## **Capital Improvement Plan**

The City of Duluth's Capital Budget and Plan addresses current and future improvements to the City's infrastructure, facilities, and properties by combining elements of both budgeting (current year needs) and planning (five-year plan). The purpose of the capital budget is two-fold: first, to prioritize and fund the most urgent needs in the coming year's budget; and second, to identify future capital needs with sufficient lead-time so decisions may be made to the City's best advantage.

The City's capital budget includes capital improvement projects to City infrastructure, such as facility enhancements and expansion, upgrades to parks and trails, and improvements to streets and utilities. Also included in the capital budget are capital equipment rolling stock, such as public safety and maintenance vehicles, and non-rolling stock such as technology and public safety equipment. This section presents a summary of the 2025 capital improvement budget and the 2025 through 2029 capital improvement plans.

#### **2025** Proposed Improvements

The 2025 capital improvement program outlines total proposed projects in the amount of \$159,451,301 funded through various sources including bonding, the Parks fund, the ½ and ½ tax, state and federal grants, the Permanent Improvement fund levy, the Street System Maintenance levy, Street Lighting Levy, the local sales tax dedicated to streets (0.5%), and utilities revenue. Included in the capital improvement budget are projects for facilities, state bonding projects, parks and trails, streets and bridges, Street Lighting, and the Water, Gas, Sewer, and Stormwater utilities.

To identify which project to fund, the City looks at both organizational needs and facility needs. The City then generates reports from the asset management and work order systems to define facility system end of life cycle issues. These projects are identified in collaboration between the project management team and the building maintenance team. The City tries to balance operational needs with maintaining asset integrity and addressing pressing end of life cycle issues. These recommended projects are then brought to the City Council for final approval.

Capital improvements to city buildings and infrastructure will be funded by issuing a capital improvement bond in the amount of \$2,178,000.

Parks and trails are to be funded by federal grants totaling \$6,946,117; ARPA Funding totaling \$661,298; state grants totaling \$6,430,725; other Grants and Donations totaling \$665,000; Parks fund contribution of \$2,297,550; Athletic Venue Reinvestment Initiative 1/2 and 1/2 tax \$1,783,000; St Louis River Corridor 1/2 and 1/2 tax of \$849,581; Other City funding of \$1,943,500 for a combined program total of \$21,576,771.

## **Capital Improvement Plan Continued**

The Street and Bridge Improvement and Preservation program for 2025 totals \$82,176,530. Funding sources include \$45,341,530 from aids and grants, \$9,980,000 from State Bonding, \$280,000 from property tax dollars levied in the Permanent Improvement fund, \$13,675,000 from the local sales tax dedicated to street improvement (.5%), \$2,550,000 from the Street System Maintenance levy, \$350,000 from the Street Lighting Fund, and \$10,000,000 from a City Bond.

2025 Capital Utility Projects total \$53,520,000 and will be funded using: \$17,395,000 from Water Revenue Bonds, \$18,105,000 from Grants, and \$18,020,000 from utility revenue.



#### **2025 Funding Sources**

#### **5 Year Funding Sources**

#### **Five Year Improvement Plan Funding**

The City has identified \$367.8 million in improvements along with funding sources over the course of the next five years. The City will bond for certain types of improvements as allowed in State Statute. As can be seen below, over the next five years, the City is proposing to bond for a total of \$22 million in capital improvements. Shown in the chart below are the funding sources by year for the five-year capital improvement plan.



#### **Capital Improvement Program Summary**

#### **Operating Cost Implications of Proposed Projects:**

The Capital Improvement Program is the principal funding program the City uses to make large, planned improvements and corrections to its building inventory and infrastructure. It traditionally consists of issuing general obligation bonds for city hall, public safety facilities, libraries and public works facilities. The City maintains 148 structures with an average age of over 40 years. These structures require continued accessibility and code compliance efforts.

Projects	2025	2026	2027	2028	2029	Total
CIP Eligible VFA Building						
Improvements	498,000	1,196,000	1,586,000	1,700,000	1,800,000	6,780,000
Civic Buildings (CCW/City						
Hall/Library)	1,100,000	850,000	150,000	150,000	-	2,250,000
(Fire/Police)	580,000	100,000	400,000	750,000	1,100,000	2,930,000
Total	2,178,000	2,146,000	2,136,000	2,600,000	2,900,000	11,960,000
Funding	2025	2026	2027	2028	2029	Total
Capital Improvement Bond	2,178,000	2,146,000	2,136,000	2,600,000	2,900,000	11,960,000

## **CIP Eligible Capital Maintenance Building Improvements**

#### **Description:**

It is important to maintain a city-wide program of facility system replacements and accessibility compliance for structures. Many remote sites need masonry tuck pointing; this is our primary point of water migration into finished spaces. We have damaged window heads, sills, and parapets which also need repairs. Additionally, many remote sites are being heated with boilers or furnaces which are 20 years old and beyond. Replacing these with modern, high efficient units with electronic controls can realize significant annual energy savings over the continued life of the structure. All of these types of system replacements and facility upgrades are aimed at keeping these public buildings in the best state of repair and function possible with the funding available.

Project	2025	2026	2027	2028	2029	Total
CIP Eligible VFA Building						
Improvements	498,000	1,196,000	1,586,000	1,700,000	1,800,000	6,780,000
Total	498,000	1,196,000	1,586,000	1,700,000	1,800,000	6,780,000
Funding	2025	2026	2027	2028	2029	Total
Capital Improvement Bond	498,000	1,196,000	1,586,000	1,700,000	1,800,000	6,780,000

# City of Duluth 2025-2029 Capital Improvement Plan

## **CIP Eligible Capital Maintenance Building Improvements**

#### Project Title:

CIP Eligible VFA Building Improvements

#### **Description:**

Improvements related to deferred maintenance, end-of-life-cycle systems, and other facility improvement requirements identified in the City's asset management system.

#### **Funding Source:**

FY 2025

Capital Improvement Bond \$ 498,000



# Civic (City Center West/City Hall/Library)

#### **Description:**

These are the public facing facilities that are owned and operated by the City. Much of the activity in these facilities support the operation of City business by housing staff and serving as points of direct engagement with the public seeking City services such as Construction Services, Planning, Engineering, City Clerk, Elections, Public Library, City Council, Public Commissions and the like. These investments constitute renewal and improvement of core facility infrastructure systems such as lighting, HVAC, emergency systems, and building envelope improvements.

Project	2025	2026	2027	2028	2029	Total
City Hall Bathroom Remodels	250,000	400,000	-	-	-	650,000
City Hall Grounds	700,000	300,000	-	-	-	1,000,000
City Hall Security Addition	150,000	150,000	150,000	150,000	-	600,000
Total	1,100,000	850,000	150,000	150,000	-	2,250,000
						•

Funding	2025	2026	2027	2028	2029	Total
	4 4 9 9 9 9 9	050.000	450.000	450.000		2 250 200
Capital Improvement Bond	1,100,000	850,000	150,000	150,000	-	2,250,000

## City of Duluth 2025-2029 Capital Improvement Plan

# Civic (City Center West/City Hall/Library)

#### **Project Title:**

**Bathroom Remodels** 

#### **Description:**

Remodeling of all bathrooms in City Hall.

#### **Funding Source:**

FY 2025

Capital Improvement Bond \$ 250,000

#### **Project Title:**

**City Hall Grounds** 

#### **Description:**

Restoration of the civil and landscape architectural features of Priley Circle at City Hall.

#### **Funding Source:**

FY 2025

Capital Improvement Bond \$ 700,000

#### **Project Title:**

**City Hall Security Addition** 

#### **Description:**

Design and installation of building access controls and monitoring throughout City Hall, including rewiring and equipment.

#### **Funding Source:**

FY 2025

Capital Improvement Bond \$ 150,000







## City of Duluth 2025-2029 Capital Improvement Plan

## Public Safety (Fire/Police)

#### **Description:**

The City is planning to invest in capital maintenance projects at firehalls and police facilities throughout the City. There are remodeling projects to accommodate staff reorganizations as part of the Fire Department consolidation plan. Energy improvements consist of installing new windows and overhead doors, lighting, building controls and replacing furnaces and roofs. Repair and maintenance projects consist of masonry and brick repair, as well as resolving drainage issues and replacing driveways, apparatus bay doors, heating systems, ventilation systems and deferred maintenance requirements identified by the City asset management system (VFA).

Project	2025	2026	2027	2028	2029	Total
Fire Hall Miscellaneous	500,000	100,000	300,000	500,000	1,000,000	2,400,000
Public Safety Building						
Miscellaneous	80,000	-	100,000	250,000	100,000	530,000
Total	580,000	100,000	400,000	750,000	1,100,000	2,930,000
Funding	2025	2026	2027	2028	2029	Total
Capital Improvement Bond	580,000	100,000	400,000	750,000	1,100,000	2,930,000

# City of Duluth 2025-2029 Capital Improvement Plan

# Public Safety (Fire/Police)

#### **Project Title:**

Fire Hall Miscellaneous

#### **Description:**

Firehall facility improvement requirements identified in the City's asset management system.



#### **Funding Source:**

FY 2025

Capital Improvement Bond \$ 500,000

#### **Project Title:**

Public Safety Building Miscellaneous

#### **Description:**

Public Safety Building (Police) facility improvement requirements identified in the City's asset management system.

#### **Funding Source:**

FY 2025

Capital Improvement Bond \$ 80,000



#### **Parks and Trails Summary**

#### **Description:**

Park and trail capital projects are funded from three major sources: Parks Fund, 1/2 and 1/2 tax, and federal and state grants. The Parks Fund allocates monies each year for small park and trail capital projects (usually less than \$100,000 each). The 1/2 and 1/2 tax was authorized in 2014 to fund a total of \$18 million park, trail, and outdoor recreation projects in the St. Louis River Corridor. The 1/2 and 1/2 tax and the Parks Fund are used to leverage state and federal grants that increase the magnitude of park and trail capital improvements. Selection and design of capital projects is shaped by input and direction from the community, Parks Commission, and City Council.

Projects	2025	2026	2027	2028	2029	Total
Parks	5,672,448	990,000	175,000	100,000	150,000	7,087,448
Trails	15,904,323	5,997,185	75,000	125,000	75,000	22,176,508
Total	21,576,771	6,987,185	250,000	225,000	225,000	29,263,956
Funding	2025	2026	2027	2028	2029	Total
Federal Grant	6,946,117	4,323,117	-	-	-	11,269,234
State Grant	6,430,725	1,024,876	-	-	-	7,455,601
Other Grants/Donations/						
Funding	665,000	-	-	-	-	665,000
Parks Fund	2,297,550	410,000	225,000	200,000	200,000	3,332,550
AVRI 1/2 and 1/2 Tax	1,783,000	-	-	-	-	1,783,000
SLRC 1/2 and 1/2 Tax	849,581	595,000	-	-	-	1,444,581
Other City Funding	1,943,500	634,192	25,000	25,000	25,000	2,652,692
ARPA Funding	661,298	-	-	-	-	661,298
Total	21,576,771	6,987,185	250,000	225,000	225,000	29,263,956

# City of Duluth 2025-2029 Capital Improvement Plan

# Parks Detail

Project	2025	2026	2027	2028	2029	Total
Wade Stadium Repairs	850,000	-	-	-	-	850,000
Enger Golf Course Renovation	500,000	-	-	-	-	500,000
Enger Club House Design	100,000	-	-	-	-	100,000
Athletic Venue Reinvestment						
Initiative Planning & Pre-Design	350,000	-	-	-	-	350,000
Park Point Recreation Area Plan	130,000	-	-	-	-	130,000
Memorial Park Design &						
Construction	80,000	515,000	-	-	-	595,000
Lester Park Golf Course-Public						
Planning Process	75,000	-	-	-	-	75,000
Brighton Beach Park Signage	50,000	-	-	-	-	50,000
Central Hillside Design	50,000	-	-	-	-	50,000
Neighborhood Parks:						
Hillside Sport Court Park	1,834,648	-	-	-	-	1,834,648
Norton Park Design &						
Construction	100,000	290,000	-	-	-	390,000
Indian Point Campground						
Maintenance	267,000	-	-	-	-	267,000
Park Point Beach House						
Maintenance	200,000	-	-	-	-	200,000
Leif Erikson Park Plan	-	-	100,000	-	-	100,000
Signage & Wayfinding	50,000	-	-	25,000	25,000	100,000
Sustainable Infrastructure	975,800	185,000	75,000	75,000	125,000	1,435,800
Youth on Trails Bike Fleet	60,000	-	-	-	-	60,000
Total	5,672,448	990,000	175,000	100,000	150,000	7,087,448
Funding	2025	2026	2027	2028	2029	Total
Federal Grant	145,000	-	-	-	-	145,000
ARPA Funding	661,298	-	-	-	-	661,298
State Grant	410,000	-	-	-	-	410,000
Other						
Grants/Donations/Funding	-	-	-	-	-	-
Parks Fund	1,902,550	370,000	150,000	75,000	125,000	2,622,550
AVRI 1/2 & 1/2 Tax	1,315,000	-	-	-	-	1,315,000
SLRC 1/2 and 1/2 Tax	180,000	595,000	-	-	-	775,000
Other City Funding	1,058,600	25,000	25,000	25,000	25,000	1,158,600
Total	5,672,448	990,000	175,000	100,000	150,000	7,087,448

# City of Duluth 2025-2029 Capital Improvement Plan

	Concernant in the second second
Wade Stadium	
FY 2025	
850,000	
	Reade
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FY 2025	
167,000	1
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115,000	Remark formulation
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ouse for Enger	
FY 2025	The second s
100,000	
	FY 2025   850,000   s include a new of fairways, and   FY 2025   167,000   115,000   218,000   500,000   ouse for Enger   FY 2025

# City of Duluth 2025-2029 Capital Improvement Plan

		1
Project Title: Athletic Venue Reinvestment In		
Pre-Design		
Description:		
Assessment to determine Cityw	ide condition and	Salar There I
repair or replacement needs of	athletic facilities.	The second se
Funding Source:	FY 2025	
AVRI 1/2 & 1/2 Tax	350,000	R. A. A.
Project Title:		
Park Point Recreation Area Plan	I	
Description:		
Community engagement and pl	anning process for	
future improvements to the Par		
Area.		
Funding Source:	FY 2025	
-		rahake here of years
Federal Grant	75,000	
Parks Fund	55,000	
	130,000	and a suge
Project Title:		
Memorial Park Design &		
Construction		
Description:		
Development, design, and Phas	e I implementation	
of new Memorial Park Mini-Ma	•	Right B PARK
Funding Source:	FY 2025	A MAR AND A MAR AND A MAR AND A
SLRC 1/2 and 1/2 Tax	80,000	

# City of Duluth 2025-2029 Capital Improvement Plan



# City of Duluth 2025-2029 Capital Improvement Plan

## 2025-2029 Parks Projects

#### **Project Title:**

Neighborhood Parks

#### **Description:**

Includes Hillside Sport Court Park, Norton Park design & construction process, Park Point Beach House maintenance, Indian Point Campground maintenance & improvements.

Funding Source:	FY 2025
Federal Grant	30,000
ARPA Funding	494,298
State Grant	350,000
Parks Fund	682,350
SLRC 1/2 and 1/2 Tax	100,000
Other City Funding	745,000
	2,401,648



#### **Project Title:**

Signage & Wayfinding

#### **Description:**

Entrance signs, kiosks, and wayfinding at various parks, coupled with other onsite improvements.

#### Funding Source:

FY 2025

#### Parks Fund

50,000

# City of Duluth 2025-2029 Capital Improvement Plan

Project Title:		AND IT I
Sustainable Infrastructure		
Description:		VXVIVAT A A MAN
Emergency repairs and studies,		and the second se
maintenance, natural resources,	, invasive species.	
Funding Source:	FY 2025	
		MAS SHE
Federal Grant	40,000	
Parks Fund	840,200	
Other City Funding	95,600	
	975,800	
Project Title:		
Youth on Trails Bike Fleet		
Description:		
Continued implementation of m	ountain bike	A CONTRACT OF
programming and engagement.		
Funding Source:	FY 2025	
State Grant	60,000	

# **Trails Detail**

Project	2025	2026	2027	2028	2029	Total
Waabizheshikana-The Marten						
Trail	7,253,115	-	-	-	-	7,253,115
Lakewalk Transportation &						
Resiliency	5,897,910	5,732,185	-	-	-	11,630,095
Spirit Mountain Nordic Center	1,024,590	-	-	-	-	1,024,590
Cross City Trail:						
59th Ave W to 61st Ave W	585,000	-	-	-	-	585,000
Redruth St to 67th Ave W	15,000	-	-	-	-	15,000
Park Point Beach Access-MN						
Point	383,708	-	-	-	-	383,708
DT Trailhead Improvements	140,000	-	-	-	-	140,000
National Water Trail						
Improvements	-	225,000	-	-	-	225,000
Trail Improvements	605,000	40,000	75,000	125,000	75,000	920,000
Total	15,904,323	5,997,185	75,000	125,000	75,000	22,176,508
Funding	2025	2026	2027	2028	2029	Total
Federal Grant	6,801,117	4,323,117	-	-	-	11,124,234
State Grant	6,020,725	1,024,876	-	-	-	7,045,601
Other Grants/Donations/Fundin	665,000	-	-	-	-	665,000
Parks Fund	395,000	40,000	75,000	125,000	75,000	710,000
AVRI 1/2 & 1/2 Tax	468,000	-	-	-	-	468,000
SLRC 1/2 and 1/2 Tax	669,581	-	-	-	-	669,581
Other City Funding	884,900	609,192	-	-	-	1,494,092
Total	15,904,323	5,997,185	75,000	125,000	75,000	22,176,508

# City of Duluth 2025-2029 Capital Improvement Plan

# 2025-2029 Trails Projects

#### **Project Title:**

Waabizheshikana: The Marten Trail

#### **Description:**

Implementation of trailhead improvements at Munger Landing and Blackmer Park and connecting the existing segments of trail.

Funding Source:	FY 2025
Federal Grant	2,445,000
State Grant	3,498,534
Other Grants/Donations/Funding	665,000
SLRC 1/2 and 1/2 Tax	644,581
	7,253,115



#### **Project Title:**

Lakewalk Transportation & Resiliency

#### **Description:**

Improvements between the corner of the Lake to 27th Avenue East including trail reconstruction and accessibility improvements.

Funding Source:	FY 2025		
Federal Grant	4,098,117		
State Grant	1,190,601		
Other City Funding	609,192		
	5,897,910		



# City of Duluth 2025-2029 Capital Improvement Plan

## 2025-2029 Trails Projects

#### **Project Title:**

Spirit Mountain Nordic Center

#### **Description:**

Expand the recreational facilities at Spirit Mountain by expanding the Duluth Traverse trail system and completing the Spirit Mountain Nordic Center trails.

Funding Source:	FY 2025
State Grant	531,590
AVRI 1/2 and 1/2 Tax	468,000
SLRC 1/2 and 1/2 Tax	25,000
	1,024,590



#### **Project Title:**

**Cross City Trail** 

#### **Description:**

59th Ave W to 61st Ave W	
Redruth St to 67th Ave W	
Funding Source:	
Federal Grant	

ng Source:	FY 2025
Federal Grant	150,000
State Grant	300,000
Parks Fund	150,000
	600.000



#### **Project Title:**

Park Point Beach Access-MN Point

## **Description:**

Replace deteriorated boardwalk, providing Architectual Barriers Act (ABA) beach access on MN Point, across Park Point sand dune, to the beach.

Funding Source:	FY 2025
Federal Grant	108,000
Other City Funding	275,708
	383,708



# City of Duluth 2025-2029 Capital Improvement Plan

# 2025-2029 Trails Projects

Project Title:		
Duluth Traverse Trailhead Im	provements	
Description:		
Design development for futur	e improvements to	10
two trailheads that serve the	Duluth Traverse and	
other trails.		
Funding Source:	FY 2025	
Park Fund	140,000	
Project Title:		
Trail Improvements		
Description:		
Various improvements along	trails.	
Funding Source:	FY 2025	
State Grant	500,000	
Park Fund	105,000	
	605,000	

#### **Street Improvement & Bridge Projects Summary**

#### **Description:**

These projects include street reconstruction, street preservation and bridge maintenance. Funding sources include municipal state aid, federal funds, grants, street system maintenance & street lighting levies, local sales tax, St. Louis County, and the City's Utily Funds.

Beginning in 2020, the Street Improvement Program began receiving dedicated funding through a local .5% sales tax. The Street Improvement Program (SIP) encompasses the entire City's Street Inventory and street improvements are annually reviewed and prioritized on a variety of factors, in accordance with the SIP plan.

Project	2025	2026	2027	2028	2029	Total
Street Preservation Project	9,125,000	3,050,000	4,167,000	7,150,000	6,250,000	29,742,000
Superior St Reconst MSA						
Bond Pmt	815,000	-	-	-	-	815,000
Sidewalk	120,000	120,000	120,000	60,000	120,000	540,000
Patch Project	60,000	60,000	60,000	60,000	60,000	300,000
Retaining/Guard Rail						
Repair/Restriping/Bridge						
repair	150,000	200,000	200,000	200,000	200,000	950,000
Railroad Street, from Canal						
Park Dr to 5th Ave W	2,100,000	-	-	-	-	2,100,000
W Superior Street, Michigan						
to Carlton St	37,203,530	2,600,000	2,453,000	2,600,000	-	44,856,530
Aerial Lift Bridge Painting						
and Misc Structural Repairs	19,833,000				-	19,833,000
NHS Federal 2025 Project						
(including St. Louis County						
share)- Garfield Ave CPR	280,000	-	-	-	-	280,000
NHS Federal 2025 Project-						
3rd Ave W, between						
Michigan and Superior Street						
reconstruct	410,000	-	-	-	-	410,000
Junction Ave/St. Marie						
reconditioning, 19th Ave E to						
Carver, Const and						
Engineering	2,200,000	-	-	-	-	2,200,000

	2026	2027	2028	2029	Total
2,900,000	-	-	-	-	2,900,000
-	900,000	900,000	900,000	900,000	3,600,000
3,000,000	-	-	-	-	3,000,000
280,000	-	-	-	-	280,000
1.850.000	-	-	-	-	1,850,000
_,,					, ,
50,000	-	-	-	-	50,000
1,200,000	-	-	-	-	1,200,000
600,000	-	-	-	-	600,000
-	3,024,000	-	-	-	3,024,000
-	250,000	-	-	-	250,000
	1 160 001				1,169,091
		-		-	4,841,028
-	3,723,000	1,110,028	-	-	4,041,020
-	1,200,000	-	-	-	1,200,000
-	1,000,000	-	-	300,000	1,300,000
		2 (72 250			2 672 250
-	-	3,673,250	-	-	3,673,250
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-	-	1,200,000	-	-	1,200,000
	280,000 1,850,000 50,000 1,200,000	2,900,000   -     -   900,000     3,000,000   -     280,000   -     280,000   -     1,850,000   -     50,000   -     1,200,000   -     600,000   -     3,024,000   -     -   3,024,000     -   250,000     -   1,169,091     -   3,725,000     -   1,200,000	2,900,000 - -   - 900,000 900,000   3,000,000 - -   280,000 - -   1,850,000 - -   50,000 - -   1,200,000 - -   600,000 - -   - 3,024,000 -   - 1,169,091 -   - 1,200,000 -   - 1,200,000 -   - 1,169,091 -   - 1,200,000 -   - 1,200,000 -   - 1,200,000 -   - 1,200,000 -   - 1,200,000 -   - 1,200,000 -   - - 3,673,250   - - - 2,000,000	2,900,000 $ $ $900,000$ $900,000$ $900,000$ $3,000,000$ $   280,000$ $   1,850,000$ $   50,000$ $   1,200,000$ $   600,000$ $    3,024,000$ $   3,024,000$ $   1,169,091$ $   1,200,000$ $   1,200,000$ $   1,000,000$ $  -$ </td <td>2,900,000 - - - -   . 900,000 900,000 900,000 900,000   3,000,000 - - - -   280,000 - - - -   1,850,000 - - - -   1,850,000 - - - -   1,200,000 - - - -   1,200,000 - - - -   600,000 - - - -   - 3,024,000 - - -   - 250,000 - - -   - 1,169,091 - - -   - 1,200,000 - - -   - 1,200,000 - - -   - - 3,673,250 - -   - - 2,000,000 - -</td>	2,900,000 - - - -   . 900,000 900,000 900,000 900,000   3,000,000 - - - -   280,000 - - - -   1,850,000 - - - -   1,850,000 - - - -   1,200,000 - - - -   1,200,000 - - - -   600,000 - - - -   - 3,024,000 - - -   - 250,000 - - -   - 1,169,091 - - -   - 1,200,000 - - -   - 1,200,000 - - -   - - 3,673,250 - -   - - 2,000,000 - -

# Street Improvement & Bridge Projects Summary

Project	2025	2026	2027	2028	2029	Total
4th Street, 6th Ave E to						
Mesaba - 24" pipe	-	-	500,000	3,200,000	2,000,000	5,700,000
Transit Amenities Citywide-						
FY2028 TA funds	-	-	-	580,000	-	580,000
Replace Br L8512, Columbus						
Ave over Tischer Ck Bridge	-	-	-	1,200,000	-	1,200,000
Engineering for 2030 Federal						
project- Grand Ave	-	-	-	-	300,000	300,000
Central Entrance						
Reconstruction (MNDOT)						
from MN 194 to Mesaba	-	-	-	-	3,000,000	3,000,000
TH61 intersection						
improvements at Superior						
Street and Congdon						
Blvd/Scenic 61	-	-	-	-	1,500,000	1,500,000
						-
Total	82,176,530	17,298,091	16,389,278	15,950,000	14,630,000	146,443,899
						I .
Funding	2025	2026	2027	2028	2029	Total
For the set		2 204 004	4 557 770	1 6 6 0 0 0 0	1 000 000	44 227 200
Federal	37,715,530	2,304,091	1,557,778	1,660,000	1,000,000	44,237,399
Federal Grant Funds	370,000	370,000	-	60,000	-	800,000
MSA Glada Dida David	5,923,000	4,394,000	4,401,500	4,000,000	4,300,000	23,018,500
State Bridge Bond	9,980,000	1,000,000	1,000,000	1,000,000	-	12,980,000
Other State Funding	1,333,000	-	-	-	-	1,333,000
City Bond	10,000,000	-	-	-	-	10,000,000
Street System Mtce Levy	2,550,000	550,000	550,000	550,000	550,000	4,750,000
Local Sales Tax (.5%)	13,675,000	8,000,000	8,000,000	8,000,000	8,000,000	45,675,000
Permanent Improvement	280,000	280,000	280,000	280,000	280,000	1,400,000
Street Lighting	350,000	400,000	600,000	400,000	500,000	2,250,000
Total	82,176,530	17,298,091	16,389,278	15,950,000	14,630,000	146,443,899

# Street Improvement & Bridge Projects Summary

#### **Miscellaneous Annual Infrastructure**

#### **Description:**

Miscellaneous annual infrastructure projects include those that are funded by the permanent improvement property tax levy, street system maintenance utility, and limited use of special assessments to the affected property owner. Permanent improvement projects are generally limited to intersections, bridges, and other items that are not eligible for other funding sources. These projects may include repair or replacement of the brick streets and sidewalks, concrete sidewalks, one way street conversions, retaining walls, and guard rail repair.

Project	2025	2026	2027	2028	2029	Total
Permanent Improvements	150,000	200,000	200,000	200,000	200,000	950,000
Patch Project	440,500	475,000	475,000	475,000	475,000	2,340,500
Sidewalks	120,000	120,000	120,000	60,000	120,000	540,000
Total	710,500	795,000	795,000	735,000	795,000	3,830,500
					•	
Funding	2025	2026	2027	2028	2029	Total
PI Fund	80,000	80,000	80,000	80,000	280,000	600,000
Street System Mtce Levy	100,000	100,000	100,000	40,000	100,000	440,000
Local Sales Tax (.5%)						
	150,000	200,000	200,000	200,000	-	750,000
Other (Utilities Funds)	150,000 380,500	200,000 415,000	200,000 415,000	200,000 415,000	- 415,000	750,000 2,040,500

## City of Duluth 2025-2029 Capital Improvement Plan

## **Street Improvement & Bridge Projects**

# Railroad St; from Canal Pk Dr to 5th Ave W **Description:** Road Reconstruction **Funding Source:**



#### Federal

Project Title:

State Aid (MSA)
Street Lighting

FY 2025				
\$	1,480,000			
\$	370,000			
\$	250,000			
\$	2,100,000			

## **Project Title:**

W. Superior St; Michigan St to Carlton St

#### **Description:**

**Road Reconstruction** 

#### **Funding Source:**

Federal	
State Aid (MSA)	
PI Fund	
Street Lighting	

EV 2025
 FY 2025
\$ 33,053,530
\$ 3,900,000
\$ 150,000
\$ 100,000
\$ 37,203,530



## City of Duluth 2025-2029 Capital Improvement Plan



## City of Duluth 2025-2029 Capital Improvement Plan

## Project Title: **Chester Park Alley** E OF ALON **Description:** Alley Reconstruction **Funding Source:** FY 2025 6 Local Levy (290) 280,000 Chester Park Drive Alley Re Ś Project #2102 Project Title: 6th Ave E; 2nd St to Copper Top Е **Description: Reconditioning and Overlay Funding Source:** FY 2025 Local Levy (290) Ś 1,850,000 N 6th Ave E CPR and Overlay Project #2195

# City of Duluth 2025-2029 Capital Improvement Plan

#### **Project Title:** Aerial Lift Bridge **Description:** Painting and Structural Repairs **Funding Source:** FY 2025 1,500,000 Federal \$ State Bridge Bond \$ 7,000,000 \$ State Aid/Grant \$ Aerial Lift Bridge Painting and Misc. Structural Repairs 1,333,000 Feet 0 62.5125 250 Project #1710 City Bond 10,000,000 Ś 19,833,000 Ś **Project Title:** Bardon's Peak Wall **Description:** Wall Reconstruction & Engineering Funding Source: FY 2025 Federal \$ 1,500,000 \$ Local Sales Tax 1,400,000 Feet 1,500 Bardon's Peak Wall Restoration Project #160 Ś 2,900,000

## City of Duluth 2025-2029 Capital Improvement Plan

#### Project Title: Northwest Passage Skywalk AN ANDA **Description:** Footing repairs **Funding Source:** FY 2025 50,000 PI Fund Ś \$ age Skywalk Footing Repairs Project #2256 Project Title: Bridge Replacement **Description:** Replace Bridge L5931; Niagara St at Chester Creek Bridge Funding Source: FY 2025 \$ State Bridge Bond 1,000,000 \$ Local Levy (290) 200,000 \$ Niagara Street Bridge Replacement Ś -Project #2199 1,200,000

# City of Duluth 2025-2029 Capital Improvement Plan

## **Street Improvement & Bridge Projects**

#### Project Title:

Skyline Parkway Safety Improvements

#### **Description:**

Safety Improvements (Enger Loop) of Skyline Parkway

#### Funding Source:

	F	FY 2025		
State Bridge Bond/LRIP	\$	480,000		
Local Levy (290)	\$	120,000		
	\$	600,000		



#### **Project Title:**

NHS Federal 2025 Project

#### **Description:**

Garfield Ave Reconditioning

#### **Funding Source:**

	 FY 2025		
Federal	\$ 224,000		
State Aid (MSA)	\$ 56,000		
	\$ 280,000		



# City of Duluth 2025-2029 Capital Improvement Plan

# **Street Improvement & Bridge Projects**

## Project Title:

NHS Federal 2025 Project

#### **Description:**

3rd Ave W; between Michigan St and Superior St Reconstruction

#### **Funding Source:**

0	FY 2025		
Federal	\$ 328,000		
State Aid (MSA)	\$ 82,000		
	\$ 410,000		



# **Street Improvement & Bridge Projects**

#### Project Title:

Street Preservation Projects

2025 Project Goal: 15 miles of Street improvements

#### **Description:**

Annual preservation projects are determined on critieria outlined in the City's Street Improvement Program. **Funding Source:** 

2025

9,125,000

Local Sales Tax \$

		Ş 3,123,000	-
2025 Segments	Neighborhood	Mileage	Const notes
London Rd, 21st to 26th Ave E	E Hillside	0.45	Mill & Overlay
Baylis St, Rice Lake Rd to High St	Hilltop	0.07	Mill & Overlay
High St, from Triggs to Baylis to Cliff Ave	Hilltop	0.18	Mill & Overlay
Cliff Ave, Rice Lake Rd to Plum St	Hilltop	0.32	Mill & Overlay
Plum St, Cliff Ave to Fern Ave	Hilltop	0.12	Mill & Overlay
Triggs Ave, High St to dead end Nly	Hilltop	0.1	Mill & Overlay
Parkwood Lane, from Haines Road to Twin Creeks Cir	Parkwood	0.54	Reclaim
Palisade Dr, from W Parkwood Lane to Parkwood Ln	Parkwood	0.69	Reclaim
Hanford Ave, from Twin Creeks Cir to Morris Thomas	Parkwood	0.27	Reclaim
Wildberry Cir, from Palisade Dr to cul de sac	Parkwood	0.08	Reclaim
Silver Fox Cir, from Palisade Dr to cul de sac	Parkwood	0.08	Reclaim
Twin Creeks Cir, from Parkwood to cul de sac	Parkwood	0.1	Reclaim
Talmade Cir, from Palisade Dr to cul de sac	Parkwood	0.08	Reclaim
Echo Lane, from Hanford to cul de sac	Parkwood	0.12	Reclaim
Palisade Circle, from Palisade Dr to cul de sac	Parkwood	0.07	Reclaim
Portage Drive, from Palisade Dr to Portage Circle	Parkwood	0.34	Reclaim
Portage Circle, from Portage Dr to cul de sac	Parkwood	0.05	Reclaim
Berkely Road, from Haines Rd to Palisade Dr	Parkwood	0.12	Reclaim
Asbury Dr, from Parkwood Ln to Morris Thomas Rd	Parkwood	0.25	Reclaim
Karl Ave, from Parkwood Ln to Palisade Dr	Parkwood	0.13	Reclaim
W Olive, Stanford to Arlington	Duluth Hts	0.25	Reclaim
Stanford, Terrace St to Marble St	Duluth Hts	0.5	Reclaim
1st St alley, between 22nd and 26th Ave W	Lincoln Pk	0.36	Mill & Overlay
57th Ave W, storm work between Main St and Raleigh	Irving Pk	0.18	Mill & Overlay
Falcon St, from 88th Ave W to dead end southerly	Morgan Pk	0.3	Mill & Overlay
86th Ave W, from Falcon St to Edward St	Morgan Pk	0.1	Mill & Overlay
Edward St, from 88th Ave W to 85th Ave W alley	Morgan Pk	0.23	Mill & Overlay
Clyde Ave, from TH23 to boat landing	Smithville	0.32	Overlay

# City of Duluth 2025-2029 Capital Improvement Plan

# **Street Improvement & Bridge Projects**

2025 Segments Continued	Neighborhood	Mileage	Const notes
Anderson Road, from Trinity Rd to Central Entrance	Mall Area	0.97	Overlay
Observation Road, from Skyline Pkwy to Arlington	Observation	1.09	Overlay
Maple Grove Road, Swan Lake Rd to 562' E of Joshua			
Ave	Mall Area	0.66	Overlay
Chipseals citywide		2.44	Chip Seals
Total Street Preservation Project	\$9,125,000	11.56	

Other City Street Projects in 2025: (detail on prev. pgs)	Est. Cost	Mileage	
W Superior St, Rocks to Docks	\$37,203,530	0.2	Reconstruct
Eklund Ave, Swan Lk Rd-Maple Grove Rd	\$3,850,000	0.53	Reconstruct
Garfied Ave CPR and 3rd Ave W, from Sup to Mich St	\$690,000	0.74	Recondition
Railroad Street, from Canal Park Dr to 5th Ave W	\$2,100,000	0.46	Mill & Overlay
6th Ave E, 2nd St to Copper Top	\$1,850,000	0.95	CPR and OL
Chester Park Dr alley, from 17th AE to 18th AE	\$867,000	0.09	Reconstruct
Junction Av/St Marie St, 19thAE - Carver	\$2,500,000	0.64	Recondition

Total Street Improvement Cost & Mileage for 2025

\$58,185,530 15.17

## **Capital Utility Projects Summary**

#### **Description:**

Utility projects within the five year capital improvement plan primarily focus on the continued rehabilitation and replacement of aging infrastructure, as well as the continued extension of the city's natural gas system.

#### **Operating Cost Implications of 2025 Approved Projects:**

The Water Fund projects are for replacement and rehabilitation of the water system to increase system reliability and will have no operating expense impact. The Gas Fund projects will have very little operating expense impact with the exception of the gas main extensions, which will have minimal maintenance and corrosion protection costs offset by new customer account revenue. Sanitary Sewer projects for rehabilitation and relining will provide future savings to sanitary sewer treatment costs through a reduction of inflow and infiltration flows. Stormwater projects will result in indirect savings through cost avoidance of surface water damage.

Project	2025	2026	2027	2028	2029	Total
Water	42,720,000	20,591,000	24,013,800	20,966,000	19,686,000	127,976,800
Gas	2,600,000	3,443,800	3,693,800	3,363,800	3,423,800	16,525,200
Sewer	3,000,000	2,738,700	2,594,700	2,488,700	3,353,700	14,175,800
Stormwater	5,200,000	4,491,500	4,301,500	3,991,500	3,441,500	21,426,000
Total	53,520,000	31,265,000	34,603,800	30,810,000	29,905,000	180,103,800
						-
Funding	2025	2026	2027	2028	2029	Total
Water Grant Funds	18,105,000	7,350,000	7,350,000	7,350,000	7,350,000	47,505,000
Water Revenue Bonds	17,395,000	7,650,000	7,650,000	7,650,000	7,650,000	47,995,000
Water - Current Revenue	7,220,000	5,591,000	9,013,800	5,966,000	4,686,000	32,476,800
Gas - Current Revenue	2,600,000	3,443,800	3,693,800	3,363,800	3,423,800	16,525,200
Sewer - Current Revenue	3,000,000	2,738,700	2,594,700	2,488,700	3,353,700	14,175,800
Stormwater - Current						
Revenue	5,200,000	4,491,500	4,301,500	3,991,500	3,441,500	21,426,000
Total	53,520,000	31,265,000	34,603,800	30,810,000	29,905,000	180,103,800

## **Water Capital Projects**

#### **Description:**

The proposed water projects over the next five years include updating aging infrastructure by replacing those distribution mains with a high number of recurring leaks. Rehabilitation of primary transmission lines and pump station upgrades will increase system reliability to meet water demand. Mandated Lead Service Line replacement (LSLR projects) are ramping up with grant opportunities through MN Public Facilities Authority and other federal funding. Significant improvements are required to the treatment, pumping, storage, and transmission assets under an EPA Administrative order issued late in 2024. Funding for this this long term investment will be a combination of capital revenue, competitive grants, and debt issuance.

\*Water Infrastructure Surcharge Potential Projects

Project	2025	2026	2027	2028	2029	Total
Patch Project	166,000	166,000	166,000	166,000	166,000	830,000
Chambersburg Dead End	583,000	-	-	-	-	583,000
London Road R-A-B						
Relocations	1,500,000	-	-	-	-	1,500,000
Lead Service Replacement						
Project (49% Grant) if						
awarded	35,500,000	15,000,000	15,000,000	15,000,000	15,000,000	95,500,000
W Superior Street, Michigan						
to Carlton St	-	900,000	900,000	900,000	-	2,700,000
Eklund Ave Reconstruction	750,000	-	-	-	-	750,000
Chester Park Dr. Alley						
Reconstruction	501,000	-	-	-	-	501,000
Northland Country Club						
Interconnect*	1,400,000	-	-	-	-	1,400,000
WTP Building & Structural						
Repairs*	1,500,000	-	-	-	-	1,500,000
Flocculator & Sedimentation						
Tank Repairs*	220,000	-	-	-	-	220,000
WTP Corrosion Optimization						
Construction*	600,000	-	-	-	-	600,000
Ideal St, Swan Lake to Ecklund	-	500,000	-	-	-	500,000
Arlington Pump Station,						
Central Entrance (MNDOT						
Coordination)	-	1,800,000	-	-	-	1,800,000
## Water Capital Projects

Project	2025	2026	2027	2028	2029	Total
40th Ave W	-	500,000	-	-	120,000	620,000
40th Ave E Water Main from						
Robinson to Gladstone	-	150,000	-	-	-	150,000
Far East Superior St						
Reconnections	-	300,000	-	300,000	-	600,000
Mesaba Ave Bridge (MNDOT						
Coordination)	-	100,000	-	-	-	100,000
Water Plant Improvements	-	300,000	-	-	-	300,000
Pump Station Transfer Switch						
Installations	-	300,000	-	-	-	300,000
Upper Lakeside PS						
Modifications	-	125,000	-	-	-	125,000
Campus Connector Trail	-	450,000	17,800	-	-	467,800
4th Street, 6th Ave E to						
Mesaba - 24" pipe	-	-	200,000	900,000	900,000	2,000,000
24th Ave W, 3rd to 7th St	-	-	450,000	-	-	450,000
Filter #6	-	-	1,800,000	-	-	1,800,000
Upper Lakeside Tank Removal	-	-	200,000	-	-	200,000
Rapid Mix Tank Upgrades	-	-	280,000	-	-	280,000
Upgrade 5 Water Filters	-	-	5,000,000	-	-	5,000,000
Pump #4 study	-	-	-	50,000	50,000	100,000
Building & structure repairs at						
WTP	-	-	-	650,000	650,000	1,300,000
Upper Lakeside phase 3						
upgrades	-	-	-	800,000	800,000	1,600,000
Glenwood Zone Connector	-	-	-	1,000,000	-	1,000,000
Swan Lake Rd Water Main						
(Haines to Airport Approach)	-	-	-	1,200,000	-	1,200,000
Central Entrance (MNDOT)						
Distribution Main and						
Services	-	-	-	-	2,000,000	2,000,000
Total	42,720,000	20,591,000	24,013,800	20,966,000	19,686,000	127,976,800
Funding	2025	2026	2027	2028	2029	Total
Water Grant	18,105,000	7,350,000	7,350,000	7,350,000	7,350,000	47,505,000
Water Improvement Bonds	17,395,000	7,650,000	7,650,000	7,650,000	7,650,000	47,995,000
Water - Current Revenue	7,220,000	5,591,000	9,013,800	5,966,000	4,686,000	32,476,800
Total	42,720,000	20,591,000	24,013,800	20,966,000	19,686,000	127,976,800

## **Natural Gas Capital Projects**

#### **Description:**

The proposed gas projects over the next five years include the continued extension of the system into unserved areas and the relocation of gas meters due to code requirements. Other significant costs include projects to replace existing thin wall plastic mains and older steel mains where leaks occur.

Project	2025	2026	2027	2028	2029	Total
Patch contract (see Above)	70,000	103,800	103,800	103,800	103,800	485,200
Street projects	30,000	30,000	30,000	10,000	-	100,000
London Road, 26th to 60th						
Ave E	-	50,000	-	-	-	50,000
W Superior Street, Michigan						
to Carlton St	-	10,000	10,000	-	-	20,000
Gas Blanket Project	1,000,000	1,000,000	1,250,000	1,250,000	1,000,000	5,500,000
Meter						
relocations/bollards/EFV	1,150,000	1,500,000	1,500,000	1,500,000	1,500,000	7,150,000
Inline Gas Heater						
Replacement - Great Lakes	200,000	-	-	-	-	200,000
Transmission Line CDA	150,000	-	-	-	-	150,000
20th Ave W, 23rd Ave W, 10th	-	500,000	-	-	-	500,000
Campus Connector Trail	-	250,000	-	-	-	250,000
Garfield Ave - steel						
replacement (RR St to Helm						
St)	-	-	800,000	-	-	800,000
Steel Main Replacements	-	-	-	500,000	500,000	1,000,000
Central Entrance 8"						
replacement (MNDOT)	-	-	-	-	320,000	320,000
Total	2,600,000	3,443,800	3,693,800	3,363,800	3,423,800	16,525,200
Funding	2025	2026	2027	2028	2029	Total
Gas - Current Revenue	2,600,000	3,443,800	3,693,800	3,363,800	3,423,800	16,525,200
Total	2,600,000	3,443,800	3,693,800	3,363,800	3,423,800	16,525,200

## **Sanitary Sewer Capital Projects**

### **Description:**

The proposed sanitary sewer projects over the next five years focus on the continued lining or rehabilitation of leaking pipes and the reconstruction of sanitary sewer lift stations located throughout the city.

Project	2025	2026	2027	2028	2029	Total
Patch Project	103,000	103,700	103,700	103,700	103,700	517,800
adjustments	75,000	75,000	75,000	75,000	50,000	350,000
Citywide sanitary sewer						
rehabilitation/lining	1,850,000	1,850,000	1,850,000	1,850,000	1,850,000	9,250,000
Lift station rehabilitation (LS						
27 & LS 40 & LS 3 Cover)	750,000	450,000	450,000	450,000	450,000	2,550,000
Misc street projects	100,000	100,000	100,000	-	-	300,000
Chester Park Dr Alley						
reconstruction	72,000	-	-	-	-	72,000
Replace Br. L5931, Niagara St						
at Chester Creek Bridge	50,000	-	-	-	-	50,000
London Road, 26th to 60th						
Ave E	-	50,000	-	-	-	50,000
W Superior Street, Michigan						
to Carlton St	-	10,000	10,000	10,000	-	30,000
Central Entrance, Blackman						
to Anderson	-	-	6,000	-	450,000	456,000
40th Ave W	-	100,000	-	-	-	100,000
Central Entrance, MNDOT	-	-	-	-	450,000	450,000
Total	3,000,000	2,738,700	2,594,700	2,488,700	3,353,700	14,175,800
						_
Funding	2025	2026	2027	2028	2029	Total
Sewer - Current Revenue	3,000,000	2,738,700	2,594,700	2,488,700	3,353,700	14,175,800
Total	3,000,000	2,738,700	2,594,700	2,488,700	3,353,700	14,175,800

### **Stormwater Capital Projects**

#### **Description:**

The proposed stormwater projects over the next five years include continued replacement of failing storm sewer lines and large culverts. Reconstruction of Chester, Clarkhouse, Gogebic, Greys and Lower Coffee Creeks is planned to repair deteriorated public infrastructure. Significant costs will occur in the repair and replacement of storm sewer in steep slope areas that discharge into streams located throughout the city.

Project	2025	2026	2027	2028	2029	Total
Patch Project	41,500	41,500	41,500	41,500	41,500	207,500
Annual CIPP lining	350,000	300,000	300,000	300,000	300,000	1,550,000
Annual street projects	900,000	900,000	900,000	900,000	900,000	4,500,000
Citywide culvert & ditch						
repairs, block long projects	175,000	200,000	200,000	200,000	200,000	975,000
Citywide manhole						
adjustments	78,500	75,000	75,000	75,000	75,000	378,500
Citywide pipe repairs & steep						
slope "down drains"	250,000	250,000	250,000	250,000	250,000	1,250,000
Creek tunnel repairs TBD	400,000	350,000	350,000	350,000	350,000	1,800,000
Critical culvert/crossing						
repairs	350,000	300,000	300,000	300,000	300,000	1,550,000
Green Infrastructure grant						
match - TMDL impaired						
watersheds	100,000	200,000	300,000	300,000	300,000	1,200,000
Storm SWPPP document						
update	25,000	-	-	-	-	25,000
Tioga	150,000	-	-	-	-	150,000
Stream TMDL ecoli studies -						
MS4 permit compliance	150,000	150,000	150,000	150,000	150,000	750,000
TMDL Action Plans document -						
next permit cycle	150,000	-	-	-	-	150,000
Non-capital storm projects	200,000	175,000	175,000	175,000	175,000	900,000
Irving Park Stormwater						
Filtration	175,000	-	-	-	-	175,000
Brewery Creek Pond						
Rehabilitation Project (10%						
grand match)	170,000	-	-	-	-	170,000

Project Continued	2025	2026	2027	2028	2029	
32nd Ave West Basins Storm	2025	2020	2027	2020	LULJ	
Repairs (10% grant match)	775,000	_	_	_	-	775,000
Junction Ave/St. Marie	775,000					775,000
reconditioning, 19th Ave E to						
Carver, Const and Engineering	315,000					215 000
	•	-	-	-	-	315,000
Eklund Ave reconstruction	325,000	-	-	-	-	325,000
Chester Park Dr Alley						
reconstruction	120,000	-	-	-	-	120,000
W Superior Street, Michigan						
to Carlton St	-	550,000	550,000	550,000	-	1,650,000
Campus Connector Trail	-	100,000	60,000	-	-	160,000
40th Ave W	-	600,000	-	-	-	600,000
Citywide Storm improvements	-	300,000	400,000	400,000	400,000	1,500,000
Federal 2027 Project- Lake						
Ave, Canal Park Dr, Buchanan						
(moved from 2025)	-	-	250,000	-	-	250,000
Total	5,200,000	4,491,500	4,301,500	3,991,500	3,441,500	21,426,000
Funding	2025	2026	2027	2028	2029	Total
Stormwater - Current						
Revenue	5,200,000	4,491,500	4,301,500	3,991,500	3,441,500	21,426,000
Total	5,200,000	4,491,500	4,301,500	3,991,500	3,441,500	21,426,000

## **Stormwater Capital Projects**

## **Capital Equipment Plan**

#### **Three Year Proposed Equipment Plan:**

The objective of the City's three-year capital equipment plan is to identify equipment needs, determine financial impacts, prioritize requests, and develop a comprehensive financial plan. The City has developed a viable multi-year capital equipment plan which is achievable within expected available resources. \$20.81 million in equipment purchases are proposed in this plan for the period of 2025 through 2027. Of that total, \$15.26 million of equipment will be financed using bond, non-bond, and asset disposal proceeds and the balance of \$5.55 million will be paid for using utility revenues and street lighting property tax levy. Shown in the chart below are the various funding sources by year for the plan.



	2025	2026	2027	Total
City of Duluth	4,342,477	5,210,484	5,706,491	15,259,452
Water Fund	475,600	670,000	670,000	1,815,600
Gas Fund	495,400	437,500	437,500	1,370,400
Sanitary Sewer Fund	663,050	330,000	330,000	1,323,050
Stormwater Fund	538,950	252,500	252,500	1,043,950
Total Plan	6,515,477	6,900,484	7,396,491	20,812,452

## **Capital Equipment Plan**

### 2025 Proposed Equipment:

The City's proposed 2025 capital equipment plan includes \$6,515,477 for capital equipment purchases, of which \$4,342,477 will be financed using bond, non-bond, and asset disposal proceeds and the remaining \$2,173,000 will be paid for from utility revenues and the street lighting property tax levy.

For 2025, the City is proposing bonding for rolling stock purchases in the amount of \$2,095,000, non-bonded proceeds in the amount of \$632,331, and asset disposal proceeds in the amount of \$105,146. This is comprised of Fire vehicles and equipment totaling \$447,477; Police vehicles and equipment totaling \$625,000; Park Maintenance vehicles and equipment totaling \$185,000; Facilities vehicles and equipment totaling \$70,000; and Street Maintenance vehicles and equipment totaling \$1,505,000. For 2025 the City is also proposing bonding for non-rolling stock equipment in the amount of \$1,510,000 for technology improvements and replacements, Fire equipment, Police equipment, and Transportation Engineering equipment.

The breakdown of equipment purchases for the utility funds in 2025 includes \$2,051,000 for non-rolling stock equipment and \$122,000 for rolling stock vehicles for a total of \$2,173,000 in 2025; to be paid for using utility revenues and the street lighting property tax levy.

## City of Duluth 2025 - 2027 Capital Equipment Program

		2025	2026	2027	Total
Fire Department	Vehicles and Equipment	447,477	450,000	2,500,000	3,397,477
Police Department	Vehicles and Equipment	625,000	655,300	638,000	1,918,300
Park Maintenance	Vehicles and Equipment	185,000	570,700	8,275	763,975
Facilities	Vehicles and Equipment	70,000	-	-	70,000
Street Maintenance	Vehicles and Equipment	1,505,000	1,699,484	725,216	3,929,700
Transportation Enginee	ring Vehicles and Equipment	-	65,000	70,000	135,000
Rolling Stock Bond Tota		2,095,000	2,754,800	3,683,216	8,533,016
Rolling Stock Non-Bond		632,331	580,538	8,275	1,221,144
Asset Disposal Proceeds		105,146	105,146	250,000	460,292
<b>Rolling Stock Total</b>		2,832,477	3,440,484	3,941,491	10,214,452

## **City of Duluth Rolling Stock Vehicles**

Item Description	2025	2026	2027	2028	2029	2030	6-year total
Fire - EV fire squad SUV	880	968	1,064	2,671	1,276	1,404	8,263
Fire - Replace Freightliner							
Engine chassis and refurbish							
equip.	7,590	20,077	22,387	27,110	40,761	30,042	147,967
Facilities Maintenance - 1 ton							
service truck	3,533	987	2,022	1,988	1,293	1,681	11,504
Police - Ford Hybrid Police							
Interceptors	1,452	4,829	4,480	3,270	2,252	3,379	19,662
Park Maintenance - John Deere							
1550 front mower	933	1,525	4,264	2,632	749	4,478	14,581
Park Maintenance - Toro							
Workman	219	2,511	353	2,069	429	1,532	7,113
Park Maintenance - John Deere							
1550 front mower	933	1,525	4,264	2,632	749	4,478	14,581
Park Maintenance - 1 ton dump							
truck	4,771	3,085	3,980	6,339	4,554	4,378	27,107
Street Maintenance - Street							
Flusher	4,268	8,353	9,482	12,251	8,257	14,086	56,697
Street Maintenance - Tandem							
dump truck w/ plow & wing	6,012	14,269	12,786	9,651	12,078	13,310	68,106
Street Maintenance - Single							
Axle plow truck	6,012	14,269	12,786	9,651	12,078	13,310	68,106
Street Maintenance - Single							
Axle plow truck	6,012	14,269	12,786	9,651	12,078	13,310	68,106
Street Maintenance - Pickup							
Truck	2,059	4,931	955	3,561	3,765	1,964	17,235

## Estimated Operating Costs for 2025 Rolling Stock Vehicles

## City of Duluth 2025 - 2027 Capital Equipment Program

## **City of Duluth Rolling Stock Vehicle Goals\***

\*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

nas a majer	inechanical failure o	
Fire Department - EV Fire Squad SUV Reason for replacement: Marked squad will be 12 years in frontli Funding Source:	FY 2025	
Asset Disposal Proceeds	105,146	the Manager and the second second second
Fire Department - Replace Chassis and	l Refurbish Equip	oment
<b>Reason for replacement:</b> Fire engine will be 19 years in service, p rechassis will extend service 15 years.	performing a	
Funding Source:	FY 2025	
Rolling Stock Non-Bond	342,331	
Facilities - 1 Ton Service Truck		
Reason for replacement: Unit will be 17 years in service, with incomaintenance costs this unit is past it's unit is past	-	
Police - Ford Hybrid Police Interceptor	ſS	
<b>Reason for replacement:</b> Squads ranging from 7-9 years in servic industry standard useful life.	e all past	
Funding Source:	FY 2025	
Rolling Stock Bond	625,000	

## City of Duluth 2025 - 2027 Capital Equipment Program

### **City of Duluth Rolling Stock Vehicle Goals\***

\*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

### Park Maintenance - 2 John Deere 1550 Front Mowers

### **Reason for replacement:**

Mower will be 25 years in service a	and beyond useful
life.	
Funding Source:	FY 2025
Rolling Stock Bond	30,000
Rolling Stock Non-Bond	30,000

### Rolling Stock Non-Bond Park Maintenance - 1 Ton Dump Truck

#### **Reason for replacement:**

Unit will be 17 years in service with a maintenance cost accumulated to equal original purchase price.

Funding Source:	FY 2025
Rolling Stock Bond	95,000

### Park Maintenance - Toro Workman

### **Reason for replacement:**

Unit is 17 years in service and beyond it's 10 year useful life cycle with maintenance nearing original purchase price.

FY 2025
30,000

Street Maintenance - 27,000lb Wheel Loader

### **Reason for replacement:**

Units will be 17 and 18 years in service with maintenance costs accumulated above the origial purchase price. Will replace 2 loaders with one new replacement.

Funding Source:	FY 2025
Rolling Stock Bond	20,000
Rolling Stock Non-Bond	190,000









## City of Duluth 2025 - 2027 Capital Equipment Program

## **City of Duluth Rolling Stock Vehicle Goals\***

\*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

#### **Street Maintenance - 2 Single Axle Plow Trucks**

### **Reason for replacement:**

Plow truck with 9 years in service has excessive maintenance costs and is out of service needing a transmission.

### **Funding Source:**

**Rolling Stock Bond** 

680,477

FY 2025

**Street Maintenance - Pickup Truck** 

#### **Reason for replacement:**

Unit will be 17 years in service with a maintenance cost accumulated to equal original purchase price.

Funding Source:	FY 2025

Rolling Stock Bond

64,523

### **Street Maintenance - Street Flusher**

### **Reason for replacement:**

Unit is 27 years in service and most repair parts are obsolete.

**Funding Source:** 

Rolling Stock Bond

230,000

FY 2025

Street Maintenance - Tandem Dump Truck with Plow and Wing for Deicing

### **Reason for replacement:**

Unit will be 18 years in service. Dump body is rusted through causing the unit to be out of service.

Funding Source:FY 2025

Rolling Stock Bond







320,000

## City of Duluth 2025 - 2027 Capital Equipment Program

	2025	2026	2027	Total
IT				
Life Cycle Projects	870,000	930,000	1,010,000	2,810,000
Innovation Projects	200,000	400,000	315,000	915,000
Subtotal IT	1,070,000	1,330,000	1,325,000	3,725,000
Fire Department				
Personal Protection Equipment	125,000	167,500	183,500	476,000
Fire Hose & Hose Appliances	22,500	30,000	30,000	82,500
Thermal Imaging Camera	33,000	15,000	3,000	51,000
Rescue Equipment	12,000	7,500	3,500	23,000
Subtotal Fire	192,500	220,000	220,000	632,500
Police Department				
Police Equipment	192,500	220,000	220,000	632,500
Subtotal Police	192,500	220,000	220,000	632,500
Transportation Engineering				
Concrete Saw	20,000	-	-	20,000
J-Barrier Picker	5,000	-	-	5,000
Engineering GPS Units	30,000	-	-	30,000
Subtotal Transportation Engineering	55,000	-	-	55,000
Non-Rolling Stock Bond Total	1,510,000	1,770,000	1,765,000	5,045,000

## **City of Duluth Non-Rolling Stock Equipment**

## 2025 Non-Rolling Stock Equipment with Future Operating Costs

	к	ity Hall iosks & ecurity	Backup Storage xpansion	S	Backup oftware placement
2025	\$	5,000	\$ 5,000	\$	-
2026	\$	5,000	\$ 5,000	\$	-
2027	\$	5,000	\$ 5,000	\$	-
2028	\$	5,000	\$ 5,000	\$	-
2029	\$	5,000	\$ 5,000	\$	-
2030	\$	5,000	\$ 5,000	\$	75,000
6-year total	\$	30,000	\$ 30,000	\$	75,000

## City of Duluth 2025 - 2027 Capital Equipment Program

## **City of Duluth Non-Rolling Stock Equipment**

### IT - Life Cycle/Innovation Projects

### **Reason for replacement:**

Technology solutions have a usable and effective life span. Life cycle replacement projects are designed to maintain functionality and user productivity through acquiring, tracking, supporting, and decommissioning existing technology solutions.

Proiect Goal	s:	FY 2025	
Innovation	City Hall Kiosks & Security	200,000	
	Enterprise Wide PC/Laptop	175,000	
Life Cycle	Replacements		
Life Cvcle	Radio Replacements	150,000	
Life Cvcle	Storage Replacement	50.000	3
Life Cvcle	Firewall Expansion	100.000	
Life Cvcle	Backup Storage Expansion	25,000	
Life Cvcle	Backup Software Replacement	255.000	
Life Cycle	Camera System Hardware Replacements	20,000	
Life Cycle	Wireless APs	50,000	
, Life Cycle	Pictometry/Lidar Imagery	45,000	
,	Total	1,070,000	
	Above are estimated project costs a	and subject to chan	ge



### Funding Source:

Capital Equipment Bond	1,070,000	
Fire - Personal Protection Equipment		
<b>Reason for replacement:</b> This equipment will be replaced in complian industry standards for cancer reduction and		
Funding Source:	FY 2025	T

Capital Equipment Bond

125,000

## City of Duluth 2025 - 2027 Capital Equipment Program

## **City of Duluth Non-Rolling Stock Equipment**

Fire - Fire Hose and Hose Applian	ces	
Reason for replacement:		
This hose will replace appliances a	ind fire hose that are	
20 years old or older.		and the second s
Funding Source:	FY 2025	
Capital Equipment Bond	22,500	
Fire - Thermal Imaging Camera	,	
		A CONTRACTOR
Reason for replacement:		
Current cameras are no longer sup	poorted by	
manufacturer. Looking to purchas		
thermal imaging cameras.	0	
Funding Source:	FY 2025	
J		
Capital Equipment Bond	33,000	
Fire - Rescue Equipment		
Reason for replacement:		
Includes specialized harnesses in r	need of replacement	
which enables high and low angle	rescue from	
confined spaces and wilderness ar	eas.	
Funding Source:	FY 2025	
Constal Fouriers and Donal	12 000	
Capital Equipment Bond	12,000	
Transportation Engineering - Con	crete Saw	
		Contraction of the second s
Reason for replacement:		3403
This unit is nearly 2x its expected up	usetul litespan.	
Funding Source:	FY 2025	
Capital Equipment Bond	20,000	- La Martine -
	20,000	

## City of Duluth 2025 - 2027 Capital Equipment Program

## **City of Duluth Non-Rolling Stock Equipment**

### **Transportation Engineering - J-Barrier Picker**

### **Reason for replacement:**

Capital Equipment Bond

This unit is used for moving concrete jersey barriers which are the only acceptable traffic control device for closures and delineations for many situations.

Funding Source:	FY 2025	
Capital Equipment Bond	5,000	
<b>Transportation Engineering - Trimble G</b>	PS Units	
<b>Reason for replacement:</b> Current units are not going to be suppor have several units to replace before they		
Funding Source:	FY 2025	

30,000

## City of Duluth 2025 - 2027 Capital Equipment Program

	2025	2026	2027	Total
Water Fund			-	
Vehicles and Equipment	420,600	620,000	620,000	1,660,600
Non-Rolling Capital Equipment	55,000	50,000	50,000	155,000
Subtotal Water Fund	475,600	670,000	670,000	1,815,600
Gas Fund				
Vehicles and Equipment	450,400	387,500	387,500	1,225,400
Non-Rolling Capital Equipment	45,000	50,000	50,000	145,000
Subtotal Gas Fund	495,400	437,500	437,500	1,370,400
Sanitary Sewer Fund				
Vehicles and Equipment	653,550	310,000	310,000	1,273,550
Non-Rolling Capital Equipment	9,500	20,000	20,000	49,500
Subtotal Sanitary Sewer Fund	663,050	330,000	330,000	1,323,050
Stormwater Fund				
Vehicles and Equipment	526,450	232,500	232,500	991,450
Non-Rolling Capital Equipment	12,500	20,000	20,000	52,500
Subtotal Stormwater Fund	538,950	252,500	252,500	1,043,950
Utility Funds Total	2,173,000	1,690,000	1,690,000	5,553,000

## **Utility Funds Capital Equipment Summary**

## City of Duluth 2025 - 2027 Capital Equipment Program

### **City of Duluth Utilities Rolling Stock Vehicles**

\*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

### Public Works and Utilities - Two Service Trucks

### **Reason for Replacement:**

Units 15 & 11 years in service. Scheduled replacement of equipment for O&M in PWU.

Funding Source:	-	FY 2025
Water Fund		73,600
Gas Fund		114,400
Sanitary Sewer Fund		30,000
	Total	218,000

### Public Works and Utilities - Two Vans (1 ton)

### **Reason for Replacement:**

Units 12 years in service. Used for water and gas repairs.

Funding Source:		FY 2025
Water Fund		24,000
Gas Fund		96,000
	Total	120.000

### Public Works and Utilities - Two Trucks (3/4 ton)

### **Reason for Replacement:**

Units 12 & 10 years in service. Scheduled replacement of equipment for O&M in PWU.

Funding Source:	_	FY 2025
Water Fund		12,500
Gas Fund		12,500
Sanitary Sewer Fund		97 <i>,</i> 500
Stormwater Fund		12,500
	Total	135,000







## City of Duluth 2025 - 2027 Capital Equipment Program

### **City of Duluth Utilities Rolling Stock Vehicles**

\*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

### Public Works and Utilities - Freightliner M2 106 Canopy Body w/Compressor

### **Reason for Replacement:**

Unit 9 years in service. Scheduled replacement of equipment for O&M in PWU.

Funding Source:	_	FY 2025
Water Fund		113,750
Gas Fund		26,250
Sanitary Sewer Fund		17,500
Stormwater Fund		17,500
	Total	175,000



### Public Works and Utilities - Freightliner 114SD Chassis/Vactor 2110

#### **Reason for Replacement:**

Unit 12 years in service. Scheduled replacement of equipment for O&M in PWU.

Funding Source:	-	FY 2025
Sanitary Sewer Fund		375,000
Stormwater Fund	_	375,000
	Total	750,000

### Public Works and Utilities - Dump Truck 4x4 1Ton

### **Reason for Replacement:**

Units 10 years in service. Scheduled replacement of equipment for O&M in PWU.

Funding Source:	-	FY 2025
Water Fund		35,000
Gas Fund		25,000
Sanitary Sewer Fund		25,000
Stormwater Fund		15,000
	- Total	100,000



## City of Duluth 2025 - 2027 Capital Equipment Program

### **City of Duluth Utilities Rolling Stock Vehicles**

\*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

### Public Works and Utilities - CAT 315CL Excavator

#### **Reason for Replacement:**

Unit 23 years in service. Scheduled replacement of equipment for O&M in PWU.

Funding Source:		FY 2025	
	-		
Water Fund		90,000	
Gas Fund		90,000	
Sanitary Sewer Fund		60,000	
Stormwater Fund		60,000	
	Total	300,000	



### Public Works and Utilities - Backhoe - Case Loader/Backhoe 580SN 4x4

#### **Reason for Replacement:**

Unit 11 years in service. Scheduled replacement of equipment for O&M in PWU.

Funding Source:	FY 2025
Water Fund	39,000
Gas Fund	39,000
Sanitary Sewer Fund	26,000
Stormwater Fund	26,000
	Total 130,000



## **Public Works and Utilities - Three Trailers**

### **Description:**

Units 22 & 14 years in service. Scheduled replacement of equipment for O&M in PWU. Third new tri-axle

Funding Source:	-	FY 2025
Water Fund		26,750
Gas Fund		23,250
Sanitary Sewer Fund		22,550
Stormwater Fund		20,450
	Total	93,000



## City of Duluth 2025 - 2027 Capital Equipment Program

### **City of Duluth Utilities Rolling Stock Vehicles**

\*We may need to substitute a piece of equipment on the replacement plan with an item on the backlog list if the other asset has a major mechanical failure or requires costly repairs.

### Public Works and Utilities - Lincoln Classic 300D Welder

### **Description:**

Units 15 years in service. Scheduled replacement of equipment for O&M in PWU. Funding Source: FY 2025

	-	
Water Fund		6,000
Gas Fund		24,000
	Total	30,000



## City of Duluth 2025 - 2027 Capital Equipment Program

## **City of Duluth Non-Rolling Stock Equipment**

Public Works and Utilities - Turbidin Reason for replacement:	neter	
Needed for compliance in testing the	drinking water	
	uninking water	
system.	51/ 2025	
Funding Source:	FY 2025	
Water Fund	18,000	
Public Works and Utilities - Phospha	ite Analyzer	and a first of the
Reason for replacement:		
Needed for compliance in testing the	drinking water	
system.		
Funding Source:	FY 2025	
Water Fund	25,000	
Public Works and Utilities - Trimble	GPS Units	
<b>Reason for replacement:</b> Current units are not going to be sup have several units to replace before t		
Funding Source:	FY 2025	
Water Fund	6,000	
Gas Fund	45,000	
Sanitary Sewer Fund	3,000	
, Stormwater Fund	6,000	
	Total 60,000	
Public Works and Utilities - Super N		
	-	
Reason for replacement:		
Needed for compliance with mandate	ed cleaning and	Real Providence of the second se
inspection schedule.		
Funding Source:	FY 2025	
i ununig source.	112025	
Sanitary Sewer Fund	6,500	
Stormwater Fund	6,500	
	Total 13,000	

## City of Duluth 2025 - 2027 Capital Equipment Program

## **City of Duluth Non-Rolling Stock Equipment**

Public Works and Utilities - Lead	Service Cutter Tool	
Reason for replacement: Needed for compliance in lead/co drinking water system.	opper removal in the	
Funding Source:	FY 2025	
Water Fund	6,000	