

# Annual Goals and Objectives

## 2015-2019 Consolidated Plan

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Economic Development	2015	2019	Non-Housing Community Development		Economic Development	CDBG: \$336,000	Jobs created/retained: 34 Jobs Businesses assisted: 8 Businesses Assisted
2	Tenant Based Rental Assistance	2015	2019	Homeless		Homelessness	HOME: \$115,000	Tenant-based rental assistance / Rapid Rehousing: 20 Households Assisted
3	Affordable Rental Housing	2015	2019	Affordable Housing Public Housing Non-Homeless Special Needs		Affordable Rental Housing	CDBG: \$400,000 HOME: \$17,000	Rental units constructed: 10 Household Housing Unit Rental units rehabilitated: 70 Household Housing Unit Other: 1 Other
4	Affordable Home Owner Housing	2015	2019	Affordable Housing		Affordable Owner Occupied Housing	CDBG: \$475,000 HOME: \$300,806	Homeowner Housing Rehabilitated: 12 Household Housing Unit
5	Community Public Facilities	2015	2019	Homeless Non-Homeless Special Needs Non-Housing Community Development		Communtly Structural Public Facilities	CDBG: \$408,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 5605 Persons Assisted

<b>6</b>	Neighborhood Revitalization	2015	2019	Non-Housing Community Development			CDBG: \$20,000	Other: 1 Other
<b>7</b>	Homelessness	2015	2019	Homeless			CDBG: \$161,168 ESG: \$183,432	Homeless Person Overnight Shelter: 1000 Persons Assisted Overnight/Emergency Shelter/Transitional Housing Beds added: 150 Beds Homelessness Prevention: 500 Persons Assisted
<b>8</b>	Public Services	2015	2019	Homeless Non-Housing Community Development		Public Services	CDBG: \$148,000	Public service activities other than Low/Moderate Income Housing Benefit: 19400 Persons Assisted

**Goals Summary Information**

## Goal Descriptions

<b>1</b>	<b>Goal Name</b>	Economic Development
	<b>Goal Description</b>	In 2008, the City of Duluth partnered with Duluth Local Initiatives Support Corporation to develop the Duluth At Work program. Duluth at Work is an innovative way to provide assistance to for-profit businesses by training participants with soft skills, practical training, and job specific training. Duluth At Work continues to work with a number of agencies that have relationships with area employers and continue to train prospective employees. In 2015, the city plans to work with SOAR Career Solutions, CHUM, Life House, and Community Action Duluth to accomplish employment goals. Also part of the Duluth at Work program is the Entrepreneur Fund who works with low income small business owners to grow/expand their business in a program called Growing Neighborhood Businesses.

2	<b>Goal Name</b>	Tenant Based Rental Assistance
	<b>Goal Description</b>	The Duluth HRA will oversee the administration of housing vouchers for homeless families under the HOME funded Tenant-Based Rental Assistance Program. The HRA provides in-kind services in the administration of the housing vouchers. In 2015, the Duluth HRA will be awarded HOME program funding for tenant based rental assistance for homeless individuals and families to secure permanent rental housing. Case management services will be provided to ensure housing stability.
3	<b>Goal Name</b>	Affordable Rental Housing
	<b>Goal Description</b>	The Housing and Resource Connection (HRC) will provide low interest and deferred loans for the rehab of rental properties within the City of Duluth. Owners can apply for low interest loans to renovate properties, which then must serve low to moderate income tenants, less than 80% of AMI based upon household size. Funding includes an existing revolving loan fund and State loans. Also, the Lutheran Social Services project called the Center For Changing Lives which is a development that would provide transitional and supportive rental units for youth in Duluth. The CDBG funding would be utilized for land acquisition at a site in the East Hillside neighborhood. Center City Housing, a Community Housing Development Organization, will continue to conduct predevelopment activities relating to assisting in meeting the affordable housing needs for Duluth, including research for "hardest to house", predevelopment activities for a new 50-unit building and new housing in the Health Care District.
4	<b>Goal Name</b>	Affordable Home Owner Housing
	<b>Goal Description</b>	The Housing Resource Connection (HRC) will provide low interest and deferred loans for the rehabilitation of single-family owner-occupied homes in Duluth. Funds will be used for emergency rehabs; homeowner rehab to address code deficiencies, lead paint hazards, energy efficiency; and for the rehab of acquired properties for sale to eligible homebuyers. Healthy home protocols will be used.

5	<b>Goal Name</b>	Community Public Facilities
	<b>Goal Description</b>	<p>Community Public Facility projects will include:</p> <ul style="list-style-type: none"> <li>• Installation of a commercial grade kitchen in the Washington Center (a community building utilized by non-profits programs, city programs, and community club).</li> <li>• Revitalization of two underutilized and blighted lots (Lincoln Park, West Duluth) to add community gardens, edible forests, and other food access and education activities.</li> <li>• Rehabilitation and renovation of the Central Hillside Center, where the Housing Resource Connection (housing provider collaborative of multiple agencies) is housed to make activities and programing more efficient and accessible.</li> </ul>
6	<b>Goal Name</b>	Neighborhood Revitalization
	<b>Goal Description</b>	<p>Implementation of the City's Citizen Participation Plan and strategic planning with the Community Development Target Areas to identify key implementation strategies. This activity will also work with the Community's At-Home in Duluth neighborhood program</p>
7	<b>Goal Name</b>	Homelessness
	<b>Goal Description</b>	<p>Services for homeless, transitional housing and supportive housing will be completed by agencies eligible for the Housing &amp; Stabilization benchmarks.</p>
8	<b>Goal Name</b>	Public Services
	<b>Goal Description</b>	<p>Public Services Activities will include:</p> <ul style="list-style-type: none"> <li>• Hunger Project is a coalition of three organizations offering food shelves and hot meals to prevent hunger and malnutrition among the lowest income of Duluth's residents.</li> <li>• Access to Primary Health Care Services will provide affordable health and dental care, health education, medical social work insurance enrollment assistance, behavioral health services, and assisted referrals for low income and moderate income uninsured and under-insured community members</li> <li>• JET Food Project will provide access to daily meals and snacks for 500+ youth ages 6-18 while also providing nationally-recognized job training skills that prepare teens for employment in the food service industry.</li> <li>• Basic Needs Center for Homeless Youth, through the Youth Drop-In Center will provide basic needs, referral services, independent living skills classes, and street outreach.</li> </ul>

