



**City of Duluth
Minnesota**

FY 2014 ACTION PLAN

***Consolidated Plan
for
Housing and
Community Development
FY 2010 – 2014***

***Adopted by the
Duluth City Council
(date TBD)***

FY 2014 Action Plan:
Consolidated Plan for
Housing and Community Development
FY 2010 - 2014
for the
City of Duluth, Minnesota

Adopted by the Duluth City Council:
Date TBD

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Fifth Program Year Action Plan

The CPMP Fifth Annual Action Plan includes the [SF 424](#) and Narrative Responses to Action Plan questions that CDBG, HOME, HOPWA, and ESG grantees must respond to each year in order to be compliant with the Consolidated Planning Regulations. The Executive Summary narratives are optional.

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General

Executive Summary

The Executive Summary is required. Include the objectives and outcomes identified in the plan and an evaluation of past performance.

Program Year 5 Action Plan Executive Summary:

The City of Duluth's 2014 Action Plan is the fifth year investment plan of the 2010-2014 Consolidated Plan for Housing and Community Development. The five-year Consolidated Plan outlines community development issues, partnerships and strategies to meet the needs of Duluth residents, principally those having low or moderate incomes.

The 2014 Action Plan outlines how the City plans to strategically invest federal resources to meet current challenges for low and moderate-income people. The Plan also highlights how Program Year 2014 funding will address a portion of the five-year Consolidated Plan goals.

The City of Duluth annually receives approximately \$2.8 million from three U.S. Department of Housing and Urban Development (HUD) programs:

Community Development Block Grant (CDBG);
HOME Investment Partnerships Program (HOME); and
Emergency Solutions Grant (ESG)

1. Community Development Block Grant Program - \$2.26 million

Community Development Block Grant (CDBG) funds must address one of three national objectives:

- **Benefit Low/Moderate income individuals. City is required to appropriate 70% of the CDBG funds to meeting this objective over a three-year period.**

Low- and Moderate-Income Guidelines for the current CDBG Program

| FAMILY SIZE | LOW-INCOME 50% of the Median | LOW-MODERATE INCOME 80% of the Median |
|--------------------|--|---|
| 1 | \$21,600 | \$34,550 |
| 2 | \$24,700 | \$39,500 |
| 3 | \$27,800 | \$44,450 |
| 4 | \$30,850 | \$49,350 |

Duluth’s current median income is \$60,900 per HUD calculations

The maximum incomes increase per household size after four persons.

- **Prevent of slum or blight conditions (i.e., vacant buildings, code enforcement and removal of unsafe structures)**
- **Address an urgent need that threatens the health, safety and welfare of the community's residents**

Four eligible categories for CDBG funding:

- a) Housing (examples: homeownership programs, rehabilitation, weatherization)
- b) Economic development (examples: micro-enterprise development, job creation, employment training)
- c) Physical improvements (examples: construction of buildings, public infrastructure improvements)
- d) Public services (examples: health care, childcare, employment training, food programs) According to federal regulations, a maximum of 15% can be allocated to public services.

Recipients eligible for CDBG funding are: for-profit businesses; nonprofit organizations; local units of government (including housing authorities and school districts); and neighborhood supported projects.

2. HOME Investment Partnerships Program (HOME) - \$505,826

The HOME Program provides grants and loans to implement the City of Duluth's housing strategies designed to increase homeownership and affordable rental housing opportunities for low- and moderate-income residents.

3. Emergency Solutions Grant (ESG) - \$155,986

These funds provide operating assistance for homeless shelters and housing facilities, including transitional housing, emergency shelters for individuals and families and for battered women's shelters. ESG funds will also be targeted for direct cash assistance to get homeless individuals and families rapidly rehoused and to prevent homelessness for persons who are at-risk, for HMIS data collection, input and reporting and for administration of the ESG program.

The objectives targeted in the 2014 Annual Action Plan focus on the three core areas of the City's Community Development Program Mission; addressing **basic needs**, providing **affordable housing** and increasing **economic self-sufficiency**. For Program Year 2014, 100% of the CDBG, HOME and ESG funds will be used for services that will directly benefit low to moderate-income individuals and families with a focus on the City's Community Development Target Areas.

Affordable housing activities being initiated during the 2014 Program Year will focus on the City's core Community Development Target Areas, which have developed citizen-based revitalization plans. The goals include addressing negative impacts of blighted or vacant houses and properties along with the redevelopment of mixed-use opportunities. A primary focus of this effort will be rehabilitation of housing units rather than new construction, due to the escalating construction costs in our region and slow market for new homes. Another key focus is to reduce utility costs through energy efficiency improvements, and as such the Community Development program is implementing a goal of reducing energy consumption in all multi-family unit and single family rehabilitations by 20%.

The investment in these major initiatives has led to the development of a program known as "Duluth at Work," which is patterned after the Portland Model. This model focuses on addressing the employment barriers that people with very low incomes have in our current economy with an outcome of increasing incomes by 25% after three years. The goal is to equip this population with the skills needed to gain access to employment, rather than just taking care of them. This initiative assists with training, childcare and soft skill development, along with many other services to address needs.

Heading Home Sf. Louis County, A Ten-Year Plan to End Homelessness, is an aggressive plan to address a long-time need within the region, and primarily Duluth; that is, people who are chronically homeless. The plan has a number of strategies, including a Housing First Strategy that focuses on getting people into permanent affordable housing instead of temporary shelters. This type of change in policy requires the City to shift how resources are allocated and, as such, has meant a continued transition to funding programs that provide direct benefit to people who are homeless or at risk of becoming homeless.

The Consolidated Plan provides a general outline of community needs, strategies, priorities and performance expectations. Each strategy is tied to an objective that reflects the performance measurement system implemented by HUD to demonstrate

the effectiveness of the Community Development programs on both a national and local scale. The three national objectives prescribed by HUD include:

1. Creating suitable living environments,
2. Providing decent housing, and
3. Expanding economic opportunities.

These objectives are matched to outcome criteria that measures:

1. Availability/accessibility,
2. Affordability, and
3. Sustainability.

The following chart shows the outcomes that will be realized through implementation of the objectives outlined in the 2014 Action Plan.

| | Accessible | | Affordable | | Sustainable | |
|---------------------------------------|---------------|-----------|---------------|-------------|---------------|-----------|
| | Beneficiaries | Amount | Beneficiaries | Amount | Beneficiaries | Amount |
| Decent Housing | 5,256 | \$422,287 | 140 | \$1,250,043 | 0 | \$0 |
| Economic Opportunity | 38 | \$304,000 | 0 | \$0 | 0 | \$0 |
| Sustainable Living Environment | 20,300 | \$183,685 | 0 | \$0 | 1 | \$250,000 |

This table shows that the City will invest a significant portion of its CDBG and HOME Program allocation for 2014--\$1,250,043, into providing decent, affordable housing for low and moderate-income residents in the community.

As required, HUD conducts an annual performance review of the City of Duluth, and reports the results of the performance review back to the City. The following is a summary of the City's performance review reported by HUD for FY 2013:

- Timeliness in the CDBG Program, considering only entitlement funds was at an acceptable rate, however when program income was included the timeliness rate was 1.57, which is high. The Program had a large reserve in the revolving loan funds for housing and is working on plan to spend these funds.
- 100% of the 2011 HOME funds had been committed within the 24-month time frame
- 100% of the 2007 HOME funds had been expended within the 5-year time frame
- 100% of the 2011 ESG funds had been spent within the 24-month time frame

The 2014 Annual Action Plan was developed in accordance with the City's Citizen Participation Plan; a complete summary is contained in Appendix B. The process started with a series of Community Forums, including an "on-line" forum, designed to solicit comments from primarily low-moderate income residents living in the City's Targeted Community Development Block Grant neighborhoods. These forums provided the basis for determining what needs should be addressed with the investment of these funds. The development of the forums is done in consultation with social service agencies and nonprofit partners that serve the needs of low-moderate-income people. Also, a public hearing on the Consolidated Annual Performance Evaluation Report (CAPER) was held to review the performance of last year's programs and activities. Applications submitted for funding to address the Community's needs were reviewed by the Community Development Committee (CD Committee), which is a committee of citizens who advise the City Council and the City Administration. The CD Committee announced a preliminary budget for the 2014 Annual Action Plan and then published this budget for a 30-day public comment period. Following the public comment period, a Public Hearing was held on the proposed investment strategy as outlined in the 2014 Action Plan, at which time they heard public testimony and reviewed the citizen comments submitted. All comments submitted were accepted; a summary is contained in *Appendix A*.

General Questions

1. Describe the geographic areas of the jurisdiction (including areas of low income families and/or racial/minority concentration) in which assistance will be directed during the next year. Where appropriate, the jurisdiction should estimate the percentage of funds the jurisdiction plans to dedicate to target areas.
2. Describe the basis for allocating investments geographically within the jurisdiction (or within the EMSA for HOPWA) (91.215(a)(1)) during the next year and the rationale for assigning the priorities.
3. Describe actions that will take place during the next year to address obstacles to meeting underserved needs.
4. Identify the federal, state, and local resources expected to be made available to address the needs identified in the plan. Federal resources should include Section 8 funds made available to the jurisdiction, Low-Income Housing Tax Credits, and competitive McKinney-Vento Homeless Assistance Act funds expected to be available to address priority needs and specific objectives identified in the strategic plan.

Action Plan General Question Response:

The following pages illustrate the geographic areas where the Community Development assisted activities will benefit low-moderate income persons in designated Target Areas. The Community Development Division estimates 85% of

the Community Development funds will be utilized within the Community Development Target Areas.

The CD Committee reviewed program proposals and recommended funding activities that meet a "High" priority in the Tables 1A, 2A and 2B, meaning that the Jurisdiction would fund these activities within the five-year Consolidated Plan. The only "High" priorities not funded in this Fifth Program Year Action Plan as shown on Table 2B were: Street Improvements, Sidewalks, and Youth Services. No "Medium" priorities are recommended for funding in the FY 2014 Action Plan.

Activities to Meet Under-served Needs

In addressing the needs of under-served segments of the population in Duluth (persons of color, persons with disabilities, hard-to-employ persons and female heads of households), the City will follow a policy of nondiscrimination and equal opportunity. The City will make every effort to reach the under-served to participate in CDBG, HOME, and ESG-funded programs, as well as including the underserved in the Consolidated Planning process, the City's Comprehensive Planning process, and the Neighborhood Planning process. Additionally, Duluth has an Affirmative Marketing policy and an Outreach to Minority and Women-Owned Businesses policy.

In 2014, the City of Duluth will continue to address the needs of under-served populations by initiating activities that:

- Increase employment opportunities for low-income, hard-to-employ persons;
- Increase accessibility for everyone;
- Remove impediments to fair and equal housing choice;
- Remove barriers to affordable housing;
- Reduce lead-based paint hazards; and
- Foster relationships between public, private and nonprofit organizations to promote initiatives targeted to the under-served populations.

Specific activities for 2014 are identified below.

Economic Development Activities

The following 2014 projects will provide increased opportunities to employment for under-served populations.

- **SOAR Duluth at Work (D@W)** - SOAR Career Solutions (SOAR) will provide training, support, case management, job placement, and job retention assistance for Duluth residents at/below 50% of Area Median Income to identify, obtain and keep jobs that increase their income by 25% over three years.

Each D@W client will meet with SOAR staff to complete a validated screening tool, the Employability Measure (EM). A case plan will be developed based on the EM's 11 domains of functioning. Intensive support will be provided to help clients overcome employment barriers and become self-sufficient.

Clients will be enrolled in SOAR workshops as needed. These include:

STEPS, a cognitive program to assist people in changing behaviors and attitudes, building motivation, and gaining a desire to succeed;

Job Basics, a short course on workplace culture and expectations;

Fast Track, a concentrated course on job searching, marketing oneself, job applications, and successful interviewing skills;

The Works, a comprehensive course where individuals discover their career dreams and build skills to reach their goals;

Computer Basic Training, a course for clients who need to overcome computer anxiety and become confident with basic computer skills in order to secure employment.

Additionally, clients will be referred as needed to other community services including Community Action's Circles of Support and FAIM programs, Adult Learning Center, Flexwork, Lake Superior College, the Duluth Workforce Center, American Indian Community Housing Organization's culturally specific supportive services, Minnesota Assistance Council for Veterans, and other community partners.

SOAR, as a Community Based Development Organization (CBDO) has developed a network of employer partnerships to support the placement of program participants in full-time employment and to customize training to meet the specific needs of employers. SOAR has relationships with area employers Holiday Inn, Essentia Health, Express Personnel Services, Northstar Aerospace, and the small businesses in the Northeast Entrepreneur Fund's Growing Neighborhood Businesses program. Post job placement retention services will include ongoing case management as needed; individual sessions at SOAR, in the workplace, or in the community; phone calls; letters; e-mail contact; and newsletters for three years. Monthly peer support/ongoing education sessions will be planned and offered.

- **CHUM Supportive Services for Employment** - Churches United in Ministry (CHUM). The project will provide supportive services, including case management, to the target population. Both employees and employers will receive support through the project to ensure their mutual success. Program participants will successfully obtain and maintain employment for three years, during which time they will build a foundation, including obtaining necessary skills and credentials, for ongoing employment at a livable wage with career path potential and realize a minimum of a 25% increase in their income. The program will include the following basic components/steps:

Screening and Assessment

Potential participants will be screened to determine their career option choices (based on skills and interests), as well as barriers they must address to realize

these objectives. Those not ready for this program will be given appropriate referrals to existing employment and job training opportunities.

Orientation

Those provisionally accepted into the project will participate in a one-week orientation/training program designed by SOAR Career Solutions. This program will include one-half day of basic life skills information (i.e. appropriate dress and language, how to handle child care problems, calling in to work when sick, etc.), as well as job interview skills. The individual, with case management support, is responsible for applying for, and securing a position with one of the participating businesses. Once hired the person becomes a full participant in the project.

Case Management and Supportive Services

The case manager has three primary responsibilities: a) providing support to the participant while holding him/her accountable in carrying out the work plan; b) providing support to the employer and helping ensure that the participant/employee is meeting job expectations; c) problem solving and accessing resources necessary to help the participant achieve stability and job success. Case management will likely be very intense during the first months of employment with a gradual reduction in support as stability is achieved.

Career Ladder Support

Case managers will instill in those they are working with that their initial employment is only the first step in a multi-step process and help them plan the next steps out and access the resources necessary for taking those steps.

Employers will be expected to invest in training their employees. Resources for this (i.e., Lake Superior College, SOAR Career Solutions, Adult Learning Center, etc.) will be made available and shaped to meet the needs of employers and employee/participants.

Peer Support Groups will also be organized to provide an opportunity for employees to share not only their problems and frustrations, but also their dreams. Resources can be brought to these meetings (i.e., SOAR, Lake Superior College, Habitat, Housing Resource Center, Early Childhood and Family Education) that can help participants see how these dreams can be realized.

- **Futures Program-** Life House. Life House will assist youth, ages 16-20, from CDBG targeted neighborhoods to become self-sufficient through employment training, job placement, education, and other services which lead to a 25% income increase over three years.

The Life House Futures Program poverty reduction “best practices” include working with a small number of youth that have common needs, developing long term mentorships between staff and the youth, fostering peer support through group training sessions, providing education supports, meeting a youth’s support needs comprehensively, and involving local employers. The program has job commitments from Goodwill Industries, Cartier Agency, Inc, and Residence Inn.

- **Growing Neighborhood Businesses** - Northeast Entrepreneur Fund, Inc. (NEEF). This project will provide vital one-on-one business development and expansion technical assistance and training for existing LMI qualified small-business owners in Duluth Target Areas (East Hillside, Central Hillside, Lincoln Park, Morgan Park, and West Duluth), with goals of job creation and overall business growth of 25% in three years.

The Northeast Entrepreneur Fund will work closely with the At Home in Duluth Core Group, Spirit Valley Citizens Neighborhood Development Association (SVCNDA), Lincoln Park Business Group, and the Hillside Business Association to help grow strong, vital neighborhood businesses that create new jobs for persons in the five targeted neighborhoods in order to increase their economic self-sufficiency.

Through Growing Neighborhood Businesses (GNB), the Entrepreneur Fund will provide vital business development and expansion technical assistance and training to existing small business owners in the targeted neighborhoods who currently have at least one paid employee and want to expand their business and create new jobs.

A Northeast Entrepreneur Fund Business Developer will be assigned full-time to work with business owners in the five neighborhoods. The Business Developer will actively market and recruit existing business owners for the GNB project, meet on-site with each business, and be available for office hours at the neighborhood business associations' offices. Recruitment methods will include presentations at neighborhood business and community associations, flyers posted in the neighborhoods, word-of-mouth marketing, and active networking among local businesses.

Once recruited, each business owner will work closely with the GNB Business Developer to provide an initial need assessment and build a plan for the future. This plan could include specific assistance with business and financial planning for expansion, sales and marketing, new product or service development, and Human Resource Planning - technical assistance with the ultimate goal of job creation and overall business growth of 25% in three years.

Public Facilities Activities

The following 2014 projects will provide a more sustainable living environment and increased accessibility for under-served populations.

- **Udac Building Reformation**

Udac, located in the Central Hillside, will make improvements to their building, a nonprofit-owned facility located in a CDBG neighborhood. Udac provides services to individuals with disabilities through Vocational and Life Skills programs. Facility improvements would help the programs to assist people with disabilities to become

as independent and self-sufficient as possible. The project would include stabilizing the foundation, as well as, interior and exterior renovations.

Public Service Activities

The following 2014 public service projects will provide increased opportunities to access employment and increased access to fair and equal housing choice for under-served populations.

- **Homeless and Stabilization Fund** In 2014, the Homeless and Stabilization Fund will be developed and funded with CDBG. This fund will be used to assist homeless people with stabilization, who often have under-served needs such as mental health and chemical dependency issues. The fund will be accessed by the programs that already receive CDBG/ESG funding.

Housing Activities

The following 2014 projects will provide increased accessibility as well as remove impediments to fair and equal housing choice and barriers for under-served populations.

- **Housing and Redevelopment Authority (HRA) of Duluth Homeless Rental Assistance Program (TBRA).** This HRA program provides rental assistance to homeless families. The program is similar to the "Section 8" Housing Voucher Program. However, applicants can have immediate access to a voucher, and persons with some types of criminal histories can be housed who would be rejected under the regular "Section 8" guidelines.

Summary of Community Development Resources for Proposed FY 2014 Action Plan

The total recommended investment available for the FY 2014 Action Plan is in the following table:

| Source | Amount | Comments |
|--|-------------|--|
| HOME | \$519,569 | FY 2014 Grant estimated |
| ESGP | \$222,139 | FY 2014 Grant estimated |
| HOPWA | \$0 | The City is not eligible for HOPWA funds but, as shown on Table 2, supports applications for them. |
| CDBG | \$2,138,165 | FY 2014 Grant estimated |
| CDBG | \$0 | Reprogrammed funds from earlier allocations |
| Program Income | \$221,961 | [See narrative below] |
| Float Funds | \$0 | No activities planned using this type of funding. |
| Total | \$3,101,834 | |
| Total Available for FY 2014 Action Plan Activities | \$2,879,873 | [Some program Income funds are available for allocation to FY 2014 projects. See narrative below.] |

Program Income

The City anticipates having program income available for allocation to projects in FY 2014. Although there will be program income generated, most of these funds are generated by revolving loan funds which have already been obligated for CDBG eligible activities via individual subrecipient contracts. Neighborhood Housing Services (now incorporated with One Roof Community Housing) and HRA's rental rehabilitation are in the form of repaid revolving loan fund reimbursements generated by the projects, which remain with the projects to fund future eligible activities.

The 2012 Grantee Performance Report and financial audits project \$221,961 in estimated program income to be generated in 2014. These program income funds will be utilized by the two agencies for housing rehabilitation activities.

Program income generated by the collection of payments from "due on sale" loans or deferred grants in the form of housing lien reimbursements or the reallocation of funds from previous program years in the amount of \$0 in CDBG-funded activities will be utilized in the FY 2014 funding recommendations.

In addition, the City owns or controls tax forfeited land that could be used for housing, community development, or economic development projects.

Funding Sources and Leveraging

| FY 2014 ACTION PLAN FUNDING SUMMARY | | |
|--|---------------------|-------------------|
| Funding Source | Amount | % of Total |
| CDBG | \$2,263,063 | 6.5% |
| HOME | \$505,862 | 1.4% |
| ESGP | \$155,986 | 0.4% |
| Other | \$31,988,531 | 91.6% |
| Total | \$34,913,442 | |

The table above summarizes the various funding sources proposed to underwrite the FY 2014 Action Plan. As shown in the table, \$2,924,911 in CDBG/HOME/ESGP funds will leverage an additional \$31,988,531. The ratio of Community Development funds to leveraged funds is approximately 1:11. "Other" funding sources include other federal programs, foundations, City, self-generated fees, donations, and private donors. It should be noted that funding amounts are estimates and may change pending success of applicants' requests to foundations, fund drives, and level of actual self-generated fees. The leverage amount in this year's Action Plan is similar to previous years.

The City requires all grantees receiving ESGP funds to submit evidence, such as contracts or grant award letters, that they have obligated dollar-for-dollar matching funds from nonfederal revenue source(s), to identify and include the match in the project budget, and to document expenses covered by matching funds with each request for grant monies. The match requirements are incorporated within the executed grant agreement between the City of Duluth and the subgrantee.

To ensure documentation of match for the HOME Program, all grant agreements in categories requiring match include the following stipulation: "At City's request, (*subgrantee*) shall be responsible for requiring that a Matching Contribution be available or in place with regard to such HOME funds which, when taken together with the aggregate of HOME grants previously extended under the HOME Program, meets the requirements for Matching Contributions as set forth in the HOME Program statutes and regulations promulgated thereunder." In the past, the City has asked HOME-funded projects to provide documentation of awarded foundation and/or State of Minnesota grants. These sources have provided match contributions far exceeding the annual liability, and allowed for significant excess match to be carried over into future years.

As required by HUD regulations, the City has adopted policies encouraging involvement in the HOME Program by minority and women-owned businesses. This document, "Affirmative Marketing/Outreach to Minority and Women-Owned Businesses," is on file in the office of Community Development. The City has also developed guidelines on recapture and/or resale restrictions for applicable affordability periods that govern homeownership projects. For these guidelines, see Appendix C - Recapture/Resale Guidelines for Home Buyer Activities.

Managing the Process

1. Identify the lead agency, entity, and agencies responsible for administering programs covered by the consolidated plan.
2. Identify the significant aspects of the process by which the plan was developed, and the agencies, groups, organizations, and others who participated in the process.
3. Describe actions that will take place during the next year to enhance coordination between public and private housing, health, and social service agencies.

Action Plan Managing the Process response:

On behalf of the City of Duluth, the Community Development Division of the Planning and Construction Services Department has the lead agency responsibility for formulating plans and strategies for housing and community development efforts. The Division is directly responsible for administering and developing the Consolidated Plan, which outlines the community's goals and investment strategies for the Community Development Block Grant (CDBG) Program, HOME Investment Partnerships Program (HOME) and Emergency Solutions Grant Program (ESGP). Also, the Community Development Division works with other City departments, the Housing and Redevelopment Authority of Duluth, neighborhood and citywide non-profit groups to implement the Community Development program.

An advisory group of citizens assists with reviewing community development strategies by providing direct citizen input into the planning and prioritization process. That group is the Community Development Committee (CD Committee). The CD Committee is made up of 11 communitywide representatives. The CD Committee is advisory to the City Administration and the City Council.

The participation process for the Community Development Program is detailed in the *City of Duluth Citizen Participation Plan, February 2009* publication. In general terms, the process consists of two tiers: CD Committee, which provides community perspectives on the Community Development Program; the Neighborhood Forums (hearings) which have CDBG-eligible Target Areas and represent neighborhood perspectives. These forums are meant to provide a more interactive setting from which to seek input on neighborhood priorities and needs.

The Community Development Division, as the lead entity, strives to involve many partners in addressing community development needs and issues. As noted in the following section, there are many other participants involved with housing and community development issues and programs in Duluth. As the lead agency, the Division strives to achieve close cooperation among these other entities.

Two major events helped to shape the principles in the development of the Consolidated Plan from a community needs assessment and the direction of fund distribution. One item was the Community Impact Report developed and released

by the United Way. This report outlined trend data in the basic areas of community development from housing, education, social service delivery and youth development. Many of the Community's partners provided information and discussed how the focus on children will have a major benefit on the youth development and future service needs. The other event that shaped the fund distribution philosophy was the meeting of the Duluth Grantor's Alliance in March 2011. This alliance is made up of all the foundations in the community, along with the City, County and the United Way. The Alliance outlined the impact of funding reductions and the funding decisions area Foundations would be making in the future years.

The Duluth Grantor's Alliance has continued to play a major role in the coordination of funder's effort to address community needs. Following the major flood that took place in June, 2012, the Grantor's Alliance immediately called together the funders and the non-profit agencies that were working on addressing the emergency needs of flood victims. This allowed for a more comprehensive response across the disaster area, which includes Carlton, St. Louis, and Lake County, and Douglas County in Wisconsin. The full impact of the disaster is still evolving, and the ramifications are expected to be felt for another two to three years. This may result in a future re-evaluation of Consolidated Plan priorities.

During the course of preparing the Consolidated Plan, Community Development staff met with numerous individuals and agencies to gain information and insight into Duluth's housing and community development needs. These agencies have working programs and statistical information pertaining to persons with low and moderate incomes. The following agencies were consulted and have a combined interest with the City in furthering community development goals:

- St. Louis County Health & Human Services Department
- Arrowhead Regional Development Commission
- Duluth Affordable Housing Coalition
- Center for Alcohol and Drug Treatment
- Human Development Center
- Housing and Redevelopment Authority of Duluth (HRA)
- Community Action of Duluth
- Duluth Workforce Center
- Duluth Workforce Development Division
- Community Development Committee
- St. Louis County Community Development
- Local Initiatives Support Corporation
- Superior Community Development Office
- United Way of Greater Duluth
- Ordean Foundation
- Northland Foundation

During the 2014 Action Plan year, the City's Community Development Division will participate in a process with the other major Emergency Food System funders, the Ordean Foundation, the United Way of Greater Duluth, and the Northland

Foundation, including the Second Harvest Northern Lakes Food Bank. It is anticipated that this process will yield a good partnership with the funders and service agencies in assessing a better connection to food services to the youth, in particular after school nutrition programs.

Community Development staff will continue coordination activities in 2014 with St. Louis County Health and Human Services to facilitate the restructuring of the Continuum of Care process to align with regulations set forth under the HEARTH Act Amendment to the McKinney Vento Act, and revisions to the federal ruling for the Emergency Solutions Grant (ESG) and Continuum of Care (CoC) programs. Of primary focus in the 2014 Program Year, will be implementing a Coordinated Intake and Assessment Process for Duluth and St. Louis County (the region covered under the CofC). In 2012, City and County staff, along with the Affordable Housing Coalition (AHC) and Rural Housing Coalition (RHC) (the two groups comprised of all the homeless, and affordable housing and service providers in Duluth (AHC) and in Northern St. Louis County (RHC) and others) began the process of restructuring the CoC process by creating a Leadership Council that is made up of County Board and City Council appointed representatives that oversee all of the activities under the County's 10-Year Plan to End Homelessness, including the CoC, the ESG and the Family Homeless Prevention and Assistance (FHPAP) programs, funding allocations and other activities.

In June, 2012, Duluth experienced a major flood event that resulted in a Presidential Disaster Declaration. Many homes and businesses had damage, including destruction of property, structural damage to buildings, basement flooding that ruined furnaces and other major appliances, and loss of personal items. The City of Duluth, as well as the community's non-profit social service and housing rehab agencies, will continue to coordinate with the long-term flood recovery efforts that will be ongoing in 2014.

Citizen Participation

1. Provide a summary of the citizen participation process.
2. Provide a summary of citizen comments or views on the plan.
3. Provide a summary of efforts made to broaden public participation in the development of the consolidated plan, including outreach to minorities and non-English speaking persons, as well as persons with disabilities.
4. Provide a written explanation of comments not accepted and the reasons why these comments were not accepted.

*Please note that Citizen Comments and Responses may be included as additional files within the CPMP Tool.

Action Plan Citizen Participation response:

Early in the development of the Action Plan, a series of community forums were held in Community Development Target Areas that served as Community Development and Housing Needs public hearings. The purpose of these forums was to gain comment, information and insights into community needs and opportunities. The community forums were held at City Center West on May 14th and Central Hillside Center on May 16th. These forums were aimed at engaging citizens from all our Community Development target neighborhoods in a dialogue on issues and needs for persons with low and moderate incomes in a less formal and more interactive setting. People were explained the funding process for the programs and then were asked how they would prioritize the funding to meet community need.

A public hearing was held by the CD Committee on June 25, 2013, for the purpose of reviewing the previous year's program performance as outlined in the 2012 CAPER. This enabled citizens to ask questions about monitoring issues and learn more about the program's outcomes. Also, the committee reviewed the priority needs tables from the Consolidated Plan.

A 30-day public comment period was advertised in the Duluth News Tribune on November 1st continuing until December 2nd. This notice was also placed on the City's website.

A second public hearing was held on December 3, 2013, to receive public comment on the proposed FY 2014 funding recommendations and the goals of the 2014 Annual Action Plan of the 2010-2014 Consolidated Plan.

All meetings for the Community Development Program are conducted according to the state "open meeting law," including community forums and CD Committee meetings. Meetings of these groups are held during evening hours at public locations accessible to persons with disabilities. Copies of the meeting notices are forwarded to the Office of the City Clerk, where they are placed on public display and kept on file. In addition to the traditional time and location information, the ads and news releases include information on the purpose and proposed content of the subject matter to be heard. In the event a Public Hearing is expected to be attended by a significant number of non-English speaking or hearing impaired individuals, a translator is provided.

Information relating to the Action Plan and specific project proposals is maintained in the Community Development Office, Room 407, City Hall and is available for the public to view and obtain copies; also, a summary of this information is available on the Community Development Division's website.

In addition, a library of information relevant to housing and CDBG issues and programs is available at the Community Development Office.

Public Comment on Action Plan

Appendix A contains a summary of public comments and the City's responses to the comments on the Action Plan. Appendix B has a summary of each public hearing held during the development of the FY 2014 Annual Action Plan of the 2010-2014 Consolidated Plan.

Efforts to Broaden Citizen Participation

Participation from citizens is necessary for a community to craft and implement community development initiatives that meet the needs of its citizens. The City of Duluth has been fortunate to have broad participation in the planning process, but the process of obtaining and enhancing citizen participation is constantly changing with new technologies and social patterns. More people are connecting to the internet for various activities: learning about programs or meetings, obtaining updates on current events, and sharing opinions on public programs. This will remain a constant method for expanding participation, including publishing monthly ads on the Community Development process in the Hillsideer Newspaper, which is a free newspaper that is focused on a large part of the City's Core Community Development Target Area.

A successful method of broadening participation has been the "Community Forums." These sessions allowed citizens to interact in smaller groups to determine neighborhood needs and issues. Then each group reported back priorities to the larger group. A primary goal for the Action Plan in that process was to encourage people with low and moderate incomes from outside the current CDBG Target Areas to become active in the Action Plan development process. Our partners in the community (Community Action Duluth, Churches United in Ministry, Damiano Center, and the HRA) assisted with getting the notice out to under-served populations, including public housing residents, and by bringing program participants to those forums. Another method of expanding this Community Forum approach has been to have an "On-line Community Forum" during the two-week time period of the traditional forums. By utilizing the City's Website and hosting an on-line forum with different questions, the Community Development Division was able to get more participation from people who would not have otherwise had the opportunity to attend in person. A summary of these comments may be found Appendix B.

Institutional Structure

1. Describe actions that will take place during the next year to develop institutional structure.

Action Plan Institutional Structure response:

In 2014, to strengthen partnerships for the delivery of services as identified in the Annual Action Plan, the Community Development Division will continue working

with St. Louis County on implementing a Coordinated Intake and Assessment Process and strengthening the *Ten-Year Plan to End Homelessness*. In addition, City and County staff will continue to focus developing more analysis of the HMIS data from ESG sub-grantees and other Continuum of Care agencies for better quality planning and system coordination with service providers and working towards our goal of reducing the average number of days in shelter.

Another initiative will be the coordination with the City's Community Development Division and other major Emergency Food System funders such as the Ordean Foundation, the United Way of Greater Duluth, and the Northland Foundation, as well as the Second Harvest Northern Lakes Food Bank. It is anticipated that this process will yield a good partnership with the funders and service agencies in assessing the better connection to food services / nutrition to the youth, in particular "out of" and "after school" nutrition programs.

Monitoring

1. Describe actions that will take place during the next year to monitor its housing and community development projects and ensure long-term compliance with program requirements and comprehensive planning requirements.

Action Plan Monitoring response:

The Community Development Division and City Auditor's Office will conduct an annual risk assessment of subrecipients. This risk assessment will be based upon material weaknesses cited in audits, and on their performance in submitting appropriate documentation of expenditures, demographic information and other contract requirements. A high-risk subrecipient has material weaknesses and/or significant deficiencies in their audit relating to the above-mentioned federal programs, lacks sufficient accounting policies and procedures to safeguard federal assets, and/or submits inaccurate payment request documentation and/or late demographic reports. On-site monitoring consists of financial monitoring and programmatic compliance. We will continue ongoing technical assistance training on regulations, including lead-based paint, environmental review, income verification, procurement and other federal requirements as a method for continuous staff training with the City's subrecipients.

The CD Committee will hold a CAPER (Consolidated Annual Performance Evaluation Report) Public Hearing for the purpose of reviewing accomplishments during the previous year within 90 days of the completion of the City's Community Development Program year. The records presented at this hearing are available during normal business hours for public inspection in the Community Development Office.

Lead-based Paint

1. Describe the actions that will take place during the next year to evaluate and reduce the number of housing units containing lead-based paint hazards in order to increase the inventory of lead-safe housing available to extremely low-income, low-income, and moderate-income families, and how the plan for the reduction of lead-based hazards is related to the extent of lead poisoning and hazards.

Action Plan Lead-based Paint response:

At this time, the Duluth HRA plans to assess, remediate and clear 97 units of lead-based paint hazards in the coming year. Given the age of the affordable housing stock in Duluth, lead paint remains a major concern, especially for families with young children. Of these units, 50 will be owner occupied, by households with incomes up to 80% of annual median income. The lead hazards will be remediated; however, lead paint will remain in the structure.

In 2011, the City of Duluth, in collaboration with the HRA, successfully secured a three year, \$1,144,684 grant from the Office of Healthy Homes and Lead Hazard Control to expand the HRA's efforts to address lead paint in rental properties that participate in the Section 8 Housing Voucher Choice program, as well as single family homes. In 2013, we again applied for, and received \$2,481,395 in lead paint remediation grant funds to extend the program for another three years. The new grant includes a greater emphasis on Healthy Homes, an approach that addresses multiple hazards within a dwelling unit.

HOUSING

Specific Housing Objectives

*Please also refer to the Housing Needs Table in the Needs.xls workbook.

1. Describe the priorities and specific objectives the jurisdiction hopes to achieve during the next year.
2. Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

Action Plan Specific Objectives response:

See table 3A for priorities and specific objectives.

Rental Housing Development:

Lutheran Social Service (LSS) of Minnesota requested CDBG and HOME funding for their "Center for Changing Lives" project, which will provide transitional and

permanent housing for homeless teens. Because the State bonding the will provide the majority of the projects construction funding has not been secured, it is unlikely to be under construction in 2014. LSS has been encouraged to apply again next year, and if the project's financing is in place, the Community Development Committee intends to award 2015 funds to the project in the amount of \$200,000.

In 2014, One Roof will be using HOME funding for pre-development activities related to future affordable rental housing development (as well as homeownership opportunities). One Roof has secured foundation grants to support their development activities, and will be applying to the State of Minnesota for CHDO operating funds.

Housing Rehab:

The Housing Resource Connection will provide homeowner and rental rehab programs, utilizing additional resources including federal lead paint hazard control funds, Greater Minnesota Housing Fund Community Revitalization Fund (CRF) program, DOE weatherization monies, reinvestment of program income generated within various revolving loan funds, and private matching funds from rental property owners.

Energy Efficiency:

In the 2014 program year, the Housing Resource Connection will provide energy audits and efficiency improvements for homeowner and rental rehab projects. The HRC will insure that a minimum 20% energy efficiency improvement will be achieved in rehab projects through air sealing, insulation, and upgraded mechanical systems. Likely funding sources include DOE weatherization and EPA Climate Showcase grant funding.

Acquisition / Demolition:

The Duluth HRA will utilize local Duluth Economic Development Authority funds for demolition of condemned, vacant and blighted properties.

Tenant-Based Rental Assistance:

The Duluth HRA will oversee the administration of 20 housing vouchers for homeless families under the HOME funded Tenant-Based Rental Assistance Program. The HRA provides in-kind services in the administration of the housing vouchers.

Needs of Public Housing

1. Describe the manner in which the plan of the jurisdiction will help address the needs of public housing and activities it will undertake during the next year to encourage public housing residents to become more involved in management and participate in homeownership.

2. If the public housing agency is designated as "troubled" by HUD or otherwise is performing poorly, the jurisdiction shall describe the manner in which it will provide financial or other assistance in improving its operations to remove such designation during the next year.

Action Plan Public Housing Strategy response:

In 2014, the Duluth HRA will be awarded HOME program funding for tenant based rental assistance for homeless individuals and families to secure permanent rental housing. Case management services will be provided to ensure housing stability.

Public housing residents participate in City funded programs such as Community Action's IDA savings program; and One Roof's acquisition, rehab, resale programs. Residents are encouraged to take advantage of the HRA's Family Self-Sufficiency and Section 8 Housing Voucher homeownership programs.

The City is satisfied that public housing residents are involved with the HRA management through their representative on the Board of Commissioners and active Resident Clubs.

The HRA is a High Performer under HUD's Section 8 program's SEMAP system, and a Standard Performer under Public Housing Assessment System (PHAS), which grades the HRA on management operations, physical conditions, customer service, and financial condition. They expect to regain a High Performer rating in the PHAS in 2013.

Barriers to Affordable Housing

1. Describe the actions that will take place during the next year to remove barriers to affordable housing.

Action Plan Barriers to Affordable Housing response:

Co-Locating Permitting and Planning

The offices related to the "One Stop Shop" development services have been co-located on the second floor of City Hall. Plans call for the Community Development Division to relocate to the second floor, providing more integrated housing development and rehab services.

New Zoning Code

The new Unified Development Code was adopted by the City in the summer of 2010. City staff is now working on the adoption of the citywide zoning code, with completion expected in 2014.

Lateral Sewer Lines

Late in 2008, the HRA was awarded CDBG funds to assist low- and moderate income households to repair private sewer lines. Originally, the HRA anticipated helping 60 households by June, 2010. However, the Duluth City Council approved additional local support in the form of partial grants to homeowners. CDBG funds are being used to cover costs above the grant amount. This will significantly increase the number of lines repaired with CDBG, to as many as 200 households. In 2014, the program will continue to assist homeowners.

Demolition of Blighted Properties

The HRA will utilize local DEDA funds to acquire and demolish blighted properties, focusing on the At Home in Duluth neighborhood revitalization areas.

Increased Per Unit Rehab Guidelines

In 2014, the Housing Resource Connection will continue to increase the coordination of housing rehab programs, resulting in combined funding of rehab projects. By increasing the number of sources, all deficiencies in the home will be addressed at the same time. Total project costs have increased, in order for all projects to meet the same Rehab Standards.

"Gate Keeper" Approach to Rehab Programs

The Housing Resource Connection (HRC) is a collaborative partnership between One Roof, Duluth HRA, AEOA, Ecolibrium3 and the City's Community Development Division. The HRC is a "one stop shop" for rehab assistance in Duluth. This effort includes uniform intake, inspection services, loan origination and servicing, coordination of rehab efforts, and the co-location of staff. In 2014, rather than award funding to the specific agencies, CDBG and HOME funding will be awarded jointly under one comprehensive rehab contract.

Lead-Based Paint Funding

The City of Duluth, in cooperation with the Duluth HRA, successfully secured a second lead-based paint remediation grant from the Office of Healthy Homes and Lead Hazard Control for the 2013-2015 three year grant period.

Foreclosed Properties

One Roof will continue through 2014 to acquire, rehab and resell vacant, foreclosed properties in neighborhoods experiencing high foreclosure rates. The number of foreclosures has decreased significantly as economic conditions improve.

Housing Market Survey

A survey to determine the actual median value of homes in Duluth will be completed by the start of the 2014 program year. The local market study is necessary due to HUD's use of the Duluth/Superior statistical metropolitan area as the basis for determining median value, which underestimates values within the City of Duluth.

20% Energy Efficiency Requirement

In 2014 funding agreements, any rehab projects using CDBG or HOME Program dollars will be required to increase by 20% the energy efficiency of existing homes.

Tenant-Based Rental Assistance

In-kind resources (partial staff salaries, office space, utilities, program supplies and postage) will be used by the Duluth HRA in 2014 to administer the HOME funded Tenant-Based Rental Assistance Program.

Special Assessment Policies

Community Development staff worked with the Special Assessment Board to analyze policies that serve as a barrier to addressing tax forfeit vacant lots and dilapidated structures. Excessive assessments have made the purchase and rehabilitation of existing housing, as well as the rebuilding on cleared sites, cost prohibitive. In 2010, new policies were adopted that limited garbage assessments to only the prior four years, and eliminated those assessments less than \$500. Community Development staff works with the Board to reduce or waive special assessments on lots or buildings that are part of an affordable housing project on a case-by-case basis.

HOME/ American Dream Down payment Initiative (ADDI)

1. Describe other forms of investment not described in § 92.205(b).
2. If the participating jurisdiction (PJ) will use HOME or ADDI funds for homebuyers, it must state the guidelines for resale or recapture, as required in § 92.254 of the HOME rule.
3. If the PJ will use HOME funds to refinance existing debt secured by multifamily housing that is that is being rehabilitated with HOME funds, it must state its refinancing guidelines required under § 92.206(b). The guidelines shall describe the conditions under which the PJ will refinance existing debt. At a minimum these guidelines must:
 - a. Demonstrate that rehabilitation is the primary eligible activity and ensure that this requirement is met by establishing a minimum level of rehabilitation per unit or a required ratio between rehabilitation and refinancing.
 - b. Require a review of management practices to demonstrate that disinvestments in the property has not occurred; that the long-term needs of the project can be met; and that the feasibility of serving the targeted population over an extended affordability period can be demonstrated.
 - c. State whether the new investment is being made to maintain current affordable units, create additional affordable units, or both.
 - d. Specify the required period of affordability, whether it is the minimum 15 years or longer.
 - e. Specify whether the investment of HOME funds may be jurisdiction-wide or limited to a specific geographic area, such as a neighborhood identified in a neighborhood revitalization strategy under 24 CFR 91.215(e)(2) or a Federally designated Empowerment Zone or Enterprise Community.
 - f. State that HOME funds cannot be used to refinance multifamily loans made or insured by any federal program, including CDBG.

4. If the PJ is going to receive American Dream Down payment Initiative (ADDI) funds, please complete the following narratives:
 - a. Describe the planned use of the ADDI funds.
 - b. Describe the PJ's plan for conducting targeted outreach to residents and tenants of public housing and manufactured housing and to other families assisted by public housing agencies, for the purposes of ensuring that the ADDI funds are used to provide down payment assistance for such residents, tenants, and families.
 - c. Describe the actions to be taken to ensure the suitability of families receiving ADDI funds to undertake and maintain homeownership, such as provision of housing counseling to homebuyers.

Action Plan HOME/ADDI response:

The City of Duluth is not a recipient of ADDI funds.

Homeless

Specific Homeless Prevention Elements

*Please also refer to the Homeless Needs Table in the Needs.xls workbook.

1. Sources of Funds—Identify the private and public resources that the jurisdiction expects to receive during the next year to address homeless needs and to prevent homelessness. These include the McKinney-Vento Homeless Assistance Act programs, other special federal, state and local and private funds targeted to homeless individuals and families with children, especially the chronically homeless, the HUD formula programs, and any publicly-owned land or property. Please describe, briefly, the jurisdiction's plan for the investment and use of funds directed toward homelessness.
2. Homelessness—In a narrative, describe how the action plan will address the specific objectives of the Strategic Plan and, ultimately, the priority needs identified. Please also identify potential obstacles to completing these action steps.
3. Homelessness Prevention—The jurisdiction must describe its planned action steps over the next year to address the individual and families with children at imminent risk of becoming homeless.

Action Plan Special Needs response:

The City of Duluth has long partnered with St. Louis County (SLC) and in 2007, completed a business plan to end homelessness, *Heading Home St. Louis County, A Ten Year Plan to End Homelessness*. *The 10-Year Plan to End Homelessness* was incorporated into the City' Consolidated Plan and Annual Action Plans. The goals and strategies outlined in the Plan, along with CoC goals implemented by HUD

and the Family Homeless Prevention and Assistance Program (FHHPAP) goals implemented by the state of Minnesota (through MN Housing Finance Agency) are used to develop the City's annual and five-year goals and strategies under the CDBG and ESG programs. While the SLC Health and Human Services Department is the lead entity for both the *Ten-Year Plan to End Homelessness*, the region's Continuum of Care (CoC), process and other homeless activities under the FHHPAP city and county staff work closely to implement the activities associated with the planning and provision of housing and services for homeless individuals, families and youth are coordinated through a network of homeless service providers, the Affordable Housing Coalition (AHC) in Duluth, the Rural Housing Council (RHC) in Northern St. Louis County, the Committee to End Homelessness and the Implementation Team for the *Ten-Year Plan to End Homelessness*.

The goal of the *Ten-Year Plan to End Homelessness* and the *Continuum of Care*, through a countywide perspective and distribution of resources, is to help homeless individuals, families and youth to be rapidly re-housed in the most permanent housing possible, increase their housing stability and the housing security that goes along with stability, and to prevent new occurrences of homelessness. With the understanding that homelessness is not caused merely by lack of shelter, but rather involves underlying, unmet physical, economic and/or social needs, the supportive services provided for the homeless are designed to meet those needs. Support services include housing search and placement assistance and referrals to other community resources such as mental health treatment, drug and alcohol treatment, employment training, family support, life skills training, and providing for basic needs such as food and clothing. The SLC Health and Human Services Department and the City of Duluth Community Development Division are collectively responsible for managing the *Continuum of Care* process (since 1995) and the *Ten-Year Plan to End Homelessness* (starting in 2007). In 2012, through the *Continuum of Care* SuperNOFA process, Duluth agencies that help the homeless received approximately \$1,065,000 to provide outreach, emergency shelter, transitional and permanent supportive housing beds, housing search and placement assistance and other housing services to help homeless families, singles and youth to obtain and maintain housing stability. In addition, the City's Housing and Redevelopment Authority receives \$292,908 annually to provide shelter plus care vouchers to homeless persons in Duluth. The Housing Authority of Duluth was also awarded \$80,000 in CoC funds to begin development and implementation of Coordinated Access and Assessment in Duluth and in Northern St. Louis County. Also under the 2012 SuperNOFA, St. Louis County received a HUD Technical Assistance grant. HUD TA staff along with staff from the Corporation for Supportive Housing held one-on-one meetings with each homeless service provider in Duluth and in Northern St. Louis County to discuss concerns about coordinated assessment. Following the individual agency meetings, all providers convened to discuss coordinated assessment. The session led to service providers deciding on the coordinated assessment model that will be implemented in all of the St. Louis County Continuum of Care, including Duluth. The model that was chosen was 'Multi-Door' access. At a later HUD TA session, providers in Duluth determined that 'Multi Door Access' in Duluth would include access points for families and singles at the CHUM Emergency Shelter, access points for families and singles and the Salvation Army and access

points for Native American families and singles at the American Indian Community Housing Organization (AICHO) and access points for at-risk and homeless youth would be at Life House.

In the 2014 program year, the City and County will continue to work with homeless services providers to shape the Coordinated Access and Assessment System for St. Louis County, to develop and implement uniform intake and assessment tools and protocols that will be used by all providers at system entry points, with the two domestic violence shelters and with the other agencies that will participate in the homeless response system in Duluth. Protocols associated with coordinated assessment will also be developed as the intake and assessment activities are shaped. Providers in Duluth and all of the SLC CoC are having difficulty embracing the changes being required under Coordinated Assessment

Other activities that Community Development staff will work on in coordination with the St. Louis County and other Minnesota CoC's and the State of MN will be to improve the HMIS system currently being used for homeless data gathering and reporting. The HMIS system currently being used statewide has shown to be limited in its ability to process data and reports from a system level and according to outcomes prescribed under the HEARTH Act. Service providers have long lamented about the problems with the statewide system. In 2013, MN Housing Finance Agency received a HUD Technical Assistance grant that would assess the HMIS system being used by all HUD and State funded homeless programs in Minnesota. We are currently waiting for the system assessment report and recommended next steps. In the meantime, ESG and other homeless services providers continue to input data into HMIS.

The Family Homeless Prevention and Assistance Program (FHPAP), is a program funded through the State of Minnesota and the Minnesota Housing Finance Agency. FHPAP funds are allocated to Continuum of Cares in MN. In the 2013-2014 biennium, St. Louis County received \$625,000 to provide prevention and rapid re-housing assistance to homeless and at-risk persons in SLC. Five Duluth agencies received FHPAP funding; they include the American Indian Community Housing Organization, Life House, The Salvation Army, Safe Haven Shelter and Legal Aid will be able to access these funds to provide case management and financial assistance in conjunction with prevention and rapid re-housing activities. Community Development staff work closely with FHPAP staff to coordinate prevention and rapid re-housing activities, including participating in reviewing grant applications, determining funding and service targets and assisting in developing an Action Plan. Through the FHPAP program Duluth agencies will assist more than 350 households to move toward greater housing stability through the rapid re-housing and prevention assistance provided by these agencies.

The City-County coordination of homeless activities under the countywide *Ten Year Plan to End Homelessness* is further supported through the allocation of funds under the CDBG, HOME and Emergency Solutions Grant (ESG) programs. In 2014, a portion (60%) of the City's allocation of ESG funds (\$93,550) will be used for the operation of six shelter and transitional housing facilities in Duluth. They include the

CHUM Shelter for operation of their 44-bed congregate shelter for single adult men and women and 4 family emergency shelter units, Safe Haven for the operation of a 39-bed emergency shelter facility for women and their children who are fleeing from domestic violence, the American Indian Community Housing Organization (AICHO) for operation of their Dabinoo'lgan Shelter, a 10-bed facility for Native American women and their children who are fleeing domestic violence, the Minnesota Assistance Council for Veterans (MACV) for operation of 9 units of transitional housing for veterans, Center City Housing Corp. (CCHC) for operation of 21 units of transitional housing for families and 13 units of transitional housing for homeless youth.

In addition to funding operation of homeless facilities, Approximately \$47,000 will be allocated to prevention and rapid re-housing assistance through creation of a 'flexible fund' that will help shelter and other ESG homeless service providers prevent and end homelessness for ESG eligible individuals and families in Duluth. ESG funds may be used for rents and other housing related expenses. Since the creation of the ESG flex fund, Community Development staff have worked with providers to establish priorities and targeting protocols to be more strategic in who is assisted, so rather serving persons on a than first come, first serve basis, ESG targeting strategies focus assistance primarily on rapid re-housing over prevention (target is 65% RR and 35% P).

The City will also allocate a portion of its 2014 CDBG funds to address homelessness. Under the 2014 Public Service Category, the City will allocate \$175,000 to emergency shelters, transitional housing facilities and to permanent supportive housing programs in Duluth. Agency that will be funded under the CDBG Public Service category include CHUM Emergency Shelter, Safe Haven Shelter, The Salvation Army Family Transitional Housing Program, the American Indian Community Housing Organization's (AICHO) shelter, transitional housing and permanent supportive housing programs, the Minnesota Assistance Council for Veterans (MACV) transitional housing program, Life House teen transitional housing program, and Center City Housing Corporation's family transitional housing program. The primary activities to be carried out by these agencies include stabilization services, housing support and housing search assistance, and supportive services permanent supportive housing residents.

Other programs funded under the Public Service category that assist the homeless include the Duluth Hunger Program, which operates two emergency food pantries and three soup kitchens in CDBG neighborhoods in Duluth, the Lake Superior Community Health Center provides reduced cost (sliding-fee-for-service) health care and the Programs Feeding the Kids through Youth Program which provides food to after school and summer youth programs.

Under the Economic Develop category, two programs are funded that assist homeless persons. They include the CHUM Duluth at Work Program and the SOAR Career Solutions Duluth at Work Program. They provide job training, employment assistance and follow-up support services to low-income persons in Duluth. CHUM

targets assistance to only homeless persons, whereas SOAR serves homeless and other low-income persons.

In addition to the 2014 CDBG funds allocated for homeless housing and shelters, the City will also allocate \$123,000 in 2014 HOME Program funds for the provision of Tenant Based Rental Assistance (TBRA). TBRA has been a priority of the City for a number of years. The Housing and Redevelopment Authority (HRA) will administer the TBRA program, which provides rental vouchers to homeless families and individuals who are currently not eligible for Section 8 or Public Housing assistance. Program participants may receive rental assistance for up to two years, or until they are approved for a rental assistance voucher under the Section 8 program.

Chronic Homeless: The goals established in the Consolidated Plan and the SLC 10-Year Plan to End Homelessness that address chronic homelessness are to create additional permanent supportive housing units targeted specifically for chronically homeless persons. The City and St. Louis County both encourage housing developers to allocate a number of units for chronically homelessness individuals when they propose new projects. No CDBG or HOME funds will be allocated in 2014 for chronic homelessness.

One of the goals outlined in the *SLC Ten-Year Plan to End Homelessness* was to establish uniform discharge protocols and procedures that prevent people who are being released from county institutions from being discharged into homelessness. Adult Protocol Business Plan was completed in 2008. The discharge plan outlined transition process steps, based on an evidence-based model called Critical Time Intervention, a standardized assessment tool was developed and is being utilized by all discharging entities upon client admission to identify those at risk of homelessness, specific services to be offered to all clients and additional services offered to at-risk clients. The Plan also outlines collaborative partner roles and responsibilities, including coordination and information sharing. In 2010, St. Louis County received funding to conduct a pilot project with County correctional facilities to implement the discharge plan. Implementation of the project went well, but no new funds were allocated toward discharge planning activities once the pilot project ended. Persons from St. Louis County corrections, However, many of the established protocols implemented under the pilot continue to be used. Monthly meetings are held to discuss discharge issues. A group of City and County Members of the Affordable Housing Coalition along with City and County staff, correctional staff and hospital emergency staff, under the leadership of the Minnesota Assistance Council for Veterans, have just begun planning the evaluation of the pilot project and implementation of discharge protocols, and in 2013 will continue to evaluate that aspect of homeless prevention.

In addition, City and County staff, in coordination the Leadership Council and members of the Homeless Response Committees under the Affordable Housing Coalition and the Rural Housing Coalition, will continue to realign the goals and objectives in the 10-Year Plan to End Homelessness with the HEARTH Act, and the revised ESG and CoC program regulations.

Emergency Shelter Grants (ESG)

(States only) Describe the process for awarding grants to State recipients, and a description of how the allocation will be made available to units of local government.

Action Plan ESG response:

The City of Duluth does not receive state ESG funds.

Community Development

Community Development

*Please also refer to the Community Development Table in the Needs.xls workbook.

1. Identify the jurisdiction's priority non-housing community development needs eligible for assistance by CDBG eligibility category specified in the Community Development Needs Table (formerly Table 2B), public facilities, public improvements, public services and economic development.
2. Identify specific long-term and short-term community development objectives (including economic development activities that create jobs), developed in accordance with the statutory goals described in section 24 CFR 91.1 and the primary objective of the CDBG program to provide decent housing and a suitable living environment and expand economic opportunities, principally for low- and moderate-income persons.

*Note: Each specific objective developed to address a priority need, must be identified by number and contain proposed accomplishments, the time period (i.e., one, two, three, or more years), and annual program year numeric goals the jurisdiction hopes to achieve in quantitative terms, or in other measurable terms as identified and defined by the jurisdiction.

Action Plan Community Development response:

Table 3A on the following pages outlines the City's response to the long and short-term Community Development objectives.

In the event that the City's funding level is reduced, depending on the amount, the programs will be reduced proportionately.

Table 3A Summary of Specific Annual Objectives

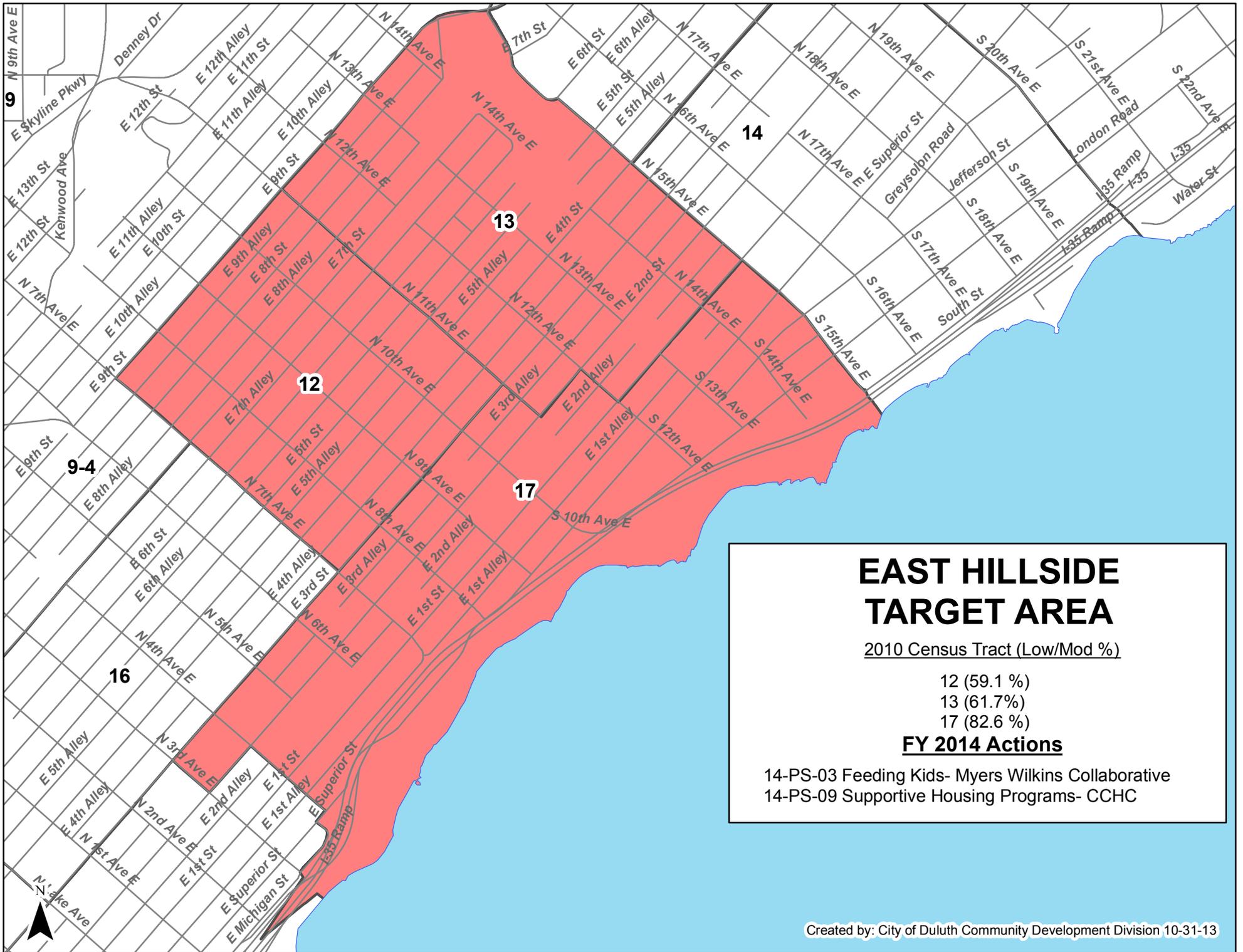
| IDIS Code | Housing Objective Priority Need | Funding Source | Performance Indicator | 2010 Goal | 2010 Actual | 2010 Source Amount | 2011 Goal | 2011 Actual | 2011 Source Amount | 2012 Goal | 2012 Actual | 2012 Source Amount | 2013 Goal | 2013 Actual | 2013 Source Amount | 2014 Goal | 2014 Actual | 2014 Source Amount | Percent of Syr Goal | 5 Year Goal | 5 Year Actual | % Achieved of 5 Yr actual | Outcome/ Objective | |
|------------|--|----------------|-----------------------|------------|-------------|---------------------|-----------|-------------|---------------------|-----------|-------------|---------------------|-----------|-------------|---------------------|-----------|-------------|---------------------|---------------------|-------------|---------------|---------------------------|--------------------|------|
| 05S | Rental Housing Subsidies | | Households | 8 | 0 | | 17 | 0 | | 20 | 48 | | 20 | 0 | | 20 | 0 | \$ 123,000 | 170% | 50 | 48 | 96% | | |
| | Tenant Based Rental Assistance - HRA | HOME | Households | 8 | | \$ 37,000 | | | | | 21 | | | | | | | | | | | | DH-1 | |
| | Tenant Based Rental Assistance - HRA | HOME | Households | | | | 17 | | \$ 104,500 | | 27 | | | | | | | | | | | | DH-1 | |
| | Tenant Based Rental Assistance - HRA | HOME | Households | | | | | | | 20 | 0 | \$ 125,000 | | | | | | | | | | | DH-1 | |
| | Tenant Based Rental Assistance - HRA | HOME | Households | | | | | | | | | | 20 | | \$ 125,000 | | | | | | | | DH-1 | |
| | Tenant Based Rental Assistance - HRA | HOME | Households | | | | | | | | | | | | | 20 | | \$ 123,000 | | | | | DH-1 | |
| 12 | New Construction | | Housing Units | | | | | | | | | | 44 | 0 | | | | | | 63% | 70 | 0 | 0% | |
| | Hillside Apartments - One Roof Community Hsg | HOME | Housing Units | | | | | | | | | | 44 | | \$ 250,000 | | | | | | | | DH-1 | |
| 13 | Direct Homeownership Assistance | | Households | 13 | 1 | | 12 | 14 | | 11 | 0 | | 0 | 0 | | | | | | 51% | 70 | 15 | 21% | |
| | FAMM IDA's & Down Payment Asst.- Comm. Action | CDBG | Households | 13 | 1 | \$ 66,654 | | 7 | | | | | | | | | | | | | | | DH-1 | |
| | FAMM IDA's & Down Payment Asst.- Comm. Action | CDBG | Households | | | | 12 | 7 | \$ 60,000 | | | | | | | | | | | | | | DH-1 | |
| | FAMM IDA's & Down Payment Asst.- Comm. Action | CDBG | Households | | | | | | | 11 | 0 | \$ 55,000 | | | | | | | | | | | DH-1 | |
| 14A | Single Unit Residential Rehab. | | Housing Units | 40 | 18 | | 9 | 38 | | 13 | 75 | | 4 | 0 | | | | | | 19% | 350 | 131 | 37% | |
| | Duluth Property Rehab. Program - HRA | CDBG | Housing Units | 40 | 7 | \$ 250,000 | | 24 | | | 20 | | | | | | | | | | | | DH-2 | |
| | Duluth Property Rehab. Program - HRA | HOME | Housing Units | | | | 9 | 0 | \$ 180,000 | | 11 | | | | | | | | | | | | DH-2 | |
| | Duluth Property Rehab. Program - HRA | HOME | Housing Units | | | | | | | 13 | 0 | \$ 316,839 | | | | | | | | | | | DH-2 | |
| | Duluth Property Rehab. Program - HRA | HOME | Housing Units | | | | | | | | | | 4 | | \$ 79,619 | | | | | | | | DH-2 | |
| | Housing Resource Connection | CDBG/ HOME | Housing Units | | | | | | | | | | | | | 75 | | \$ 400,043 | | | | | DH-2 | |
| | Duluth Lateral Lines RLF - HRA | CDBG | Housing Units | | 11 | | | 14 | | | 44 | | | | | | | | | | | | | |
| 14B | Multi-Unit Residential Rehab. | | Housing Units | 76 | 0 | | 60 | 41 | | 60 | 80 | | 30 | 0 | | | | | | 90% | 250 | 121 | 48% | |
| | Duluth Property Rehab. Program - HRA | CDBG | Housing Units | 55 | 0 | \$ 342,500 | | 41 | | | 36 | | | | | | | | | | | | DH-2 | |
| | Duluth Property Rehab. Program - HRA | CDBG | Housing Units | | | | 60 | 0 | \$219,000 | | 12 | | | | | | | | | | | | DH-2 | |
| | Upper Transitional Rehab - Center City Housing | HOME | Housing Units | 12 | | \$ 255,868 | | | | | 12 | | | | | | | | | | | | DH-2 | |
| | Lower Transitional Rehab - Center City Housing | HOME | Housing Units | 9 | | \$ 99,240 | | | | | 9 | | | | | | | | | | | | DH-2 | |
| | Gimaajii Mino Bimaadiziyaan - AICHO | HOME | Housing Units | | | | | | | | 11 | | | | | | | | | | | | DH-2 | |
| | Duluth Property Rehab. Program - HRA | CDBG | Housing Units | | | | | | | 60 | 0 | \$ 225,000 | 30 | | \$ 188,741 | | | | | | | | DH-2 | |
| | Housing Resource Connection | CDBG | Housing Units | | | | | | | | | | | | | 55 | | \$ 100,000 | | | | | DH-2 | |
| 14F | Energy Efficiency Improvements | | Housing Units | 147 | 62 | | 87 | 85 | | 44 | 51 | | 72 | 0 | | | | | | 64% | 550 | 198 | 36% | |
| | Duluth Weatherization Program - AEOA | CDBG | Housing Units | 55 | 62 | \$ 208,376 | 30 | 36 | \$ 180,000 | 44 | 36 | \$ 171,320 | | | | | | | | | | | DH-2 | |
| | Duluth Energy Efficiency Program - Common Ground | CDBG | Housing Units | 92 | 0 | \$ 187,200 | | 49 | | | | | | | | | | | | | | | DH-2 | |
| | Duluth Energy Efficiency Program - Equilibrium 3 | CDBG | Housing Units | | | | 57 | 0 | \$ 116,500 | | 15 | | | | | | | | | | | | DH-2 | |
| | Coordinated Duluth Weatherization Prog- AEOA/ECO | CDBG | Housing Units | | | | | | | | | | 72 | | \$ 180,407 | | | | | | | | DH-2 | |
| 14G | Acquisition for Rehabilitation | | Housing Units | 11 | 0 | | 40 | 6 | | 5 | 10 | | | | | | | | | 51% | 110 | 16 | 15% | |
| | Rehabilitation & Resale - One Roof | HOME | Housing Units | 11 | 0 | \$ 450,000 | | 6 | | | 7 | | | | | | | | | | | | DH-2 | |
| | Multi-Family Development - One Roof | CDBG | Housing Units | | | | 32 | | \$ 200,000 | | 22 Acquired | | | | | | | | | | | | DH-2 | |
| | Rehabilitation & Resale - One Roof | HOME | Housing Units | | | | 8 | 0 | \$ 327,467 | | 3 | | | | | | | | | | | | DH-2 | |
| | Rehabilitation & Resale - One Roof | CDBG | Housing Units | | | | | | | 5 | 0 | \$ 200,000 | | | | | | | | | | | DH-2 | |
| | Rehabilitation & Resale - HRC | CDBG/ HOME | Housing Units | | | | | | | | | | | | | 8 | | \$ 240,000 | | | | | DH-2 | |
| 14H | Rehabilitation Administration | | Organization | 1 | 1 | | 1 | 1 | | 1 | 1 | | 1 | 0 | | | | | | 80% | 5 | 3 | 60% | |
| | Duluth Property Rehab. Program - HRA | CDBG | Organization | 1 | 1 | \$ 461,000 | 1 | 1 | \$ 436,253 | 1 | 1 | \$ 325,659 | | | | | | | | | | | DH-2 | |
| | Housing Resource Connection | CDBG | Organization | | | | | | | | | | 1 | | \$ 325,659 | | | | | | | | DH-2 | |
| 21I | CHDO Pre-development | | Organization | 2 | 2 | | 2 | 2 | | 2 | 2 | | 1 | 0 | | | | | | 80% | 10 | 6 | 60% | |
| | Operations- One Roof | HOME | Organization | 1 | 1 | \$ 22,000 | 1 | 1 | \$ 17,999 | 1 | 1 | \$ 12,890 | | | | | | | | | | | | DH-2 |
| | Operations- Center City Housing | HOME | Organization | 1 | 1 | \$ 15,000 | 1 | 1 | \$ 17,999 | 1 | 1 | \$ 12,890 | 1 | | \$ 13,000 | | | | | | | | DH-2 | |
| | Total of Housing Objective | | | | | \$ 2,394,838 | | | \$ 1,859,718 | | | \$ 1,444,598 | | | \$ 1,162,426 | | | \$ 1,516,043 | | | | | | |

| IDIS Code | Economic Development Objective Priority Need | Funding Source | Performance Indicator | 2010 Goal | 2010 Actual | 2010 Source Amount | 2011 Goal | 2011 Actual | 2011 Source Amount | 2012 Goal | 2012 Actual | 2012 Source Amount | 2013 Goal | 2013 Actual | 2013 Source Amount | 2014 Goal | 2014 Actual | 2014 Source Amount | Percent of 5yr Goal | 5 Year Goal | 5 Year Actual | % Achieved of 5 Yr actual | Outcome/ Objective |
|------------|---|----------------|-----------------------|-----------|-------------|--------------------|-----------|-------------|--------------------|-----------|-------------|--------------------|-----------|-------------|--------------------|-----------|-------------|--------------------|---------------------|-------------|---------------|---------------------------|--------------------|
| 18A | ED Direct Financial Assistance | | Jobs | 40 | 41 | | 57 | 54 | | 35 | 29 | | 33 | | | 46 | | \$ 240,000 | 106% | 200 | 124 | 62% | |
| | SOAR Duluth At Work - Project SOAR | CDBG | Jobs | 20 | 20 | \$ 160,000 | 20 | 22 | \$ 160,000 | 14 | 11 | \$ 112,000 | 15 | | \$ 120,000 | 16 | | \$ 128,000 | | | | | EO-1 |
| | Employment & Training - CHUMWorks | CDBG | Jobs | 15 | 19 | \$ 112,500 | 15 | 17 | \$ 120,000 | 9 | 9 | \$ 72,000 | 9 | | \$ 72,000 | 9 | | \$ 72,000 | | | | | EO-1 |
| | NYS JET (Jobs, Education & Training) - NYS | CDBG | Jobs | 5 | 2 | \$ 40,000 | 5 | 6 | \$ 40,000 | 2 | 3 | \$ 16,000 | | | | | | | | | | | EO-1 |
| | Futures Program - Life House | CDBG | Jobs | | | | 6 | 6 | \$ 48,000 | 3 | 3 | \$ 24,000 | 3 | | \$ 24,000 | 5 | | \$ 40,000 | | | | | EO-1 |
| | Circles of Support - Community Action Duluth | CDBG | Jobs | | | | 11 | 3 | \$ 90,500 | 7 | 3 | \$ 56,000 | 6 | | \$ 48,000 | | | | | | | | EO-1 |
| 18B | Economic Development Technical Assistance | | Businesses | 6 | 10 | | 8 | 9 | | 8 | 8 | | 8 | | | 8 | | \$ 64,000 | 95% | 40 | 27 | 68% | |
| | Growing Neighborhood Businesses- NE Entrepreneur | CDBG | Businesses | 6 | 10 | \$ 18,207 | 8 | 9 | \$ 66,500 | 8 | 8 | \$ 64,000 | 8 | | \$ 64,000 | 8 | | \$ 64,000 | | | | | EO-1 |
| | Total of Economic Development Objective | | | | | \$ 330,707 | | | \$ 525,000 | | | \$ 344,000 | | | \$ 328,000 | | | \$ 304,000 | | | | | |
| IDIS Code | Public Facilities Objective Priority Need | Funding Source | Performance Indicator | 2010 Goal | 2010 Actual | 2010 Source Amount | 2011 Goal | 2011 Actual | 2011 Source Amount | 2012 Goal | 2012 Actual | 2012 Source Amount | 2013 Goal | 2013 Actual | 2013 Source Amount | 2014 Goal | 2014 Actual | 2014 Source Amount | Percent of 5yr Goal | 5 Year Goal | 5 Year Actual | % Achieved of 5 Yr actual | Outcome/ Objective |
| 03C | Homeless Facilities | | Facilities | 0 | 0 | | 0 | 0 | | 0 | 0 | | 2 | | | | | | 200% | 1 | 0 | 0% | |
| | Hillside Apartments Public Facility | CDBG | Facilities | | | | | | | | | | 1 | | \$ 225,000 | | | | | | | | SL-3 |
| | LIFELINE Building | CDBG | Facilities | | | | | | | | | | 1 | | \$ 142,000 | | | | | | | | SL-3 |
| 03D | Youth Centers | | Facilities | 0 | 0 | | 0 | 0 | | 1 | 0 | | | | | | | | | | | | SL-3 |
| | Lincoln Park School for Boys & Girls Club | | | | | | | | | 1 | 0 | \$ 50,000 | | | | | | | | | | | |
| 03E | Neighborhood Facilities | | Facilities | 2 | 0 | | 0 | 2 | | 1 | 0 | | | | | 1 | | \$ 250,000 | 67% | 6 | 2 | 33% | |
| | Memorial Park Community Center | CDBG | Facilities | 1 | 0 | \$ 250,000 | | 1 | | | | | | | | | | | | | | | SL-3 |
| | Damiano Accessibility Project | CDBG | Facilities | 1 | 0 | \$ 279,450 | | 1 | | | | | | | | | | | | | | | SL-3 |
| | Damiano Soup Kitchen Renovations | CDBG | Facilities | | | | | | | 1 | 0 | \$ 313,790 | | | | | | | | | | | SL-3 |
| | UDAC Building Reformation | CDBG | Facilities | | | | | | | | | | | | | 1 | | \$ 250,000 | | | | | SL-3 |
| 03K | Street Improvements | | Households | 0 | 0 | | 20 | 7 | | 0 | 3 | | | | | | | | 10% | 200 | 10 | 5% | |
| | Street Assessment Assistance | CDBG | Households | | | | 20 | 7 | \$ 84,000 | 0 | 3 | | | | | | | | | | | | SL-2 |
| 03L | Sidewalks | | Facilities | 22 | 0 | | 20 | 10 | | 0 | 0 | | | | | | | | 38% | 110 | 10 | 9% | |
| | Curb Ramp Accessibility & Sidewalk Improvement VI | CDBG | Facilities | 22 | 0 | \$ 42,020 | 20 | 10 | \$ 61,495 | | | | | | | | | | | | | | SL-3 |
| | Total of Public Facilities Objective | | | | | \$ 571,470 | | | \$ 145,495 | | | \$ 363,790 | | | \$ 367,000 | | | \$ 250,000 | | | | | |

City of Duluth

| IDIS Code | Public Services Objective Priority Need | Funding Source | Performance Indicator | 2010 Goal | 2010 Actual | 2010 Source Amount | 2011 Goal | 2011 Actual | 2011 Source Amount | 2012 Goal | 2012 Actual | 2012 Source Amount | 2013 Goal | 2013 Actual | 2013 Source Amount | 2014 Goal | 2014 Actual | 2014 Source Amount | Percent of 5yr Goal | 5 Year Goal | 5 Year Actual | % Achieved of 5 Yr actual | Outcome/ Objective | |
|------------|--|----------------|-----------------------|-------------|--------------|--------------------|-------------|--------------|--------------------|--------------|--------------|--------------------|--------------|-------------|--------------------|---------------|-------------|--------------------|---------------------|--------------|---------------|---------------------------|--------------------|------|
| 03T | Homeless Programs | | People | 212 | 282 | | 245 | 279 | | 1321 | 1503 | | 2566 | | | 2022 | | \$ 155,000 | 707% | 900 | 2064 | 229% | | |
| | Transitional Housing Program - S. Army/WCDO | CDBG | People | 180 | 203 | \$ 54,000 | 180 | 190 | \$ 52,272 | | | | | | | | | | | | | | DH-1 | |
| | Permanent Support Housing - CCHC | CDBG | People | 32 | 79 | \$ 20,000 | 65 | 89 | \$ 19,360 | 91 | 68 | \$ 15,840 | 72 | | \$ 15,280 | | | | | | | | DH-1 | |
| | Homeless Stabilization Services - CHUM | CDBG | People | | | | | | | 900 | 1090 | \$ 30,055 | 900 | | \$ 27,950 | | | | | | | | DH-1 | |
| | Emergency Shelter Services- CHUM/Safe Haven | CDBG | People | | | | | | | | | | | | | 1500 | | \$ 33,000 | | | | | DH-1 | |
| | Oshki Transitional Housing Services - AICHO | CDBG | People | | | | | | | 30 | 29 | \$ 4,290 | 40 | | \$ 3,150 | 25 | | \$ 3,000 | | | | | DH-1 | |
| | Transitional Housing Services - CCHC | CDBG | People | | | | | | | 120 | 107 | \$ 19,394 | 91 | | \$ 18,810 | 117 | | \$ 26,000 | | | | | DH-1 | |
| | Transitional Housing Services - MACV | CDBG | People | | | | | | | 80 | 117 | \$ 15,000 | 80 | | \$ 15,000 | | | | | | | | DH-1 | |
| | Prevention & Rapid Rehousing- MACV | CDBG | People | | | | | | | | | | | | | 80 | | \$ 15,000 | | | | | DH-1 | |
| | Family Transitional Housing Services - Salvation Arm | CDBG | People | | | | | | | 100 | 92 | \$ 17,616 | 100 | | \$ 16,730 | 100 | | \$ 12,000 | | | | | DH-1 | |
| | Coordinated In-take Process | CDBG | People | | | | | | | | | | 1283 | | \$ 12,085 | | | | | | | | DH-1 | |
| | Homeless Housing & Stabilization | CDBG | People | | | | | | | | | | | | | 200 | | \$ 66,000 | | | | | DH-1 | |
| 05 | General Services | | People | 9100 | 16910 | | 9100 | 14995 | | 14409 | 14660 | | 15320 | | | 13,400 | | \$ 102,000 | 143% | 43000 | 46565 | 108% | | |
| | Duluth Hunger Project - CHUM | CDBG | People | 8000 | 13923 | \$ 75,000 | 8000 | 13324 | \$ 72,600 | 12000 | 12852 | \$ 64,703 | 12000 | | \$ 65,550 | 12000 | | \$ 72,000 | | | | | | SL-1 |
| | Clothes that Work - Damiano Center | CDBG | People | 1100 | 2987 | \$ 20,000 | 1100 | 1671 | \$ 19,360 | 1100 | 1808 | \$ 17,617 | 1200 | | \$ 16,500 | | | | | | | | | SL-1 |
| | Feeding Kids thru Youth Programs - YMCA | CDBG | People | | | | | | | 1309 | 1122 | \$ 21,170 | 2120 | | \$ 20,810 | 1400 | | \$ 30,000 | | | | | | SL-1 |
| 05D | Youth Services | | People | 800 | 1638 | | 950 | 1357 | | 0 | 0 | | | | | | | | 44% | 4000 | 2995 | 75% | | |
| | Youth Development Collaborative - YMCA | CDBG | People | 800 | 1638 | \$ 87,213 | 950 | 1357 | \$ 84,422 | | | | | | | | | | | | | | | SL-1 |
| 05E | Transportation Services | | People | 0 | 0 | | 0 | 0 | | 0 | 0 | | | | | | | | 0% | 100 | 0 | 0% | | |
| | | | | | | | | | | | | | | | | | | | | | | | EO-2 | |
| 05G | Services for Battered/Abused Spouses | | People | 500 | 686 | | 550 | 561 | | 500 | 569 | | 500 | | | | | | 103% | 2000 | 1816 | 91% | | |
| | Battered Women's Shelter Programs | CDBG | People | 500 | 686 | \$ 32,000 | 550 | 561 | \$ 30,976 | 500 | 569 | \$ 17,617 | 500 | | \$ 17,100 | | | | | | | | | DH-1 |
| 05I | Crime Awareness | | People | 0 | 0 | | 0 | 0 | | 0 | 0 | | | | | | | | 0% | 20000 | 0 | 0% | | |
| 05K | Tenant/Landlord Counseling | | People | 208 | 0 | | 0 | 0 | | 0 | 0 | | | | | | | | 17% | 1250 | 0 | 0% | | |
| | Housing Access Center - Damiano | CDBG | People | 208 | 0 | \$ 34,000 | | | | | | | | | | | | | | | | | | DH-1 |
| 05M | Health Services | | People | 2700 | 7480 | | 2700 | 4467 | | 6300 | 5105 | | 6300 | | | 6300 | | \$ 61,685 | 203% | 12000 | 17052 | 142% | | |
| | Primary Health Care for Low-Income People | CDBG | People | 2700 | 7480 | \$ 77,000 | 2700 | 4467 | \$ 74,536 | 6300 | 5105 | \$ 66,480 | 6300 | | \$ 62,890 | 6300 | | \$ 61,685 | | | | | | SL-1 |
| 05N | Abused and Neglected Youth | | People | 600 | 649 | | 600 | 679 | | 520 | 631 | | 600 | | | 600 | | \$ 20,000 | 81% | 3600 | 1959 | 54% | | |
| | LIFELINE Expressway of Youth Services | CDBG | People | 600 | 649 | \$ 35,000 | 600 | 679 | \$ 33,880 | 520 | 631 | \$ 30,943 | 600 | | \$ 28,870 | 600 | | \$ 20,000 | | | | | | SL-1 |
| 05Q | Substance Payments | | People | 165 | 165 | | 165 | 265 | | 0 | 0 | | | | | | | | 38% | 875 | 430 | 49% | | |
| | Emergency Heating Assistance - Salvation Army | CDBG | People | 165 | 165 | \$ 25,000 | 165 | 265 | \$ 24,200 | | | | | | | | | | | | | | | DH-1 |
| | Total for Public Services Objective | | | | | \$459,213 | | | \$411,606 | | | \$320,725 | | | \$320,725 | | | \$338,685 | | | | | | |

| IDIS Code | Homeless Objective Priority Need | Funding Source | Performance Indicator | 2010 Goal | 2010 Actual | 2010 Source Amount | 2011 Goal | 2011 Actual | 2011 Source Amount | 2012 Goal | 2012 Actual | 2012 Source Amount | 2013 Goal | 2013 Actual | 2013 Source Amount | 2014 Goal | 2014 Actual | 2014 Source Amount | Percent of 5yr Goal | 5 Year Goal | 5 Year Actual | % Achieved of 5 Yr actual | Outcome/ Objective | |
|------------|--|----------------|-----------------------|---------------|-------------|--------------------|----------------|-------------|--------------------|-------------|-------------|--------------------|-------------|-------------|--------------------|-----------|-------------|--------------------|---------------------|-------------|---------------|---------------------------|--------------------|------|
| 03T | Operating Costs of Homeless Programs | | People | 1355 | 1206 | | 1355 | 1586 | | 1200 | 1429 | | 1321 | | | | | | 76% | 6900 | 4221 | 61% | | |
| | CHUM Stabilization Services for Homeless | ESGP | People | 1100 | 892 | \$ 37,000 | 1100 | 1327 | \$ 37,000 | 900 | 1090 | \$ 31,124 | 900 | | \$ 31,744 | 1,000 | | \$ 23,336 | | | | | | DH-1 |
| | Transitional Housing Operations- MACV | ESGP | People | 75 | 111 | \$ 19,000 | 75 | 89 | \$ 19,000 | 80 | 117 | \$ 4,540 | 80 | | \$ 4,608 | 15 | | \$ 4,000 | | | | | | DH-1 |
| | Transitional Housing Program - Salvation Army/WCD | ESGP | People | 180 | 203 | \$ 41,000 | 180 | 190 | \$ 41,000 | | | | | | | | | | | | | | | DH-1 |
| | Family Transitional Housing Operations - Salvation A | ESGP | People | | | | | | | 100 | 92 | \$ 26,606 | 100 | | \$ 27,136 | 100 | | \$ 16,710 | | | | | | DH-1 |
| | Transitional Housing Operations - Center City Hsg | ESGP | People | | | | | | | 120 | 107 | \$ 30,622 | 91 | | \$ 31,232 | | | | | | | | | DH-1 |
| | Transitional Housing Operations- CCHC/Life House | ESGP | People | | | | | | | | | | | | | 117 | | \$ 28,000 | | | | | | DH-1 |
| | Youth Transitional Housing Opns - Life House | ESGP | People | | | | | | | 30 | 23 | \$ 7,530 | 20 | | \$ 7,680 | | | | | | | | | DH-1 |
| | Transitional Housing Operations- AICHO | ESGP | People | | | | | | | | | | 130 | | \$ 10,752 | 25 | | \$ 7,200 | | | | | | DH-1 |
| | Rapid Rehousing/Homeless Prevention Assistance | HESG | People | | | | | | | | | | 50 | | \$ 64,346 | | | | | | | | | DH-1 |
| | Rapid Re-housing | ESGP | People | | | | | | | | | | | | | 100 | | \$ 46,737 | | | | | | DH-1 |
| | HMS | ESGP | People | | | | | | | | | | | | | 1357 | | \$ 4,000 | | | | | | DH-1 |
| 05G | Battered & Abused Spouses Services | | People | 500 | 686 | | 550 | 561 | | 500 | 569 | | 500 | | | | | | 68% | 3000 | 1816 | 61% | | |
| | Battered Women's Shelter Programs | ESGP | People | 500 | 686 | \$ 23,000 | 550 | 561 | \$ 23,000 | 500 | 569 | \$ 19,578 | 500 | | \$ 19,968 | 500 | | \$ 14,304 | | | | | | DH-1 |
| | Total of Homeless Objective | | | | | \$ 120,000 | | | \$ 120,000 | | | \$ 120,000 | | | \$ 197,466 | | | \$ 144,287 | | | | | | |
| | Outcome/Objectives | Availability/ | Accessibility | | | | | | | | | | | | | | | | | | | | | |
| | Decent Housing | | | Affordability | | | Sustainability | | | | | | | | | | | | | | | | | |
| | Suitable Living Environment | | | DH-1 | | | DH-2 | | | | | | | | | | | | | | | | | |
| | Economic Opportunity | | | SL-1 | | | SL-2 | | | | | | | | | | | | | | | | | |
| | | | | EO-1 | | | EO-2 | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | | |



EAST HILLSIDE TARGET AREA

2010 Census Tract (Low/Mod %)

- 12 (59.1 %)
- 13 (61.7%)
- 17 (82.6 %)

FY 2014 Actions

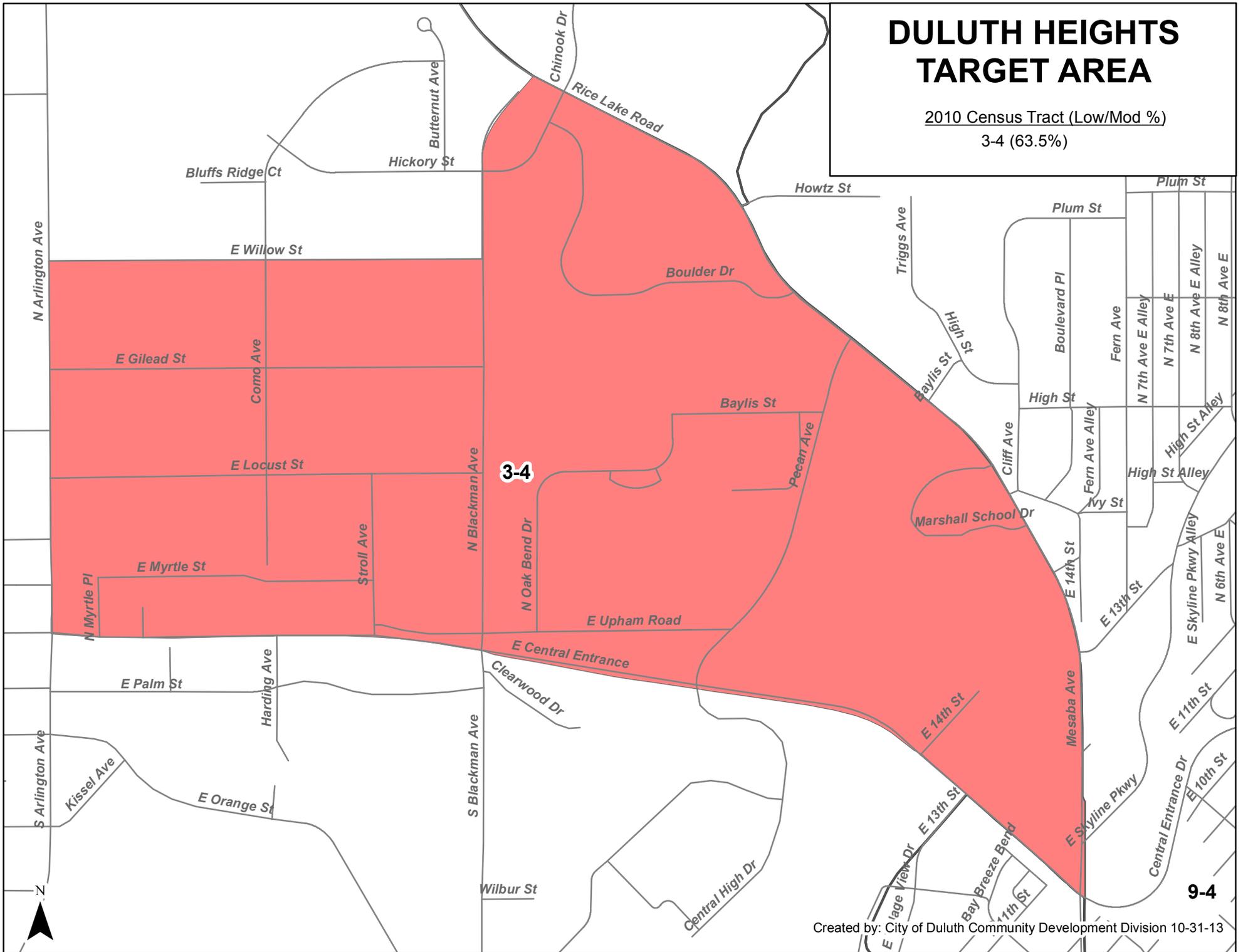
- 14-PS-03 Feeding Kids- Myers Wilkins Collaborative
- 14-PS-09 Supportive Housing Programs- CCHC

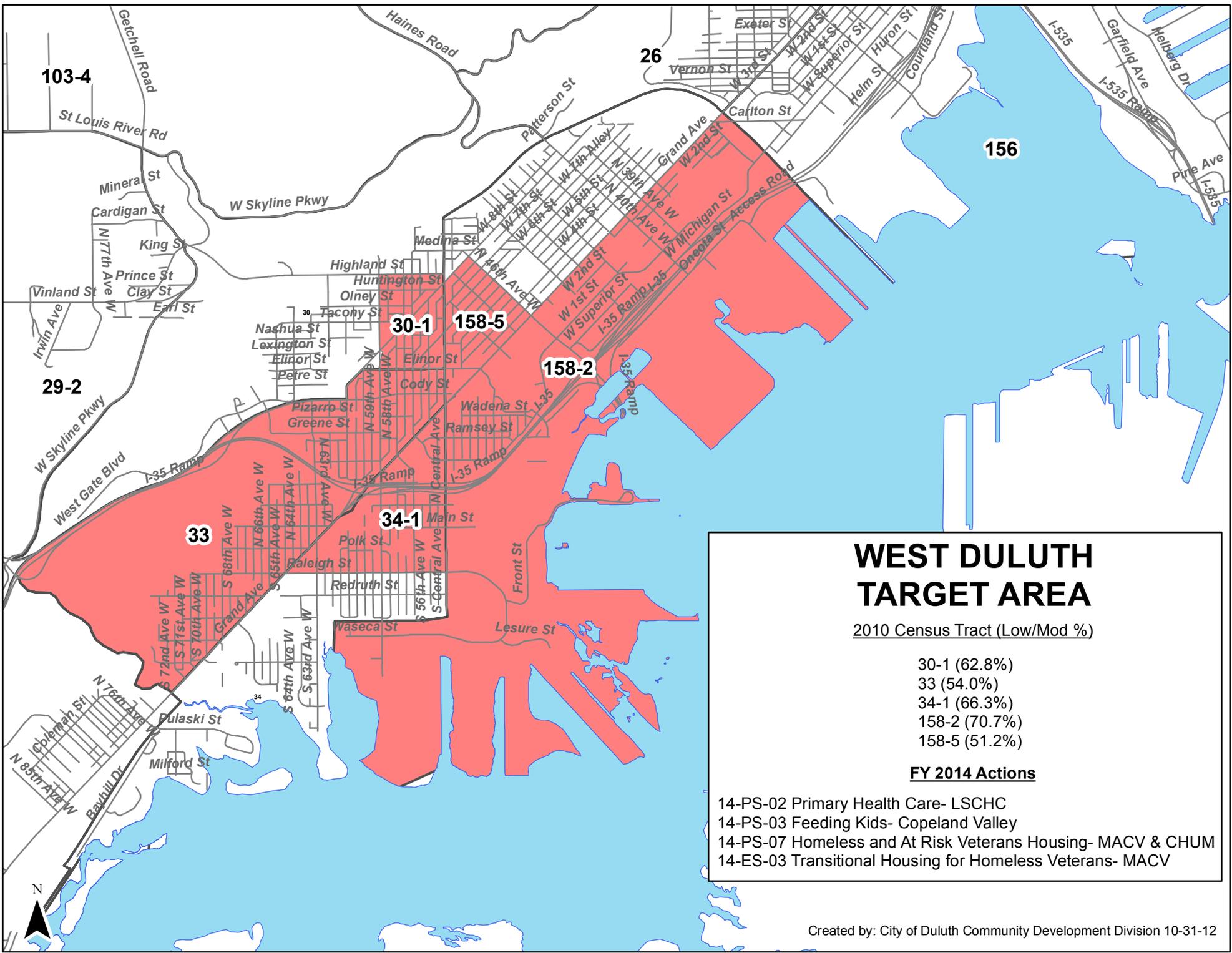
DULUTH HEIGHTS TARGET AREA

2010 Census Tract (Low/Mod %)
3-4 (63.5%)

3-4

9-4





WEST DULUTH TARGET AREA

2010 Census Tract (Low/Mod %)

- 30-1 (62.8%)
- 33 (54.0%)
- 34-1 (66.3%)
- 158-2 (70.7%)
- 158-5 (51.2%)

FY 2014 Actions

- 14-PS-02 Primary Health Care- LSCHC
- 14-PS-03 Feeding Kids- Copeland Valley
- 14-PS-07 Homeless and At Risk Veterans Housing- MACV & CHUM
- 14-ES-03 Transitional Housing for Homeless Veterans- MACV

GARY NEW DULUTH, FOND DU LAC, & MORGAN PARK TARGET AREA

2010 Census Tract (Low/Mod %)

37 (53.4%)

38-3U (51.2%)

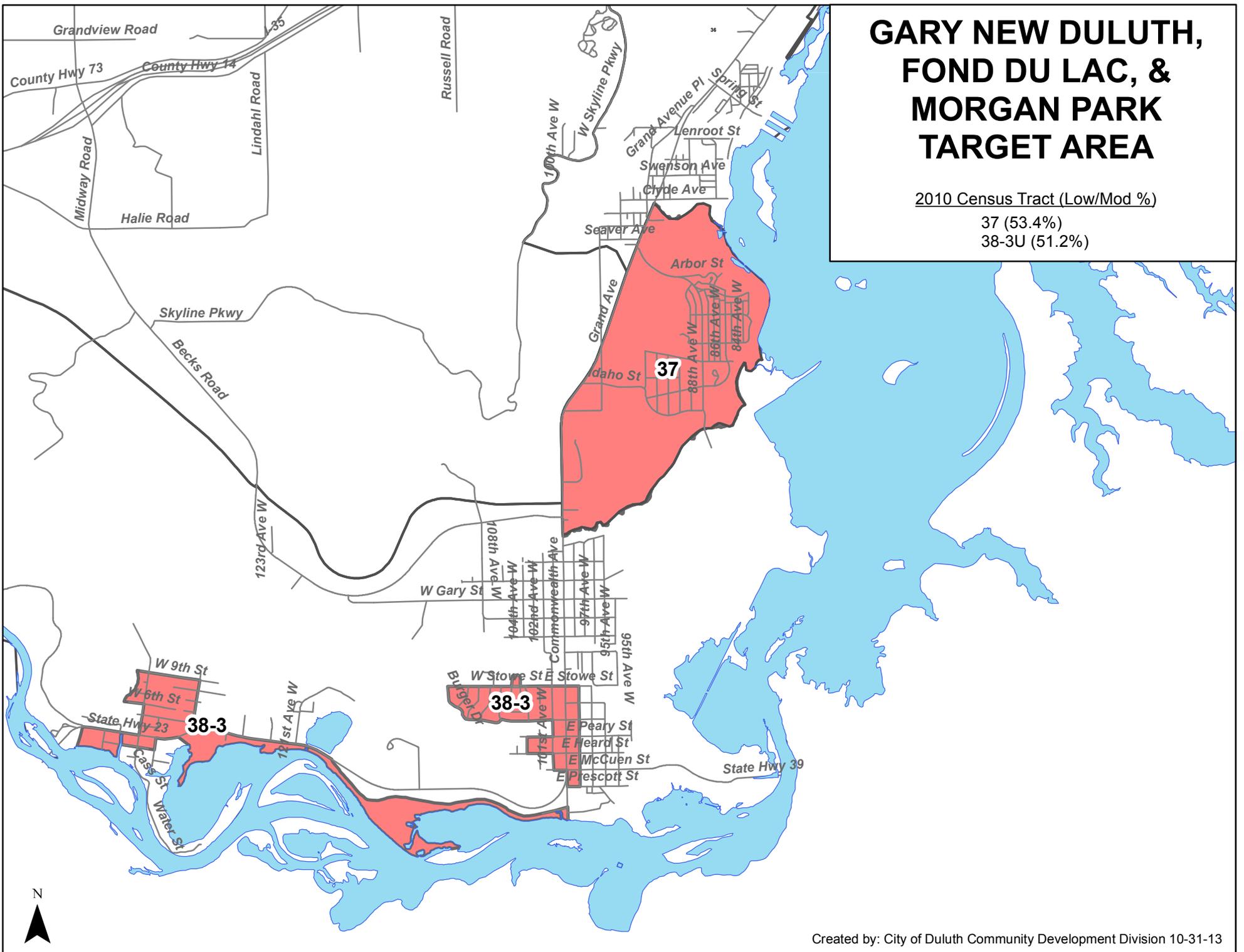


Table 3C
Consolidated Plan Listing of Projects

Jurisdiction's Name City of Duluth

Priority Need
Affordable Housing

Project
Housing Resource Connection

Activity
Multi-unit Residential Rehab

Description
HRC will provide low interest and deferred loans for the rehabilitation assistance to rental property owners within the City of Duluth. Rental owners can apply for low interest loans to renovate their properties, which then must serve low to moderate income tenants, less than 80% of the area median income based upon household size. Funding for this project includes an existing revolving loan fund. Applications are accepted at the HRC offices located at 12 East 4th Street, Duluth, MN, 55805, or online at the HRC website.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area:
Citywide – Preference for housing in 1) SNAP areas, 2) CDBG eligible areas, and 3) balance of the City
(Street Address): 12 East 4th Street
(City, State, Zip Code): Duluth, MN 55805

| | |
|--|---|
| Specific Objective Number 4 | Project ID 14-0X |
| HUD Matrix Code 14B | CDBG Citation 507.202 |
| Type of Recipient Local Government | CDBG National Objective LMI |
| Start Date (mm/dd/yyyy) 4/1/2014 | Completion Date (mm/dd/yyyy) 6/30/2015 |
| Performance Indicator Housing Units | Annual Units 55 |
| Local ID 14-HS-01 | Units Upon Completion 55 |

Funding Sources:

| | |
|------------------|--------------------|
| CDBG | \$100,000 |
| ESG | |
| HOME | |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | \$1,224,000 |
| Total | \$1,324,000 |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 3C
Consolidated Plan Listing of Projects

Jurisdiction's Name City of Duluth

Priority Need
Housing

Project
Housing Resource Connection (HRC)

Activity
Rehab & Construction Program Services

Description

The HRC will provide low interest loans and grants for rehab assistance to eligible homeowners and rental property owners within Duluth. The CDBG funds will help to pay for program service delivery including staff, inspections, developing scopes of work, construction oversight, lead-based paint compliance, loan closing services, processing of loan payments, filing documents on the land, and other related services.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area:

Citywide – Preference for housing in 1) SNAP areas, 2) CDBG eligible areas, and 3) balance of the City
(Street Address): 12 East 4th Street
(City, State, Zip Code): Duluth, MN 55805

| | |
|---|---|
| Specific Objective Number 4 & Lead-based Paint | Project ID 14-XX |
| HUD Matrix Code 14H | CDBG Citation 507.202 |
| Type of Recipient Local Government | CDBG National Objective LMH |
| Start Date (mm/dd/yyyy) 4/1/2014 | Completion Date (mm/dd/yyyy) 6/30/2015 |
| Performance Indicator 09 Organization | Annual Units 1 |
| Local ID 14-HS-01 | Units Upon Completion 1 |

Funding Sources:

| | |
|------------------|-----------|
| CDBG | \$490,000 |
| ESG | |
| HOME | |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | \$225,000 |
| Total | \$715,000 |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 3C
Consolidated Plan Listing of Projects

Jurisdiction's Name City of Duluth

Priority Need
Affordable Housing

Project
Housing Resource Connection

Activity
Single Unit Residential Rehab

Description

HRC will provide low interest and deferred loans for the rehabilitation of single-family owner-occupied homes in Duluth. Funds will be used for emergency rehabs; homeowner rehab to address code deficiencies, lead paint hazards and energy efficiency; and for the rehab of acquired properties for sale to eligible homebuyers. Healthy home protocols will be used. Applications are accepted at the HRC offices located at 12 East 4th Street, Duluth, MN 55805, or online at the HRC website.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area:

Citywide – Preference for housing in 1) Neighborhood Focus areas, 2) CDBG eligible areas
(Street Address): 12 East 4th Street
(City, State, Zip Code): Duluth, MN 55805

| | |
|---------------------------|------------------------------|
| Specific Objective Number | Project ID |
| 8 | 14-0X |
| HUD Matrix Code | CDBG Citation |
| 14A | 507.202 |
| Type of Recipient | CDBG National Objective |
| Local Government | LMH |
| Start Date (mm/dd/yyyy) | Completion Date (mm/dd/yyyy) |
| 4/1/2014 | 6/30/2015 |
| Performance Indicator | Annual Units |
| Housing Units | 75 |
| Local ID | Units Upon Completion |
| 14-HS-01 | 75 |

Funding Sources:

| | |
|------------------|-------------|
| CDBG | \$327,800 |
| ESG | |
| HOME | \$312,243 |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | \$3,691,153 |
| Total | \$4,331,196 |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

**Table 3C
Consolidated Plan Listing of Projects**

Jurisdiction's Name City of Duluth

Priority Need
Economic Development

Project
SOAR Career Solutions Duluth At Work (SOAR D@W)

Activity
ED Direct Financial Assistance to For-Profits

Description
SOAR Career Solutions, a Community Based Development Organization (CBDO) will provide job skills training, case management, job placement and job retention support to assist 16 Duluth residents at or below 50% of Area Median Income to obtain employment and maintain their jobs to increase their income by 25% over three years.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area: City-wide
(Street Address): 205 West 2nd St.
(City, State, Zip Code): Duluth, MN 55802

| | |
|--|--|
| Specific Objective Number 22 | Project ID |
| HUD Matrix Code 18A | CDBG Citation 570.203(b) |
| Type of Recipient Non-profit | CDBG National Objective LMJ |
| Start Date (mm/dd/yyyy) 04/01/2014 | Completion Date (mm/dd/yyyy) 09/30/2017 |
| Performance Indicator 13 Jobs | Annual Units 16 Jobs |
| Local ID 14-ED-01 | Units Upon Completion 16 Jobs |

Funding Sources:

| | |
|------------------|-----------|
| CDBG | \$128,000 |
| ESG | |
| HOME | |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | \$800,200 |
| Total | \$928,200 |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 3C
Consolidated Plan Listing of Projects

Jurisdiction's Name City of Duluth

Priority Need
Economic Development

Project
CHUM Support Services for Employment

Activity
ED Direct Financial Assistance to For- Profits

Description
LMI Individuals with limited or poor work histories will be assisted in finding entry level positions and provided supportive services, including case management, to successfully maintain their jobs while building a foundation for advancement and self-sufficiency. Participants will realize a 25% increase in income within 3 years. LMI Individuals are trained for positions at Express Employment Professionals, Customer Link, David Marshall Handyman Services, and Epicurean.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area: Citywide
(Street Address): CHUM
(City, State, Zip Code): 102 West 2nd Street
 Duluth, MN 55802

| | |
|-------------------------------------|---|
| Specific Objective Number 22 | Project ID |
| HUD Matrix Code 18A | CDBG Citation 570.203(b) |
| Type of Recipient Non-Profit | CDBG National Objective LMJ |
| Start Date (mm/dd/yyyy) 4/1/2014 | Completion Date (mm/dd/yyyy) 9/30/2017 |
| Performance Indicator 13- Jobs | Annual Units 9 |
| Local ID 14-ED-02 | Units Upon Completion 9 |

Funding Sources:

| | |
|------------------|-----------|
| CDBG | \$72,000 |
| ESG | |
| HOME | |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | \$200,000 |
| Total | \$272,000 |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs.

**Table 3C
Consolidated Plan Listing of Projects**

Jurisdiction's Name City of Duluth

Priority Need
Economic Development

Project
Growing Neighborhood Businesses

Activity
Economic Development Technical Assistance

Description
The Northeast Entrepreneur Fund's Growing Neighborhood Businesses program will provide technical assistance and peer support for 8 existing small business owners in Duluth Target Neighborhoods to help them grow their business revenue by at least 25% within 2 years.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area:
Community Development Target Areas - Morgan Park, Lincoln Park, West Duluth, Central & East Hillside
(Street Address): 202 West Superior Street, Suite 311
(City, State, Zip Code): Duluth, MN 55802

| | | | | |
|--|--|-------------------------|-------------------------|----------|
| Specific Objective Number 23 | Project ID | Funding Sources: | CDBG | \$64,000 |
| HUD Matrix Code 18B | CDBG Citation 570.203(b) | | ESG | 0 |
| Type of Recipient Non-profit | CDBG National Objective LMA | | HOME | 0 |
| Start Date mm/dd/yyyy 4/01/2014 | Completion Date (mm/dd/yyyy) 03/31/2016 | | HOPWA | 0 |
| Performance Indicator 08 Businesses | Annual Units 8 | | Total Formula | \$64,000 |
| Local ID 14-ED-03 | Units Upon Completion 8 | | Prior Year Funds | 0 |
| | | | Assisted Housing PHA | 0 |
| | | Other Funding | \$25,000 | |
| | | Total | \$89,000 | |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 3C
Consolidated Plan Listing of Projects

Jurisdiction's Name City of Duluth

Priority Need
Economic Development

Project
Life House Employment Program for Youth

Activity
ED Direct Financial Assistance to For-Profits

Description
The Futures Program will assist three eligible youth ages 16-20, from CDBG targeted neighborhoods, in becoming self-sufficient through employment training, job placement, education, and other services which will lead to a 25% income increase over a three-year period. The Futures program has commitments with Home Depot, Goodwill Industries, Cartier Agency, Inc., and Residence Inn to place participants.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area: City-wide

(Street Address): 102 West First Street
(City, State, Zip Code): Duluth, MN 55802

| | |
|---------------------------------------|--|
| Specific Objective Number 22 | Project ID |
| HUD Matrix Code 18A | CDBG Citation 570.203(b) |
| Type of Recipient Non-profit | CDBG National Objective LMJ |
| Start Date (mm/dd/yyyy) 04/01/2014 | Completion Date (mm/dd/yyyy) 09/30/2017 |
| Performance Indicator 13 Jobs | Annual Units 5 Jobs |
| Local ID 14-ED-04 | Units Upon Completion 5 Jobs |

Funding Sources:

| | |
|------------------|----------|
| CDBG | 40,000 |
| ESG | |
| HOME | |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | \$0 |
| Total | \$40,000 |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 3C
Consolidated Plan Listing of Projects

Jurisdiction's Name City of Duluth

Priority Need
Public Facilities

Project
UDAC Building Reformation

Activity
Improvements to Neighborhood Facility

Description
The project would make improvements to the Udac Building, a nonprofit-owned facility located in the Central Hillside, CDBG Target Neighborhood. Improvements to the building will increase the accessibility and delivery of services to adults with disabilities.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area: Central Hillside Neighborhood

(Street Address): 206 West 4th Street

(City, State, Zip Code): Duluth, MN 55806

| | |
|---|---|
| Specific Objective Number 12 | Project ID |
| HUD Matrix Code 03D | CDBG Citation 570.201(c) |
| Type of Recipient Non-Profit | CDBG National Objective LMA |
| Start Date (mm/dd/yyyy) 4/1/2014 | Completion Date (mm/dd/yyyy) 3/31/2015 |
| Performance Indicator 11 - Public Facility | Annual Units 1 |
| Local ID 14-PF-04 | Units Upon Completion 1 |

Funding Sources:

| | |
|------------------|-------------|
| CDBG | \$250,000 |
| ESG | |
| HOME | |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | \$1,250,000 |
| Total | \$1,500,000 |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

**Table 3C
Consolidated Plan Listing of Projects**

Jurisdiction's Name City of Duluth

Priority Need
Public Services

Project
Duluth Hunger Project

Activity
Essential Services

Description

The Duluth Hunger Project is a coalition of four agencies working together to prevent and alleviate chronic hunger and malnutrition among the lowest income of Duluth's residents, through congregate meal sites and emergency food shelf programs.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area: City-wide
(Street Address): 102 West 2nd Street
(City, State, Zip Code): Duluth, MN 55802

| | |
|--|---|
| Specific Objective Number 13 | Project ID |
| HUD Matrix Code 05 | CDBG Citation 570.201(e) |
| Type of Recipient Non-profit | CDBG National Objective LMC |
| Start Date (mm/dd/yyyy) 04/01/2014 | Completion Date (mm/dd/yyyy) 03/31/2015 |
| Performance Indicator 01 People | Annual Units 12,000 |
| Local ID 14-PS-01 | Units Upon Completion 12,000 |

Funding Sources:

| | |
|------------------|-----------|
| CDBG | \$72,000 |
| ESG | |
| HOME | |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | \$827,000 |
| Total | \$899,000 |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 3C
Consolidated Plan Listing of Projects

Jurisdiction's Name City of Duluth

Priority Need

Public Service

Project

Primary Health Care Services

Activity

Health Services

Description

Support the provision of affordable, primary health care, including dental care, for uninsured and underinsured low and moderate income individuals and families in accessible locations within the City.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area: Citywide
(Street Address): Lake Superior Community Health Center
(City, State, Zip Code): 4325 Grand Avenue
 Duluth, MN 55807

| | |
|-------------------------------------|---|
| Specific Objective Number 18 | Project ID |
| HUD Matrix Code 05M | CDBG Citation 570.201(e) |
| Type of Recipient Non-Profit | CDBG National Objective LMC |
| Start Date (mm/dd/yyyy) 4/1/2014 | Completion Date (mm/dd/yyyy) 3/31/2015 |
| Performance Indicator People | Annual Units 6,300 |
| Local ID 14-PS-02 | Units Upon Completion 6,300 |

Funding Sources:

| | |
|------------------|-------------|
| CDBG | \$ 61,685 |
| ESG | |
| HOME | |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | \$4,307,880 |
| Total | \$4,369,565 |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

**Table 3C
Consolidated Plan Listing of Projects**

Jurisdiction's Name City of Duluth

Priority Need
Public Services

Project
Feeding Kids through Youth Programs

Activity
Essential Services

Description
Feeding Kids Through Youth Programs is part of the food security network of Duluth, providing over 70,000 meals and snacks annually to 2,120 children of Duluth through our existing Out of School Time Programs.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area: City-wide

(Street Address): 302 West First Street
(City, State, Zip Code): Duluth, MN 55802

| | |
|--|---|
| Specific Objective Number 13 | Project ID |
| HUD Matrix Code 05 | CDBG Citation 570.201(e) |
| Type of Recipient Non-profit | CDBG National Objective LMC |
| Start Date (mm/dd/yyyy) 04/01/2014 | Completion Date (mm/dd/yyyy) 03/31/2015 |
| Performance Indicator 01 People | Annual Units 1,400 |
| Local ID 14-PS-03 | Units Upon Completion 1,400 |

Funding Sources:

| | |
|------------------|--------------|
| CDBG | \$ 30,000 |
| ESG | |
| HOME | |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | \$ 1,337,140 |
| Total | \$ 1,367,140 |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 3C
Consolidated Plan Listing of Projects

Jurisdiction's Name City of Duluth

Priority Need
Public Services

Project
Life House Basic Needs Center for Youth

Activity
Abused and Neglected Children

Description
The Life House Basic Needs Center for Youth assists 600 at-risk youth annually, ages 14-20, in Duluth, to address basic needs (food, clothing, shelter) and connect with on-site and community resources that help with stabilization.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area: City-wide

(Street Address): 102 West First Street
(City, State, Zip Code): Duluth, MN 55802

| | |
|--|---|
| Specific Objective Number 21 | Project ID |
| HUD Matrix Code 05N | CDBG Citation 570.201(e) |
| Type of Recipient Non-profit | CDBG National Objective LMC |
| Start Date (mm/dd/yyyy) 04/01/2014 | Completion Date (mm/dd/yyyy) 03/31/2015 |
| Performance Indicator 01 People | Annual Units 600 |
| Local ID 14-PS-04 | Units Upon Completion 600 |

Funding Sources:

| | |
|------------------|------------|
| CDBG | \$ 20,000 |
| ESG | |
| HOME | |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | \$ 93,615 |
| Total | \$ 113,615 |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

**Table 3C
Consolidated Plan Listing of Projects**

Jurisdiction's Name City of Duluth

Priority Need

Public Services/Emergency Solutions Grant Programs

Project

CHUM Emergency Shelter and Safe Haven Shelter for Battered Women

Activity

Operation of the congregate and family emergency shelter and the battered women's shelter (ESG)
Homeless stabilization services (in shelter) and rapid re-housing assistance (CDBG)

Description: This project is a joint application between the two primary emergency shelters in Duluth. CHUM Shelter includes a 44-bed congregate shelter for homeless single men and women and 4-units of emergency shelter for homeless families. Safe Haven Shelter is a 39-bed emergency shelter for women and their children who are fleeing domestic violence. Both shelters provide a variety of stabilization services, advocacy and support to the homeless persons in the shelters.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area: City-wide

(Street Address): Safe Haven--PO Box 3558
(City, State, Zip Code): Duluth, MN 55803

CHUM--102 West 2nd Street,
Duluth, MN 55802

| | |
|---------------------------------|--------------------------------|
| Specific Objective Number 15 | Project ID |
| HUD Matrix Code O5G | CDBG Citation 570.201(e) |
| Type of Recipient Non-profit | CDBG National Objective LMC |
| Start Date 04/01/2014 | Completion Date 03/31/2015 |
| Performance Indicator People | Annual Units 1500 |
| Local ID 14-PS-05, 14-ES-01 | Units Upon Completion 1500 |

Funding Sources:

| | |
|------------------|-------------|
| CDBG | \$ 33,000 |
| ESG | \$ 37,640 |
| HOME | |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | \$1,990,204 |
| Total | \$2,060,844 |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 3C
Consolidated Plan Listing of Projects

Jurisdiction's Name City of Duluth

Priority Need
Public Services

Project
Gimaajii Mino Bimaadizimin Permanent Housing

Activity
Operating Costs of Homeless/AIDS Patients Programs

Description

AICHO's Permanent Housing site (Gimaajii Mino Bimaadizimin) will provide 28 units of permanent supportive housing. CDBG funding will provide supportive services for these operations.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area:

(Street Address): 419 North First Avenue West #C
(City, State, Zip Code): Duluth, MN 55806

| | |
|---------------------------------|--------------------------------|
| Specific Objective Number 14 | Project ID |
| HUD Matrix Code 03T | CDBG Citation 570.201(e) |
| Type of Recipient Non-profit | CDBG National Objective LMC |
| Start Date 4/1/2014 | Completion Date 3/31/2015 |
| Performance Indicator People | Annual Units 76 |
| Local ID 14-PS-06 | Units Upon Completion 76 |

Funding Sources:

| | |
|------------------|------------|
| CDBG | \$ 3000 |
| ESG | |
| HOME | |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | \$ 462,681 |
| Total | \$ 465,681 |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

**Table 3C
Consolidated Plan Listing of Projects**

Jurisdiction's Name City of Duluth

Priority Need
Public Services

Project: MACV-Duluth/CHUM –Veterans Outreach, Prevention & Rapid Re-housing

Activity: 03T--Operating Costs of Homeless Programs

Description—MN Assistance Council for Veterans (MACV) and CHUM will work together to provide outreach, referral, prevention and rapid rehousing services to veterans living on the streets and other places not meant for human habitation and to veterans leaving institutions or who may otherwise be at-risk of homelessness. CHUM's shelter, advocacy, outreach and chaplaincy staff will refer homeless and at-risk veterans to MACV, the regional experts in providing rapid re-housing and prevention assistance to homeless veterans and veterans at-risk of homelessness.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area: City-wide

(Street Address): MACV- 5209 Ramsey St.
(City, State, Zip Code): - Duluth, MN 55802

CHUM- 102 West 2nd St.
Duluth, MN 55802

| | |
|------------------------------------|---|
| Specific Objective Number14 | Project ID 14- |
| HUD Matrix Code 03T | CDBG Citation 570.201(e) |
| Type of Recipient Non-profit | CDBG National Objective LMC |
| Start Date (mm/dd/yyyy) 04/01/2014 | Completion Date (mm/dd/yyyy) 03/31/2015 |
| Performance Indicator 01 People | Annual Units 80 |
| Local ID 14-PS-07 | Units Upon Completion 80 |

Funding Sources:

| | |
|------------------|-----------|
| CDBG | \$ 15,000 |
| ESG | |
| HOME | |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | \$193,250 |
| Total | \$208,250 |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

**Table 3C
Consolidated Plan Listing of Projects**

Jurisdiction's Name City of Duluth

Priority Need
Public Services

Project
Salvation Army Transitional Housing Program

Activity
Operating Costs of Homeless Programs

Description
Salvation Army will provide transitional housing (53 beds) and support services to assist homeless families (100 persons) move toward greater housing stability.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area: **City-wide**
(Street Address): **215 S 27th Ave. West**
(City, State, Zip Code): **Duluth, MN 55802**

| | |
|--|---|
| Specific Objective Number 14 | Project ID |
| HUD Matrix Code 03T | CDBG Citation 570.201(e) |
| Type of Recipient Non-profit | CDBG National Objective LMC |
| Start Date (mm/dd/yyyy) 04/01/2014 | Completion Date (mm/dd/yyyy) 03/31/2015 |
| Performance Indicator People | Annual Units 100 |
| Local ID 14-PS-08/14-ES-04 | Units Upon Completion 100 |

Funding Sources:

| | |
|------------------|-----------|
| CDBG | \$ 12,000 |
| ESG | \$ 16,710 |
| HOME | |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | \$230,817 |
| Total | \$259,527 |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 3C
Consolidated Plan Listing of Projects

Jurisdiction's Name City of Duluth

Priority Need
Public Services

Project
Center City Housing Transitional Housing Program

Activity
Operation of Transitional Housing units,
Supportive services and rapid re-housing assistance.

Description
Center City Housing Corp. will provide transitional housing and supportive services to homeless single women and women with children who are experiencing homelessness through the operation of transitional housing units. ESGP funds will be used for the operation of the units (two facilities) and CDBG funds will be used to provide supportive services to help program participants achieve housing stability.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area: **City-wide**
(Street Address): **105 ½ West First St.**
(City, State, Zip Code): **Duluth, MN 55802**

| | |
|--|---|
| Specific Objective Number 14 | Project ID |
| HUD Matrix Code 03T | CDBG Citation 570.201(e) |
| Type of Recipient Non-profit | CDBG National Objective LMC |
| Start Date (mm/dd/yyyy) 04/01/2014 | Completion Date (mm/dd/yyyy) 03/31/2015 |
| Performance Indicator 01 People | Annual Units 91 |
| Local ID 14-PS-09 & 14-ES-02 | Units Upon Completion 91 |

Funding Sources:

| | |
|------------------|-----------|
| CDBG | \$26,000 |
| ESG | \$28,000 |
| HOME | |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | \$316,088 |
| Total | \$370,088 |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

**Table 3C
Consolidated Plan Listing of Projects**

Jurisdiction's Name City of Duluth

Priority Need: Public Services

Project Housing and Stabilization Services Fund

Activity

03T Operating Costs of Homeless Programs

Description

Housing and Stabilization Services Fund—Benchmarks will be established for rapid re-housing and housing placement for homeless singles, families and youth exiting out of the CHUM congregate and family shelters, Safe Haven and Dabinool'gan DV Shelters, from transitional housing facilities in Duluth, including Center City Family Transitional Housing, American Indian Community Housing Organization Transitional Housing for Native American Women & Women with Children, Salvation Army Family Transitional Housing, Life House Teen Transitional Housing, MN Assistance Council for Veterans Transitional. Activities will be developed in coordination with the development of the Continuum of Care and the communities work to develop a coordinated intake and assessment system.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area: **City-wide**
(Street Address):
(City, State, Zip Code): **Duluth, MN**

| | |
|--|---|
| Specific Objective Number 26 | Project ID 14- |
| HUD Matrix Code 03T | CDBG Citation 570.201(e) |
| Type of Recipient Non-profit | CDBG National Objective LMC |
| Start Date (mm/dd/yyyy) 04/01/2014 | Completion Date (mm/dd/yyyy) 03/31/2015 |
| Performance Indicator Persons | Annual Units 1,283 |
| Local ID 14-PS-10 | Units Upon Completion 1,283 |

Funding Sources:

| | |
|------------------|----------|
| CDBG | \$66,000 |
| ESG | |
| HOME | |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | |
| Total | \$66,000 |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 3C
Consolidated Plan Listing of Projects

Jurisdiction's Name City of Duluth

Priority Need
Affordable Housing

Project
Tenant Based Rental Assistance Program (TBRA)

Activity
Rental Housing Subsidies

Description
The program will provide rental assistance to approximately twenty households who would otherwise be homeless. The City and the HRA of Duluth have established this program to provide rental assistance as a significant component in the continuum of services to prevent and/or end homelessness. Note that the City does not accept applications for this program; interested persons should contact the HRA at (218) 529-6300.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area:
Community Wide
222 E 2nd St
Duluth, MN 55805

| | |
|---------------------------------------|---|
| Specific Objective Number 3 | Project ID 14-29 |
| HUD Matrix Code 05-S | CDBG Citation |
| Type of Recipient Local Government | CDBG National Objective |
| Start Date (mm/dd/yyyy) 4/1/2014 | Completion Date (mm/dd/yyyy) 3/31/2015 |
| Performance Indicator Household | Annual Units 20 |
| Local ID 14-HM-01 | Units Upon Completion 20 |

Funding Sources:

| | |
|------------------|------------|
| CDBG | |
| ESG | |
| HOME | \$ 123,000 |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | \$ 32,644 |
| Total | \$ 155,644 |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 3C
Consolidated Plan Listing of Projects

Jurisdiction's Name City of Duluth

Priority Need
Affordable Housing

Project
One Roof Community Housing

Activity
CHDO Operating Expenses

Description
This proposal is for funding to pay for staffing costs incurred from April 1, 2014 to March 31, 2015 for operating costs related to project predevelopment for affordable housing development activity in Duluth.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area:
Community Wide
206 West 4th Street,
Duluth, MN 55806

| | |
|---------------------------------------|---|
| Specific Objective Number 1 | Project ID 14-XX |
| HUD Matrix Code 21 I | CDBG Citation |
| Type of Recipient CHDO | CDBG National Objective |
| Start Date (mm/dd/yyyy) 4/1/2014 | Completion Date (mm/dd/yyyy) 3/31/2015 |
| Performance Indicator Organization | Annual Units 1 |
| Local ID 14-CD-01 | Units Upon Completion 1 |

Funding Sources:

| | |
|------------------|-----------|
| CDBG | |
| ESG | |
| HOME | \$20,000 |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | \$100,000 |
| Total | \$120,000 |
| | |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

**Table 3C
Consolidated Plan Listing of Projects**

Jurisdiction's Name City of Duluth

Priority Need: Public Services

Project: MACV-Duluth Transitional Housing for Veterans

Activity: 03T--Operating Costs for Homeless Facilities

Description

Minnesota Assistance Council for Veteran's (MACV) is statewide program that assists homeless and at-risk veterans. MACV Duluth operates 10 units of transitional housing for homeless veterans and provides housing stabilization and support services to help homeless veterans access and maintain permanent housing.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area: City-wide
(Street Address): 5209 Ramsey St.
(City, State, Zip Code): Duluth, MN 55802

| | |
|----------------------------|---------------------------------|
| Specific Objective Number | Project ID |
| 14 | 14- |
| HUD Matrix Code | CDBG Citation |
| 03T | 570.201(e) |
| Type of Recipient | CDBG National Objective |
| Non-profit | LMC |
| Start Date (mm/dd/yyyy) | Completion Date (mm/dd/yyyy) |
| 04/01/2014 | 03/31/2015 |
| Performance Indicator | Annual Units |
| 01 People | 15 |
| Local ID | Units Upon Completion |
| 14-PS-07 | 15 |

Funding Sources:

| | |
|------------------|-----------|
| CDBG | |
| ESG | \$ 4,000 |
| HOME | |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | \$219,250 |
| Total | \$223,250 |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

**Table 3C
Consolidated Plan Listing of Projects**

Jurisdiction's Name **City of Duluth**

Priority Need

Emergency Solutions Grant

Project

AICHO Dabinoo'Igan Emergency Shelter and Oshki Odaadiziwini Waaka'Igan Transitional Housing

Activity

AICHO Emergency Shelter and Transitional Housing Operation

Description

The American Indian Community Housing Organization (AICHO) operates a 10-bed emergency shelter (Dabinoo'Igan) for homeless Native American women and their children fleeing domestic violence and 5 units of transitional housing (Ohki Odaadiziwini Waaka'Igan) for homeless Native American women and their children.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area:

(Street Address): 419 North First Avenue West #C

(City, State, Zip Code): Duluth, MN 55806

| | |
|---------------------------------|--------------------------------|
| Specific Objective Number 26 | Project ID |
| HUD Matrix Code 03T | CDBG Citation 570.201(e) |
| Type of Recipient Non-profit | CDBG National Objective LMC |
| Start Date 4/1/2014 | Completion Date 3/31/2015 |
| Performance Indicator People | Annual Units 130 |
| Local ID 14-ES-05 | Units Upon Completion 130 |

Funding Sources:

| | |
|------------------|------------|
| CDBG | |
| ESG | \$7,200 |
| HOME | |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | \$ 410,668 |
| Total | \$ 417,868 |
| | |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

**Table 3C
Consolidated Plan Listing of Projects**

Jurisdiction's Name City of Duluth

Priority Need
Emergency Solutions Grant

Project
Wilder Research Foundation

Activity
HMIS Data Administration

Description
The Amherst Wilder Foundation administers the Homeless Management Information System (HMIS) for the St. Louis County Continuum of Care and the City, which is the regional, including Duluth, Homeless Response System. As part of the HMIS administration, Wilder Foundation will collect and analyze the City's ESG data and provide technical support to the City and its ESG providers, and submit required ESG data reports to the City of Duluth.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area: Citywide
(Street Address): 451 Lexington Pkwy
(City, State, Zip Code): St. Paul, MN 55104

| | |
|------------------------------------|--|
| Specific Objective Number 14 | Project ID |
| HUD Matrix Code 03T | CDBG Citation 570.201(e) |
| Type of Recipient Non-Profit | CDBG National Objective LMC |
| Start Date (mm/dd/yyyy) 4/1/2014 | Completion Date (mm/dd/yyyy) 3/31/2015 |
| Performance Indicator Organization | Annual Units 1 |
| Local ID 14-ES-06 | Units Upon Completion 1 |

| | |
|------------------|----------|
| CDBG | |
| ESG | \$ 4,000 |
| HOME | |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | \$ |
| Total | \$ 4,000 |
| | |

Funding Sources:
The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 3C
Consolidated Plan Listing of Projects

Jurisdiction's Name City of Duluth

Priority Need
Emergency Solutions Grant

Project
To Be Determined

Activity
Direct Cash Assistance Flex Fund to help the homeless and prevent homelessness.

Description
Under the Emergency Solutions Grant, \$64,346 in direct cash assistance will be available to agencies in the City of Duluth who provide rapid re-housing and prevention assistance to homeless individuals and families. *Administrator of this fund will be determined during the comment period.* It is anticipated that 60% of these funds will be used for rapid re-housing and 40% will be used for prevention.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area: Citywide
(Street Address): 102 West 1st Street
(City, State, Zip Code): Duluth, MN 55802

| | |
|------------------------------------|--|
| Specific Objective Number 26 | Project ID |
| HUD Matrix Code 03T | CDBG Citation 570.201(e) |
| Type of Recipient Non-Profit | CDBG National Objective LMC |
| Start Date (mm/dd/yyyy) 4/1/2014 | Completion Date (mm/dd/yyyy) 3/31/2015 |
| Performance Indicator Organization | Annual Units 1 |
| Local ID 14-ES-07 | Units Upon Completion 1 |

| | |
|------------------|-----------|
| CDBG | |
| ESG | \$ 46,747 |
| HOME | |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | \$ |
| Total | \$ 46,747 |
| | |

Funding Sources:
The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

**Table 3C
Consolidated Plan Listing of Projects**

Jurisdiction's Name City of Duluth

Priority Need
General Program Administration

Project
Community Development Program Administration

Activity
Administration of CDBG, HOME and ESGP programs

Description
Operation, reporting and monitoring of federally funded activities. Also, these funds assist with the implementation of the City's Citizen Participation process that leads to the development of the Consolidated Plan and the Annual Action Plan.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area:
Citywide
(Street Address): 411 West First Street
(City, State, Zip Code): Duluth, MN 55802

| | |
|---|---------------------------------------|
| Specific Objective Number | Project ID |
| HUD Matrix Code 21A | CDBG Citation 570.206 |
| Type of Recipient Local Government | CDBG National Objective |
| Start Date (mm/dd/yyyy) 04/01/2014 | Completion Date (mm/dd/yyyy) 03/31/15 |
| Performance Indicator | Annual Units |
| Local ID 14-AD-01, 14-AD-03, and 14-AD-04 | Units Upon Completion |

Funding Sources:

| | |
|------------------|-----------|
| CDBG | \$432,621 |
| ESG | \$ 11,699 |
| HOME | \$ 48,583 |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | |
| Total | \$492,903 |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

**Table 3C
Consolidated Plan Listing of Projects**

Jurisdiction's Name City of Duluth

Priority Need
Planning

Project
Neighborhood Planning

Activity
Planning and Administration

Description
Implementation of the City's Citizen Participation Plan and strategic planning with the Community Development Target Areas to identify key implementation strategies. This activity will also work with the Community's At-Home in Duluth neighborhood program

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area:

Community Development Target Areas - Morgan Park, West Duluth, Lincoln Park, Central Hillside, East Hillside and Endion.

(Street Address): 411 West First Street
(City, State, Zip Code): Duluth, MN 55802

| | |
|--|---|
| Specific Objective Number | Project ID 13-33 |
| HUD Matrix Code 20 | CDBG Citation 570.205 |
| Type of Recipient Local Government | CDBG National Objective |
| Start Date (mm/dd/yyyy) 04/01/2014 | Completion Date (mm/dd/yyyy) 03/31/2015 |
| Performance Indicator | Annual Units |
| Local ID 14-AD-02 | Units Upon Completion |

Funding Sources:

| | |
|------------------|----------|
| CDBG | \$20,000 |
| ESG | |
| HOME | |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | |
| Total | \$20,000 |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Table 3C
Consolidated Plan Listing of Projects

Jurisdiction's Name City of Duluth

Priority Need
Affordable Housing

Project
Tenat Based Rental Assistance Program (TBRA)

Activity
Program Administration

Description
The City and the HRA have established this program to provide rental assistance as a significant component in the continuum of services to prevent homelessness, see Project 13-29. This funding will provide for the program administration costs of administering this program on behalf of the Participating Jurisdiction. Note that the City does not accept applications for this program; interested persons should contact the HRA at (218) 529-6300.

Objective category: Suitable Living Environment Decent Housing Economic Opportunity
Outcome category: Availability/Accessibility Affordability Sustainability

Location/Target Area:
Community Wide
301 E 2nd St
Duluth, MN 55805

| | |
|--|---|
| Specific Objective Number 3 | Project ID |
| HUD Matrix Code 05-S | CDBG Citation 570.204 |
| Type of Recipient Local Government | CDBG National Objective LMH |
| Start Date (mm/dd/yyyy) 4/01/2014 | Completion Date (mm/dd/yyyy) 3/31/2015 |
| Performance Indicator 09 Organization | Annual Units 1 |
| Local ID 14-HM-01 | Units Upon Completion 1 |

Funding Sources:

| | |
|------------------|----------|
| CDBG | |
| ESG | |
| HOME | 2,000 |
| HOPWA | |
| Total Formula | |
| Prior Year Funds | |
| Assisted Housing | |
| PHA | |
| Other Funding | 32,644 |
| Total | \$34,644 |
| | |

The primary purpose of the project is to help: the Homeless Persons with HIV/AIDS Persons with Disabilities Public Housing Needs

Antipoverty Strategy

1. Describe the actions that will take place during the next year to reduce the number of poverty level families.

Action Plan Antipoverty Strategy response:

The following activities will be funded in the FY 2014 Action Plan to address specific policies of the Antipoverty strategy:

Policy #1: Provide occupational training programs coupled with career development and job placement in partnership with the City's workforce Development Division to enable people to obtain employment.

- SOAR Duluth at Work- \$128,000 for 16 participants to obtain jobs
- CHUM Support Services for Employment- \$72,000 for 9 participants to obtain jobs
- Duluth at Work for Homeless Youth - \$40,000 for 5 participants to obtain jobs

Policy #2: Assist families with removing barriers to obtaining employment through long term or sustainable solutions that reduce the cost of essentials or burdens to household incomes (e.g. child care, health care, transportation).

- Lake Superior Community Health Center - \$61,685 for 6,300 people to have access to health care and dental care.

Policy #3: Focus on efforts to reduce the costs on households' budgets through energy efficiency programs that lower utilities and/or programs that assist with building assets of families through planned savings programs or assistance with homeownership opportunities.

- \$260,000 to make energy efficiency improvements that reduce utility costs. This program is part of the Housing Resource Connection Collaborative.
- HRA and One Roof rehab programs are now required to make improvements that will result in increased energy efficiency.

Policy #4: Increase the amount of affordable housing units within the City that have long-term affordability restrictions (greater than 30 years), to maintain housing for low-to-moderate-income residents within our community.

- Rehabilitation and Resale – 264,000 for 8 housing units to be acquired and sold to homeowners with a 99-year ground lease for affordability.

Non-Homeless Special Needs

Non-homeless Special Needs (91.220 (c) and (e))

*Please also refer to the Non-homeless Special Needs Table in the Needs.xls workbook.

1. Describe the priorities and specific objectives the jurisdiction hopes to achieve for the period covered by the Action Plan.
2. Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by this Action Plan.

Action Plan Specific Objectives response:

The Housing Resource Connection, located at 12 East 4th Street, has streamlined the housing rehabilitation application process and become the main access point for many housing related programs. It allows all potential participants to file a housing rehab application on-line or come to a single physical location to submit an application. As a result, applying for programs and getting information will be significantly easier for potential participants, especially those with special needs.

In 2014, improvements will be made to the Udac Building to stabilize and enhance their program delivery. Udac serves individuals with disabilities through vocational and life skills programs. Making the physical improvements to the building will help the people they serve with becoming as independent and self-sufficient as possible. This is an important effort for the non-homeless special needs population in Duluth.

Housing Opportunities for People with AIDS

*Please also refer to the HOPWA Table in the Needs.xls workbook.

1. Provide a Brief description of the organization, the area of service, the name of the program contacts, and a broad overview of the range/ type of housing activities to be done during the next year.
2. Report on the actions taken during the year that addressed the special needs of persons who are not homeless but require supportive housing, and assistance for persons who are homeless.
3. Evaluate the progress in meeting its specific objective of providing affordable housing, including a comparison of actual outputs and outcomes to proposed goals and progress made on the other planned actions indicated in the strategic and action plans. The evaluation can address any related program adjustments or future plans.
4. Report on annual HOPWA output goals for the number of households assisted during the

year in: (1) short-term rent, mortgage and utility payments to avoid homelessness; (2) rental assistance programs; and (3) in housing facilities, such as community residences and SRO dwellings, where funds are used to develop and/or operate these facilities. Include any assessment of client outcomes for achieving housing stability, reduced risks of homelessness and improved access to care.

5. Report on the use of committed leveraging from other public and private resources that helped to address needs identified in the plan.
6. Provide an analysis of the extent to which HOPWA funds were distributed among different categories of housing needs consistent with the geographic distribution plans identified in its approved Consolidated Plan.
7. Describe any barriers (including non-regulatory) encountered, actions in response to barriers, and recommendations for program improvement.
8. Please describe the expected trends facing the community in meeting the needs of persons living with HIV/AIDS and provide additional information regarding the administration of services to people with HIV/AIDS.
9. Please note any evaluations, studies or other assessments that will be conducted on the local HOPWA program during the next year.

Action Plan HOPWA response:

The City of Duluth does not receive state HOPWA funds.

Specific HOPWA Objectives

Describe how Federal, State, and local public and private sector resources that are reasonably expected to be available will be used to address identified needs for the period covered by the Action Plan.

Specific HOPWA Objectives response:

The City of Duluth does not receive state HOPWA funds.

Other Narrative

Include any Action Plan information that was not covered by a narrative in any other section.

Efforts to Further Fair Housing

Outlined below are the goals and actions from the Fair Housing Plan that will be addressed in Program Year 2014. The full and updated Analysis of Impediments to Fair Housing for Duluth was adopted by City Council on January 25, 2010.

IMPEDIMENT 1: LACK OF INFORMATION AND EDUCATION

Through the key informant discussions in 2009, an overwhelming number of participants indicated that a lack of knowledge and information about fair housing laws and regulations acted as an impediment to fair housing.

Goal A: Disseminate general fair housing information to 500 tenants and landlords.

2014 Action:

1. The Housing Access Program (HAP) was a major player in Fair Housing activities within the City. On March 31, 2010, due to funding issues, they went out of business. The city has seen the past few years as re-building capacity in terms of a single agency providing fair housing information. Given current availability of resources it does not seem likely that a single agency will be possible. It seems more likely that existing agencies will need to coordinate and cooperate in fair housing as noted in number 3 below.
2. HRA will continue to provide fair housing information in its packets to prospective tenants in public housing and persons who secure housing vouchers.
3. Other agencies such as Legal Aid, Indian Legal Aid, United Way's 2-1-1 Information line, Home Line, and The Salvation Army will provide general information to tenants and landlords.

Goal B: Develop and implement training to increase the knowledge and understanding of fair housing rights and responsibilities, to include reasonable accommodations for CDBG & ESG housing providers and tenants.

2014 Action:

1. As noted under Impediment 1, Goal A, the Housing Access Program (HAP) went out of business. At present the City does not have a single point of contact or an organization providing a wide range of fair housing services which

HAP provided in previous years. The city will continue to work others in development and implementation of training through promotion and other.

Goal C: Coordination of resources to provide community education and outreach.

2014 Action:

1. The Community Development Office will host one annual meeting or summit which is to include representatives from agencies and the private sector which work with persons whom may be impacted by discrimination in housing. The purpose of this meeting is to increase knowledge of programs, improve communication between agencies, and reduce duplication where possible.

IMPEDIMENT 2: HOUSING DISCRIMINATION AGAINST PROTECTED CLASSES

When asked about housing discrimination, key informants and focus group participants agreed that illegal housing discrimination occurs in Duluth. Discrimination may occur unknowingly at times, or without knowledge of the legal ramifications that may result, or because enforcement through the state or federal process is difficult and time consuming, and therefore, not often pursued, or because it commonly occurs in one's life experience and becomes accepted behavior. Regardless of why, how or where discrimination occurs, activities that discriminate against the more vulnerable of our population, against people protected under the Fair Housing Act, is an impediment to fair and equal housing choice. It is illegal and acting in accordance with fair housing law is the responsibility of all citizens.

Goal A: Establish guidelines for "acceptable" and "not acceptable" lease language, with "acceptable" language encouraged and "not acceptable" language prohibited in all leases and rental applications used in the City of Duluth.

2014 Action:

1. The Duluth Human Rights Officer and Community Development staff continue to meet with landlords as well at the Arrowhead Multi-Housing Association and the Housing and Redevelopment Authority, with the purpose of continuing the discussion on "acceptable" and "not acceptable" language in rental leases. The intent is to develop a standard lease or "best management practice" for use by Duluth rental housing property owners, landlords and management companies of what is "acceptable" and "not acceptable" and/or discriminatory. Lease "best management practices" will be disseminated to landlords, management companies, the Arrowhead Multi-Family Association, the HRA and secondary education campuses.

Appendix A: Citizen Participation

The City is required by HUD regulations to respond to all substantive comments received during the public review of the draft Action Plan. This section is divided into two parts. The first comments are those that concern the project funding decisions and those that pertain to policy aspects of the plan - and offers the City's responses to these items. The second section presents all written comments and, in some cases, the City's written responses, received concerning the plan.

Comments regarding funding: Comment Period ends December 3, 2013.

November __, 2013, letter from Name, Organization

Response:

Comments regarding policy, background information, CDBG process, and priorities: Comment Period ends December 3, 2013.

Appendix B / Public Process

- Neighborhood Forums / May 14 and May 16, 2013.
- On-line Forums / May13 through May 24, 2013.
- Public Hearing on the Monitoring & Implementation of CDBG Programs / June 25, 2013.
- Community Development Meeting to make Funding Recommendations on FY 2014 CDBG, HOME and ESGP Applications / October 29, 2013.
- Public Hearing on FY 2014 Action Plan / December 3, 2013.
- Council Resolution Approving the 2014 Annual Action Plan portion of the 2010-2014 Consolidated Plan and Authorizing a Request for HUD Federal Community Development Block Grant (CDBG), HOME Program and Emergency Solution Grant Program (ESGP) Funds. /January__, 2014.
- Council Resolution Authorizing a Request for HUD Federal Community Development Block Grant (CDBG) Funds for the 2014 Program Year as well as Approving the Reallocation of Certain Prior CDBG Funds and Authorizing Agreements with Appropriate Agencies. / January__, 2014.
- Council Resolution Authorizing a Request for HUD HOME Funds for the 2014 Program Year and Authorizing Contracts. / January__, 2014.
- Council Resolution Authorizing a Request for HUD Emergency Solution Grant Program Funds for the 2014 Program Year and Authorizing Contracts. / January__, 2014.



NEIGHBORHOOD FORUMS ON COMMUNITY DEVELOPMENT AND HOUSING NEEDS

- **May 14th** - 6:30- 8:00 p.m. – **City Center West, 5830 Grand Avenue**
- **May 16th** - 6:30- 8:00 p.m. – **Central Hillside Center, 12 E 4th Street**
- **May 13th – 24th** - **Online Forum – www.duluthmn.gov/community_development**

The City of Duluth annually receives substantial funding from the U.S. Department of Housing and Urban Development (HUD) to assist persons with low and moderate incomes (up to \$49,850 for a family of four) and neighborhoods where a majority of low and moderate income people reside. Prior to awarding these funds, a comprehensive citizen participation process occurs, which includes a general community needs assessment as the first step.

The purpose of these public forums (conducted by the Community Development Division) is to hear from Duluth residents (especially persons with low and moderate incomes, persons of color, and persons with disabilities), and service providers in an interactive setting about the community's needs. These needs include four major categories: 1) economic development (including job training) initiatives; 2) affordable housing; 3) public facility improvements (such as parks, child care centers, senior centers, street and sewer improvements) in Duluth's neighborhoods eligible for Community Development Block Grant (CDBG) funds (Morgan Park, West Duluth, Lincoln Park, Central Hillside and East Hillside/Endion neighborhoods); 4) public services, such as affordable health care services and food programs. An online forum will also be held to encourage more input.

These public forums are also the essential first step in the City of Duluth's preparation of the 2014 Action Plan. This Plan outlines the City's assessment of community needs and strategies to meet those needs during the coming HUD program year. The Plan serves as the City's application to HUD for CDBG, Home Investment Partnerships Program (HOME) funds and Emergency Solutions Grant Program (ESGP) funds (both the HOME and ESGP programs are strictly for housing and homeless needs). Also, in collaboration with the At Home Partners, input will be sought regarding future activities and efforts in the eligible neighborhoods.

If a member of the public is unable to attend one of these forums but wishes to comment on the programs, (s)he may do so in one of the following ways:

Send written comments to: Community Development
Room 407, City Hall
Duluth, MN 55802

Fax comments to Community Development at (218) 730-5915

E-Mail comments to duluthcommdev@duluthmn.gov

Comments may be submitted after the public forums, since the planning and funding process will continue through the fall. If you have special needs, such as an interpreter, please contact the Community Development Division at 730-5480 so that your needs can be accommodated.

For hearing impaired persons please call the City's TTY/Information Assistance at 730-5230 or the Minnesota Relay Service at 1-800-627-3529.

Agency Group

1. Has the community gotten better in the last five years?

- Mixed reviews about community improvements (both yes and no)
- Several Issues that were discussed by various agencies:
 - Needs have not changed
 - Worse for poor people
 - Increase in crime
 - Housing stock (maintenance and affordability)
 - Pocket improvements (improvements are very specific projects)
 - Public engagement in issues remains the same
 - Increase in synthetic drug use in community
 - Road infrastructure is very bad
 - Losing younger age cohort to outmigration

2) What is happening in your community that influences your response?

- Consensus that all issues addressed are interrelated and all influence the groups response
- Additional elements discussed were:
 - Lack of Health/Dental Insurance
 - Childcare for children after school

3) Circle 3. What needs to happen to improve the community?

- Three specific elements were not identified
- Most discussed elements were:
 - Affordable Housing (high rental cost)
 - More Jobs/ More Job Training
 - Property Maintenance Standards
 - Code Enforcement (too focused on just fire code)
 - Blighted properties
 - Money to improve existing housing
 - Road infrastructure
 - Innovative Funding options

4) If Sequestration causes reduction in funding which of the 4 categories should not be funded?

- Public facilities was discussed as viable option for funding cuts

5) What can be done to better utilize funds?

- Partnerships
 - "Who is liable?"
 - Staff for organizations are already strained
- Funding for funding
 - Community search for additional funding resources
- Tourism Tax for programs

May 16, 2013
Community Development Forum
Central Hillside Community Center

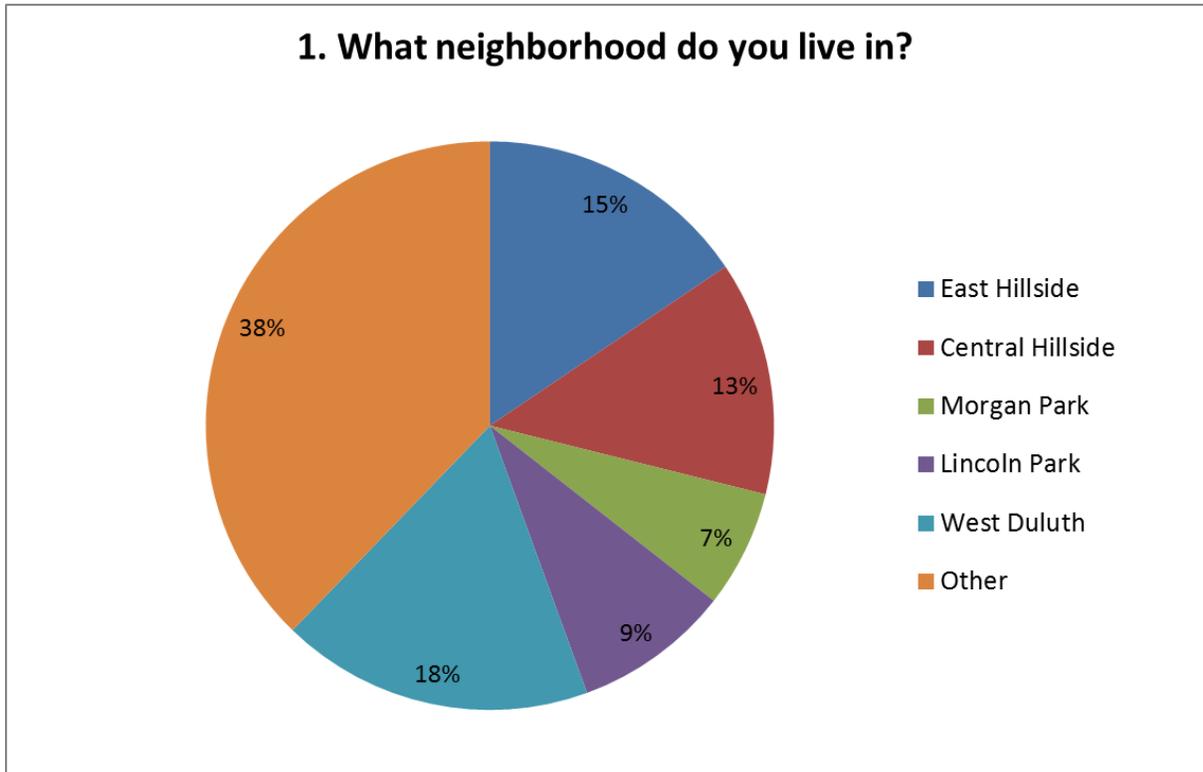
Objective: To host a community forum where local agencies and community members could discuss future funding options and alternatives. The staff posed five questions in order to create a dialogue about current and future issues in Duluth.

1. Has your community gotten better in the last five years?
 - Yes and No were overall consensus
 - Several programs that were considered improvements were:
 - Housing Programs
 - Parks
 - Economic Development Projects
 - Cultural Amenities (art and music)
 - Several programs that were not to have improved were:
 - Infrastructure (roads)
 - Foreclosures
 - Homelessness
 - Schools (Classroom size)
 - Violence/ Drug use (synthetics)
2. What happened in your community that influences your response?
 - Positive influences
 - Work done by afterschool programs
 - Job training/ Connecting people to jobs
 - Negative influences
 - Increase in homeless Children
 - Stagnant Tax Base
 - Lack of childcare in the Summer months
 - Increasing Housing Costs
 - Poor quality of rental units
3. What needs to happen to improve the community?
 - Caring for the most vulnerable in our community
 - Economic Development as impetus for community development
 - Facilitation of community engagement
 - Engaging business leaders in the community
 - Better and more Police presence
 - Community rejection of synthetics
 - Better housing stock and landlord accountability
4. If sequestration causes reduction in funding, which of the 4 categories should not be funded?
 - Not affordable housing
 - Look into to study on what the public would be most likely to consider funding
5. What can be done to better utilize funds?

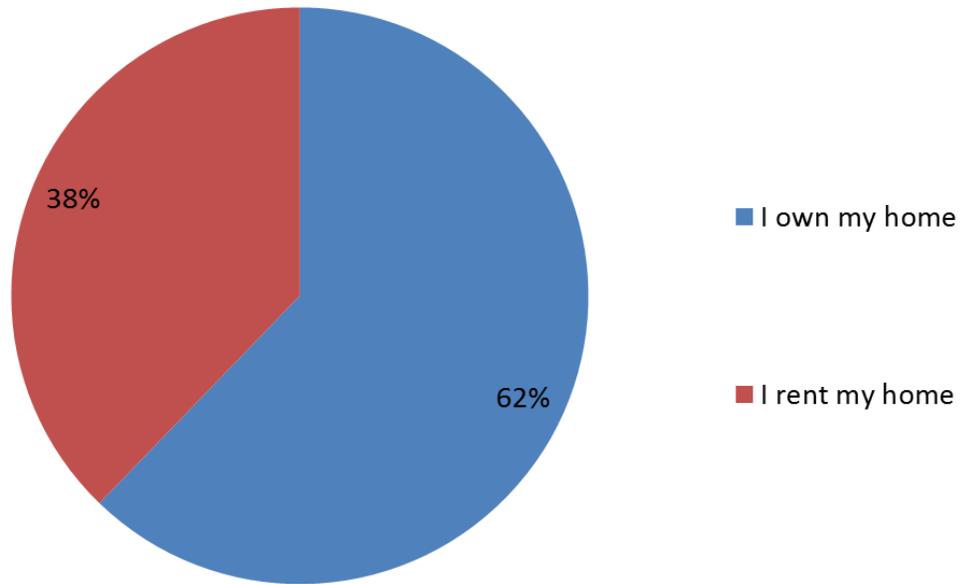
May 16, 2013
Community Development Forum
Central Hillside Community Center

- Programs Consolidating can help manage funds but can negatively impact services provided
- Look for additional funding resources
- Rotating funding
 - Hard for programs to continue services
 - Can encourage programs to look for additional funding

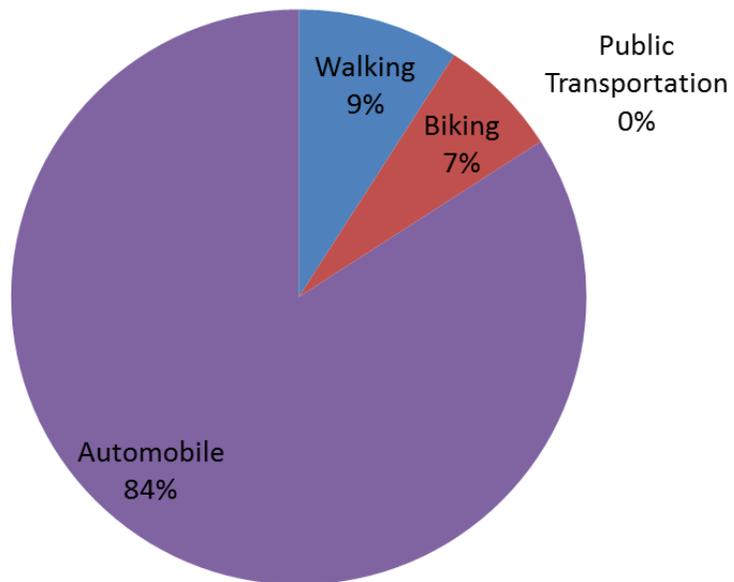
On May 14 and May 16, 2013, the Community Development Department held community input sessions. The format for these meetings was to explain the Community Development Block Grant (CDBG) process and how projects are prioritized. The sessions were focused around a facilitated dialogue of 5 questions the CD department had prepared. In addition a survey was distributed via handouts and the internet that would help quantify community input. The following document details the results of the both the online and handout survey. The written portions to the survey questions are found at the end of the document.



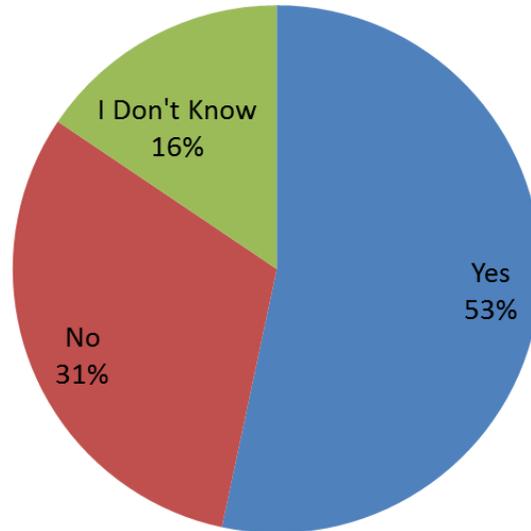
2. Do you currently own or rent your home?



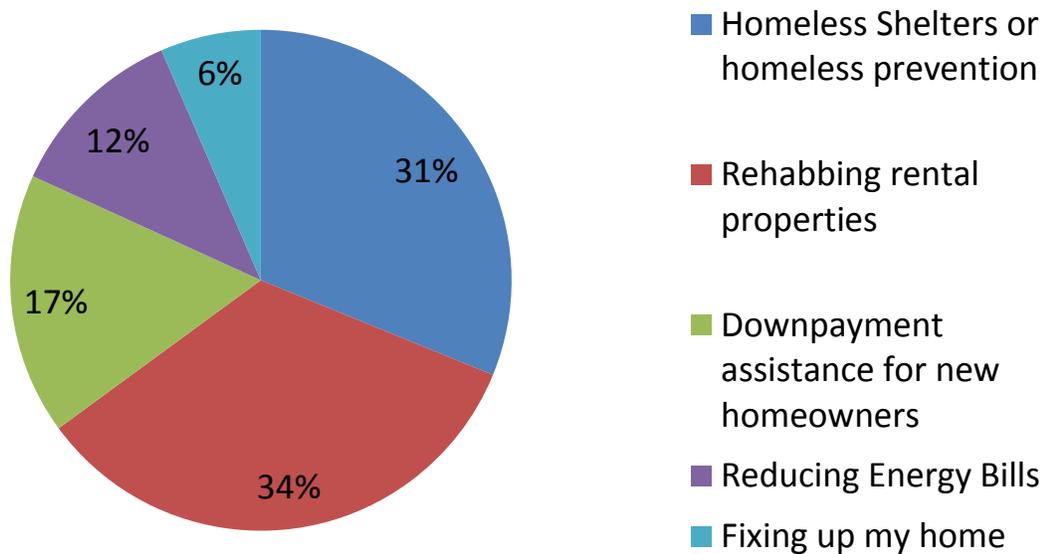
3. What is your main form of transportation?



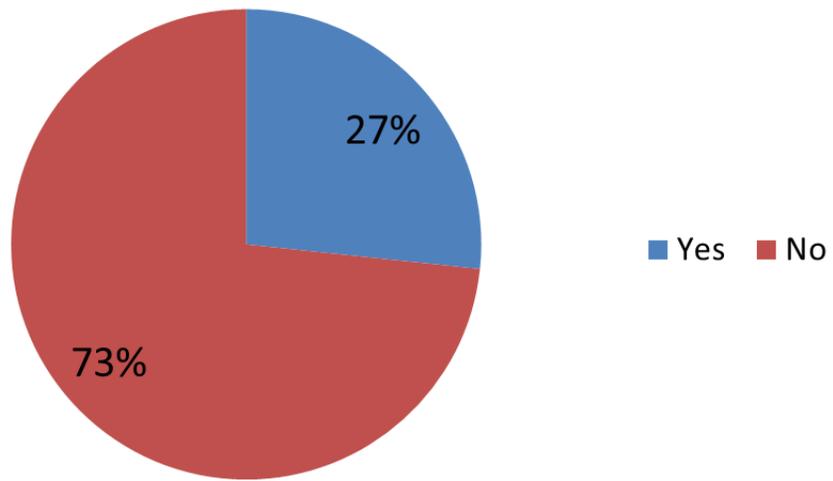
4. Have you participated in any CDBG funded programs in Duluth?



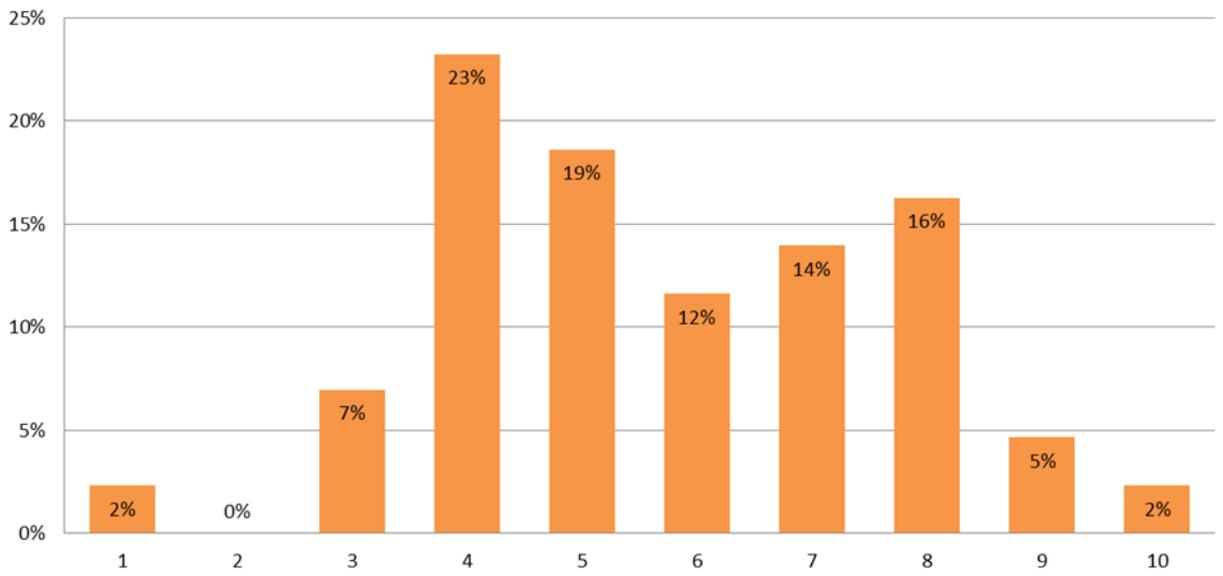
6. What housing need do you see as most pressing in your community?



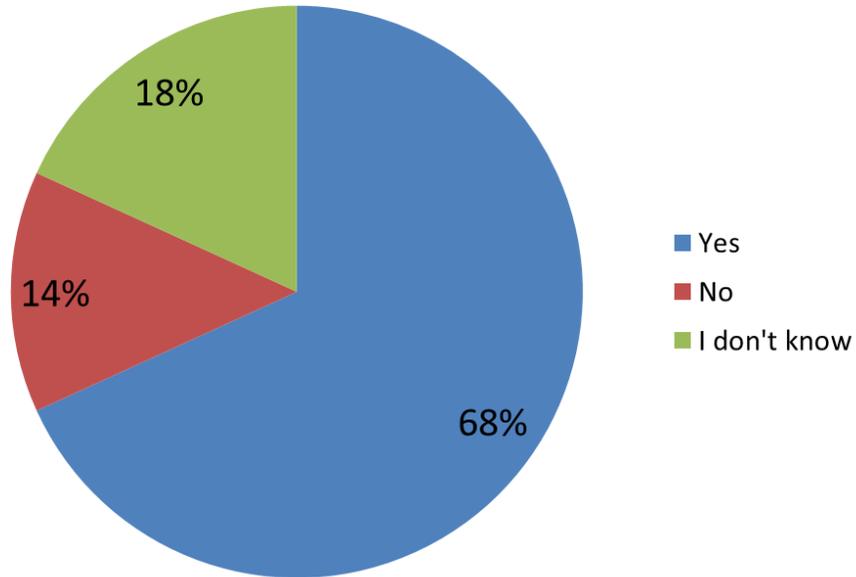
7. Have you heard of the Housing Resource Connection?



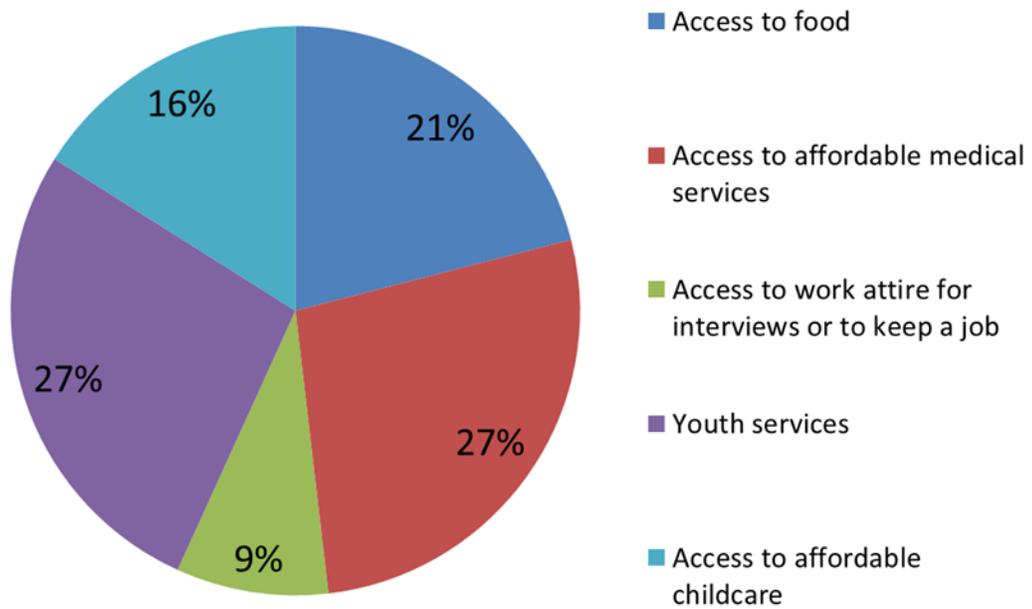
8. What is the average housing condition of homes in your neighborhood ? (1 being Very Poor and 10 being Very Good)



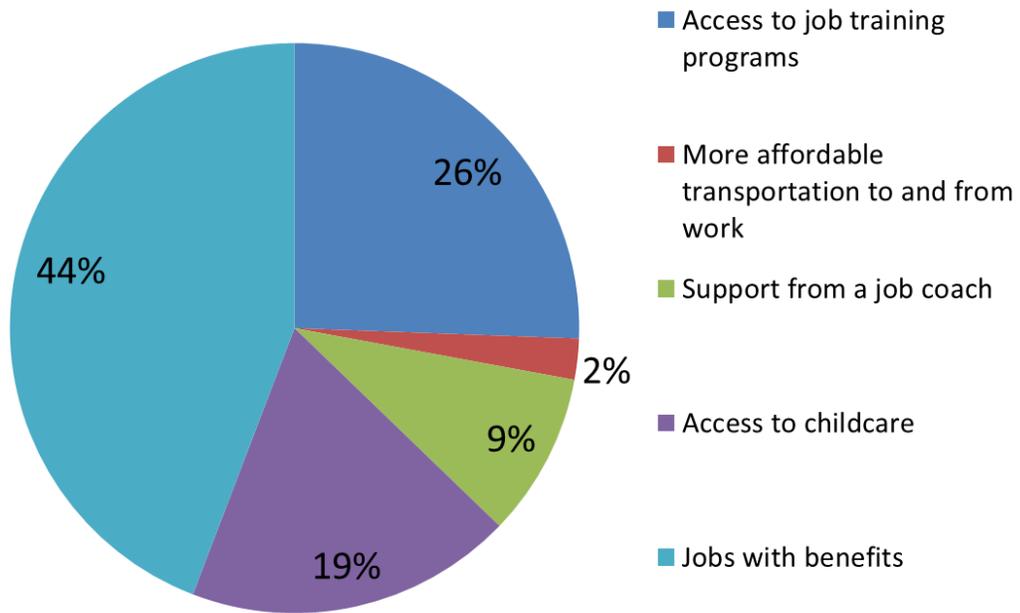
9. Would you benefit from a centralized place where people could access homeless services.?



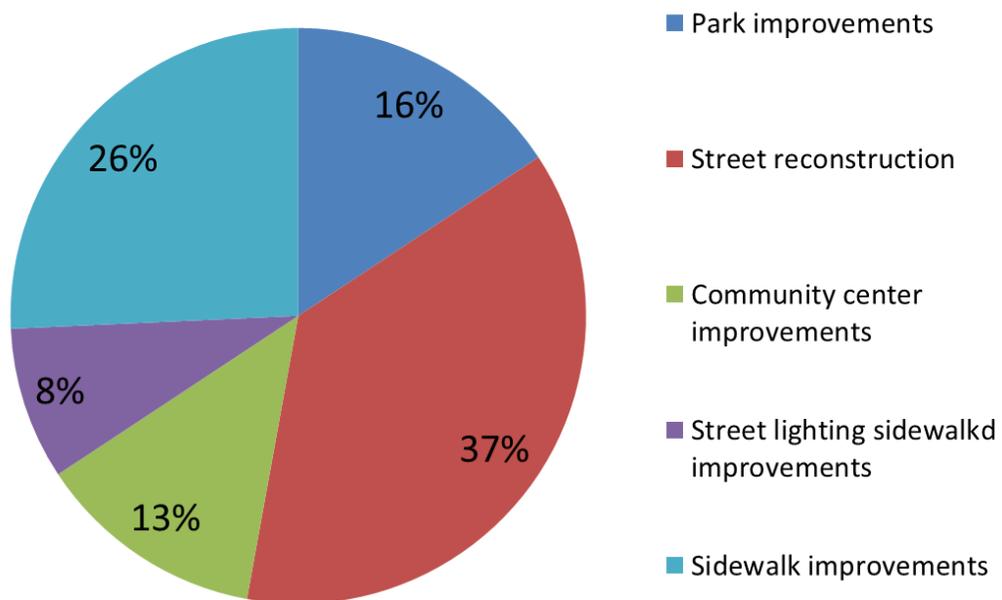
11. What services do you see as the most important in Duluth?



12. Which of the following is the biggest need in terms of income and employment?



13. What public facility needs are there in your neighborhood?



Written Responses:

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| Question 5: If the Answer to Question 4 is yes, please list the programs that you have participated in |
| Land Trust homeowner, Youth programs |
| Mentor Duluth |
| Mentor Duluth |
| Valley Youth Center, Youth Development Agencies. |
| I coordinated YStyle, an after school program through the Duluth Area Family YMCA. CDBG funding helped me purchase fresh, healthy snacks for participants each week. |
| JET Program at Neighborhood Youth Services |
| Mentor Duluth |
| Neighborhood youth services and Mentor Duluth |
| I work at a local nonprofit organization. |
| SOAR Career Solutions-employment services |
| Economic development, public facilities |
| SOAR career solutions |
| Life House |
| I work for an organization that has programs that are funded by CDBG. |
| downpayment assistance |
| FAIM program offered at Community Action Duluth. |
| FAIM |
| Employment Coaching |
| Financial Coacing |
| Public Facility |
| housing |
| Housing |
| Public Facilities |
| Public Services |
| SVCNDA |
| Grant writing for housing improvement, streets, sidewalks |
| |
| Question 10: Please Explain your answer to question 9. |
| I think they would! |
| Making homeless services easy and non-threatening is desirable. |
| It would be convenient for those who find themselves in a situation where they are homeless to know where to go and not have to be given the runaround. It would also be nice for community member to have knowledge of such a place to help those in need. |
| to me it seems like services are spread across the city. Food for example. Sure you can get a free meal, but where and when? it is confusing. |
| Homeless folks do not need added strife that can make them withdraw from any minor successes they may have achieved in requesting help as a start. Putting the resources together will maximize the small window of opportunity available when a homeless person chooses to find |

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| help. |
| This would help people not having to travel from site to site to receive assistance. |
| Homelessness resources need to be easy to find, conveniently located, and accessible. Centralizing services sounds smart. The distribution of resources must be personalized to each individual's needs, and distributed in a way that offers dignity, hope, safety. Breaking the cycle of homelessness for children and families will assure a stronger future for the city. |
| A centralized location for individuals to access homeless services would help make the process less confusing and help individuals who work in the human services field know where to send people who need to services. |
| define centralized place. there should be a place accessible out east, out west, and up in the kenwood/woodland area. not all homeless live downtown. |
| This city already has systems in place but they are not running smoothly. So, why add more conflict to an already unstable situation. |
| Duluth is a tough place to be homeless. |
| I think centralizing any service is not going to work well. We have so many quality agencies in the area that if we were to centralize them in one place, we would lose each agency's expertise. By centralizing services, we actually decrease the quality of service given to the community. By allowing each agency to focus on one area (housing, employment, etc.), we allow the agencies to become experts in their areas. Plus United Way 211 does an excellent job of knowing the community and pointing people in the right direction, thus removing the need for a centralized agency. They are a great reference point for people. |
| I think that services for homeless people should be developed based on their own spoken needs and if that includes a centralized place, then yes. |
| Easier to get everything in one place than to have to go all over town searching for services |
| Centralized might be good, so long as it is on a bus line. Neighborhood based might be more functional, but also more expensive. |
| It would help to reduce the barriers (i.e. transportation, cultural, health, mobility) to accessing needed services and simplify the intake process so services could be accessed much quicker -- reducing the timeframe of vulnerability for folks with high needs. |
| They would, but it would have to be age appropriate. Homeless Adults (+22) and homeless teens (+14) would be best served at different locations. Ideally though, there would one place under one roof where homeless people could access housing, health and wellness, employment, and education opportunities. |
| I would not have as many homeless folks trying to sleep in the entrance of my apartment building if there were ample services for homeless folks. |
| Any city would. |
| Our city is quite large - there isn't a centralized contingent of homeless people. several coordinated service points would also work well. |
| If there was a place that was the information hub on homelessness with connections to resources that people facing homelessness could use then it would be easier for those assisting individuals who are homeless. As it stands I contact at least half a dozen places asking about a place a person may sleep and if this place is easily accessible. It would save me time and effort if I could contact one place who would know what places have open beds or other services. |
| Easy access |

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| Less duplication, a 1-stop shop for housing/homeless services makes sense in a time of reduced funding. |
| Duluth is a very spread out city. It would be hard for people of limited means to get themselves to a single location, especially if they lived in the outskirts of town. |
| It depends on what is defined as "centralized" and "homeless services". I think this is needed in the community and those who provide services (CHUM, Life House, ect) do a good job of being trusted, well known sources for people experiencing homelessness. I would defer to those who have worked/are working in those settings and trust their opinions. |
| Duluth would benefit from having a SAFE homeless shelter for Families that was housed in Lincoln Park or West Duluth. It would be helpful if Dorthy Day and Hannah House actually took in people. |
| CHUM seems to coordinate its outreach efforts with other agencies. It could maybe be improved but does not need an overhaul. |
| CHUM |
| People need access to services that are close to them |
| If services included housing also then could be a 1 stop area and could perhaps get better numbers about the numbers of homeless in Duluth. |
| We need one in our own neighborhood |
| How do homeless people find out where to get help? |
| Stay diversified access |
| |
| Question 14: If you could change one thing in your neighborhood, what would it be? |
| Cars drive so fast near Chester Park- and it is not always safe for peds and bikers. I hope for changes, especially where kids are frequently found! |
| I would fix up the roads, with so many potholes it is a hazard to people in cars as well as people who use the roads for biking. |
| street conditions |
| I would enforce sidewalk shoveling in the winter time. |
| Smaller classroom sizes for my kids. |
| Nothing I live on a dirt road with woods surrounding me and neighbors not very close to each other. |
| more people would have their basic needs met. |
| Please turn yield signs into stop signs, especially in densely populated areas and areas around schools and Senior centers. |
| Complete sidewalks. |
| I would paint lines on the road so people know how many parking spots are available instead of guessing the appropriate distance between cars which would ultimately make more spots for people to park. |
| More things for youth to do |
| better control of the deer population |
| Fix our roads, I live off a manicpal highway and no one seems to care to fix it after the floods. |
| more community connection/sense of community |

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| I love my neighborhood, but I would change people's mind frameworks and give them hope. So many people in my neighborhood have large barriers preventing them from being successful. Half the battle is in their mind. If I could give them a sense of hope and that they are capable of changing their situation, my neighborhood would look much differently. |
| More jobs, less people standing around littering |
| Infrastructure replacement. |
| There are no community centers in my neighborhood. It would be great if there was someplace the kids in my neighborhood could go to learn life skills and have opportunities to engage in fun, safe activities. |
| A community center where residents could meet, come together as a community, discuss community issues, and where they could access services, meet with their city councilor and other representatives and so on. |
| I would like the park I live in to be better lit at night so fights, drug use, and people sleeping in the park would be more visible and hopefully happen less often. I would like to see more of these slum lords take better care of the houses they rent out to folks. I'd like to see folks stop talking trash about my neighborhood. |
| The speed limit on my street, Morris Thomas, way too fast! |
| We could use a central community center in the Lincoln Park neighborhood. |
| More parking. |
| Better jobs w/benefits, better knowledge of who's hiring, what skills are needed in the community, getting access to job training so I have the skills to get one of these jobs. |
| The Congdon Creek trail was destroyed in the flood and there are no plans to fix it that I'm aware of. |
| Pockets of seemingly blighted properties, less fast food establishments and building facade. |
| Put a multi-use sidewalk or path paralelel with the driveway up to Lincoln Par Middle School. Children walk on the driveway(road_ in winter and other seasons and it is dangerous |
| Better Planning for future infrastructure needs. |
| better housing |
| Make them safer |
| Get businesses involved in workforce development |
| food access |
| More business and homeowner investments in properties. Also more resources for youth |
| Improve streets and sidewalks and access to cross Grand Ave to the bus stops |
| Attitude that Morgan Park is not Historically significant and insistence that there have t be ways to get around its designation of being eligible to the national register Much education needed for owners and public officials |
| Question 15. What else regarding your community should we know about? |
| Youth programs are struggling financially and need financial assistance! This is a big need for working parents trying to make a living wage. |

This isn't in regards to my community specifically, but there are so many dog owners in the city of Duluth and only one dog park. It takes me about 20 minutes to drive to the dog park, and I would love it if we could have another park that would be more centrally located. With all the great parks we have it is great to get out and enjoy them with a dog, but with leash laws and public and pet safety, there needs to be more access to safe places for dogs to run off leash, and hopefully this would remedy some of the issues with people having dogs off leash on public parks and trails.

the roads are a mess. I've had three flat tires in the last year. The sidewalks are cracked and uneven.

I live in Proctor and it is a great community.

I believe that rehabilitating rental properties downtown and through the hillside could provide people of any income access to quality housing! It will beautify the city, restore a healthy buzz to downtown, and support entrepreneurial growth.

More designated bike lanes on streets would be awesome! It would foster a culture of environmentalism and healthy living.

Can you extend the Lakewalk West beyond Canal Park past the Harbor and St. Louis Bay?

The most disturbing truth about Duluth's community is its high rate of prostitution and human trafficking. What can the city do to confront it? Perhaps, provide extra screening at the port to specifically look for women/girls? Could you train police officers to detect and prosecute pimps? Could you host mandatory trainings for hotel employees to detect and report prostitution?

I'd love a way to get to know my neighbors. There are a lot of people coming and going but no sense of community.

your questionnaire does not mention the lack of affordable housing for seniors/disabled persons or services provided for same. Your questions are geared more towards the younger family unit, and should represent all members of the community regardless of age, income or status.

Fix our roads in West Duluth too. The roads in East Duluth are just fine. Take care of all roads across Duluth not just where the rich people live.

Duluth is beautiful. But it's tough place for young, educated people to find meaningful work. It suffers from brain drain. There is also a pretty sharp divide between the "haves" and the "have-nots". This divide is largely along race lines. We need to find a way to build a sustainable Duluth that works for ALL of its residents. Thank you.

My community has a lot of needs and no one thing will fix it. A bandage fix will only do the trick for so long. We need to look at the heart of the issues and see how we can actually help people. People don't need a fish; rather they need to learn how to fish, metaphorically speaking. People need the basics to get by, but more importantly they need to learn the skills to do it themselves. Doing so would help people get off the system.

There is a lot of pride in Duluth, people want to support themselves and feel connected. Developing training opportunities so locals can get jobs that pay enough to support a family is important to many of my peers. Jobs lead to sustainability, and ownership of the community, which leads to increased responsibility in taking care of that community. We need to help

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| people get back to work. |
| I love Duluth. Each neighborhood has its own identity. Plus, you get a pitch for SOAR. The work done at SOAR is for folks that need the most help. They help people go from needing assistance to being employed and paying taxes. It is great return on public investment. The statistics on recidivism among people in the CORP program are amazing. When CORP graduates are employed, it keeps them from committing crimes. It is a double win when they pay taxes. |
| Overall, I am pleased with my neighborhood. Just need more places for low income families with children to meet together and build a stronger sense of what "community" really means. |
| There needs to be more to attract commerical development, especially in the Plaza/ Armory area. |
| Lots of vehicle vandalizing. Apartment complex accross the street has tenants that bring their dogs over to our grass for them to poop on it and don't clean it up. The city is very difficult in working with us on our shared building. There needs to be more to do for our youth. |
| It is scary to travel on a bicycle. The roads are not very bike friendly, and it would be nice to have wider bike lanes. |
| It's a great place to live! |
| There is a movment in our area (Denfeld) to utilize/revive the Merritt Park Community Club. I think some funding to update, start programs out of the club would be beneficial. Support for what's already going on there. |
| Many parents who take the bus as their main transportation are not able to reach Lincoln Park Middle School. They are unable to get their kids to school if they miss the bus. |
| We need more money |
| Need to the Many Positives |
| Need for training for local people to get the jobs available here and get the jobs coming in |
| The continued ignorance of historical significance is leading to downward spiral of property values. Increasing rentals is taking obvious toll on "Pride of Ownership" |



Notice of Public Comment Period on the City of Duluth's 2012 Consolidated Annual Performance and Evaluation Report (CAPER) and Community Development Monitoring Public Hearing

The City of Duluth's Community Development Division announces a 15-day comment period on its 2012 Consolidated Annual Performance and Evaluation Report, prior to the submission of the report to the U.S. Department of Housing and Urban Development (HUD). The public comment period is Thursday, June 14 to Friday, June 28.

The Consolidated Plan is both a planning document and application for funding through the Community Development Block Grant (CDBG) program, HOME Investment Partnerships Program (HOME) and the Emergency Shelter Grant Program (ESGP). It describes the community's needs, specific goals and objectives that are designed to achieve the community vision. The 2012 Performance Report will summarize the annual and five-year accomplishments and assess progress toward meeting the vision in the Plan.

Duluth's Consolidated Plan has the following three goals against which an assessment of performance in the City's previous fiscal year will be summarized: 1) An adequate supply of quality housing so that safe, affordable and appropriate housing opportunities are available for all Duluthians; 2) Quality, stable neighborhoods for Duluth's citizens; and 3) Creation and preservation of employment opportunities in the City across the entire spectrum of job skills.

Copies of the 2012 Consolidated Annual Performance and Evaluation Report will be available beginning June 14 at the City of Duluth Community Development Office (Room 407, City Hall), the City Clerk's office (Room 302), on the City's web site, and at the Duluth Public Library and all branches.

Comments may be mailed, faxed or transmitted via E-mail. For more information or to receive a copy of the report, contact the Community Development Division, Room 407 City Hall, Duluth, MN 55802. Phone: 730-5480. Fax: 730-5915. E-mail: khamre@duluthmn.gov

Also, a public hearing (conducted by the Community Development Committee), will be held to review the activities and progress of current recipients of CDBG, HOME and ESGP funding. The Consolidated Annual Performance and Evaluation Report (CAPER) will be reviewed at the public hearing. This is an opportunity to come and find out about the program or to ask any questions about activity accomplishments.

**Tuesday, June 25, 2013 - 6:00 p.m.
Duluth City Council Chambers
Third Floor, City Hall - 411 West First Street**

The public is strongly encouraged to attend this important public hearing. Committees making decisions on this funding need to hear from the general public, especially from these programs' beneficiaries - persons with low and moderate incomes, persons of color and persons with disabilities.

If you have special needs, such as an interpreter, please contact the Community Development Division at 730-5480 so that your needs can be accommodated. For hearing impaired persons please call the City's TTY/Information Assistance at 730-5000 or the Minnesota Relay Service at 1-800-627-3529.

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