		19,000
Gas Fund		54,500
Sanitary Sewer Fund		15,800
Stormwater Fund		15,700
	Total	105,000

City Priority Strategic Alignment:

<u>City Priority</u> Infrastructure <u>Definition</u>



Transportation: Continually invest in building and improving a welldesigned, well-maintained, accessible transportation system of safe and sustainable roadways, street lights, sidewalks and bridges